| | | | | 20 |)21 | |
|---------------------------------------|--------|--------|--------|------|--------|-----------|
| | Actual | Actual | Target | Mid | End of | Projected |
| Program / Criteria | 2019 | 2020 | 2021 | Year | Year | 2021 |
| 5411 Utility Administration | | | | | | |
| Client Benefits / Impacts | | | | | | |
| Safe Work Environment | | | | İ | | |
| # of workers comp claims / year | 1 | 1 | 0 | 0 | | 0 |
| # of first aid entries per year | 15 | 14 | 0 | 0 | | 0 |
| Strategic Outcomes | | | | | | |
| Effective Use of Budgeted Funds | | | | | | |
| % of operational budget obligated | 100% | 8% | 100% | 45% | | 100% |
| Trained Staff | | | | | | |
| % of staff adequately trained | 98% | 98% | 100% | 98% | | 100% |
| CMAR grade for staffing | Α | Α | Α | A | | A |
| CMAR grade for operations certificate | Α | A | Α | A | | A |
| Work Process Outputs | | | | | | |
| Government reports prepared | | | | | | |
| # of reports filed | | | | | | |
| Compliance Report (eCMAR) | 1 | 1 | 1 | 1 | | 1 |
| Biosolids Annual Report | 1 | 1 | 1 | 0 | | 1 |
| Pretreatment Report | 2 | 2 | 2 | 0 | | 2 |
| Discharge Report (eDMR) | 12 | 12 | 12 | 6 | | 12 |

| | | | | 202 | 1 | |
|--|-------------|----------|-------------|-------------|--------|-------------|
| | Actual | Actual | Target | Mid | End of | Projected |
| Program / Criteria | 2019 | 2020 | 2021 | Year | Year | 2021 |
| 5422 Utility Treatment | | | | | | |
| Client Benefits / Impacts | | | | | | |
| Environmental Safety | | | | | | |
| # of DMR Permit exceedance | | | | Ì | | _ |
| violations | 1 | 1 | 0 | 2 | | 2 |
| Essential Services Provided | | | | | | 1000110 |
| # of gallons of influent treated per year | 5,103 MG | 4,238 MG | 4,750 MG | 1,980 MG | | 4,000 MG |
| Environmental Safety | _ | _ | _ | | | |
| # of industrial clients | 8 | 8 | 8 | 8 | | 8 |
| # of clients in significant non-compliance | 0 | 0 | 0 | 0 | | 0 |
| Increase Revenue Sources | | | A | b. 051 70. | | ## 000 000 |
| \$ received from other sources | \$3,482,983 | | \$1,575,000 | \$1,071,724 | | \$2,000,000 |
| # of tons of hauled waste received | 429,710 | 220,137 | 200,000 | 93,858 | | 180,000 |
| Strategic Outcomes | | | | | | |
| CMAR grades for treatment | | | | | | |
| Effluent quality BOD | Α | Α | Α | A | | A |
| Effluent quality TSS | A | Α | A | A | | A |
| Effluent quality Ammonia | Α | Α | Α | В | | В |
| Effluent quality Phosphorus | Α | Α | Α | A | | A |
| Public Outreach Intiatives | | _ | _ | | | |
| # of pollution minimization intiatives | 4 | 4 | 4 | 2 | | 4 |
| Work Process Outputs | | | | | | |
| Efficient Plant Operation | | | | 1 | | |
| Average # of days to close preventative | | | | | | |
| work orders | 75 | 113 | 60 | 212 | | 100 |
| Record Maintenance - DMR | | | | | | |
| # DMR and QA/QC samples completed | 9,500 | 10,124 | 9,500 | 4,006 | | 8,250 |
| Improvement Treatment Processes | | | | | | |
| # process samples analyzed per yr | 2,085 | 3,208 | 2,100 | 1,571 | | 4,200 |
| Maintain Industrial Pretreatment Compliano | | | • | | | |
| # of inspections | 9 | 8 | 8 | 2 | | 8 |
| # of sampling events | 18 | 16 | 16 | 8 | | 16 |
| # of billable samples for other City depts | 275 | 340 | 300 | 120 | | 340 |

| | | | | 20 | 21 | |
|-----------------------------------|--------|--------|--------|--------|--------|-----------|
| | Actual | Actual | Target | Mid | End of | Projected |
| Program / Criteria | 2019 | 2020 | 2021 | Year | Year | 2021 |
| 5423 Biosolids Management Program | | | | | | |
| Client Benefits / Impacts | | | | | | |
| Environmental Safety | | | | | | |
| Biosolids Applications # of sites | | | | | | |
| with Nitrogen loading exceedences | 0 | 0 | 0 | 0 | | 0 |
| with Metal(s) loading exceedences | 0 | 0 | 0 | 0 | | 0 |
| Strategic Outcomes | | | | | | |
| Beneficial Re-use | | | | | | |
| Wet tons applied | 26,769 | 23,003 | 23,000 | 9,107 | | 22,037 |
| Wet tons landfilled | 3 | 0 | 0 | 0 | | 0 |
| Wet tons composted | 1,278 | 1,261 | 3,750 | 1,236 | | 1,236 |
| CMAR grades for treatment | | | | | | |
| Biosolids quality and management | Α | Α | Α | A | | A |
| Work Process Outputs | | | | | | |
| Biosolids Production and Storage | | | | | | |
| Tons of biosolids produced | 27,502 | 24,415 | 26,000 | 11,637 | | 24,000 |
| CMAR compliance | | | | | | |
| # of site monitoring completed | 48 | 36 | 40 | 20 | | 50 |

| Program / Criteria 5425 Utility Lift Stations | Actual 2019 | Actual 2020 | Target 2021 | 20 Mid Year | 21 End of Year | Projected 2021 |
|--|----------------|----------------|----------------|-------------------|----------------------|-------------------|
| Client Benefits / Impacts Sewage Bypasses / Backups # per year attributed to lift stations | 0 | 0 | 0 | 0 | | 0 |
| Strategic Outcomes Integrity of Lift Stations Maintained | | | 4.0 | | | 0 |
| # of emergency calls required Work Process Outputs Response to Work Orders | 27 | 8 | 10 | 4 | | 8 |
| # of preventative work orders # of corrective work orders | 215 28 | 182 30 | 160 50 | 133 13 | | 200 40 |

| Program / Criteria 5432 Capital Improvements | Actual 2019 | Actual 2020 | Target 2021 | 20 Mid Year | 21 End of Year | Projected 2021 |
|---|----------------|----------------|----------------|-------------------|----------------------|-------------------|
| Client Benefits / Impacts | | | | | | |
| Sewer Rate Changes | | | | | | |
| % per year | 0% | 0% | 17-25% | 20% | | 20% |
| Strategic Outcomes | | | | | | |
| Wastewater treatment standards | | | | | | |
| CMAR Grade for ten categories | Α | Α | Α | A | | Α |
| Overall CMAR GPA | 4.0 | 4.0 | 4.0 | 3,86 | | 3.86 |
| Work Process Outputs | | | | | | |
| Project Management | | | | | | |
| % of projects completed at year-end | 50% | 25% | 100% | 0% | | 20% |

WATER
2021 BUDGET PERFORMANCE DATA

| | | | | 20 | 21 | |
|---|----------------|----------------|----------------|-------------|----------------|-------------------|
| Program / Criteria 5321 Treatment Administration | Actual 2019 | Actual 2020 | Target 2021 | Mid Year | End of Year | Projected 2021 |
| Client Benefits / Impacts | | | | | | |
| Safe Work Environment | | | | | | |
| # of workers comp claims / year | 1 | 2 | 0 | 0 | | 0 |
| # of first aid entries per year | 4 | 5 | 0 | 1 | | 1 |
| Strategic Outcomes | | | | | | |
| Effective Use of Budgeted Funds | | | | | | |
| % of Operational budget dollars obligated | 88% | 87% | 100% | 39% | | 100% |
| Trained Staff | | | | | | |
| % of adequately trained staff | 100% | 100% | 100% | 100% | | 100% |
| Work Process Outputs | | | |] | | |
| Government Reports Prepared | | | | | | |
| # of names of regular reports | | | | | | |
| CCR Report | 1 | 1 | 1 | 1 | | 1 |
| DNR Reports | 12 | 12 | 12 | 6 | | 12 |
| SARA Report | 2 | 2 | 2 | 2 | | 2 |

| | | | | 202 | 21 | |
|---|----------|----------|----------|----------|--------|-----------|
| | Actual | Actual | Target | Mid | End of | Projected |
| Program / Criteria | 2019 | 2020 | 2021 | Year | Year | 2021 |
| 5323 Treatment Operations | | | | | | |
| and Maintenance | | | | | | |
| Client Benefits / Impacts | | | | | | |
| Adequate Supply of Safe Drinking Water | | | | | | |
| % of water sampling tests in compliance | | | | | | |
| per year | 100% | 100% | 100% | 100% | | 100% |
| Adequate Water Pressure | | | | | | |
| % of tests having adequate Pressure | 100% | 100% | 100% | 100% | | 100% |
| # of sprinkling bans | 0 | 0 | 0 | 0 | | 0 |
| # of gallons pumped per year | 3,200 MG | 3,205 MG | 3,200 MG | 2,040 MG | | 3,500 MG |
| Work Process Outputs | | | | | | |
| Efficient Plant Operation | | | | | | |
| # of work days lost due to injuries | 0 | 0 | 0 | 0 | | 0 |
| # of reservoirs maintaining pressure | | | | | | |
| per year | 6 | 6 | 6 | 6 | | 6 |
| Water Towers | | | | | | |
| # inspected / painted per year | 3/1 | 2/2 | 1/0 | 1/1 | | 1/1 |

| | | | | 20 | 21 | |
|-------------------------------------|--------|--------|--------|------|--------|-----------|
| | Actual | Actual | Target | Mid | End of | Projected |
| Program / Criteria | 2019 | 2020 | 2021 | Year | Year | 2021 |
| 5325 Treatment Capital Improvements | | | | | | |
| Client Benefits / Impacts | | | | | | |
| Water Rate Changes | | | | | | |
| % per year | 0% | 0% | 0% | 0% | | 0% |
| Strategic Outcomes | | | | | | |
| Tri-annual Sanitary Review | | | | | | |
| # of corrective actions | 0 | 0 | 0 | 0 | | 0 |
| # of recommended changes | 0 | 0 | 0 | 0 | | 0 |
| Work Process Outputs | | | | | | |
| Project Management | | | | | | |
| % of projects completed at year-end | 50% | 0% | 100% | 0% | | 50% |