TAX INCREMENTAL FINANCING DISTRICTS

Community & Economic Development Director: Karen E. Harkness
Finance Director: Anthony D. Saucerman, CPA

CITY OF APPLETON 2021 BUDGET SPECIAL REVENUE FUNDS

Tax Incremental District #3

Business Unit 2040

PROGRAM MISSION

This program accounts for the receipt of district "incremental" property taxes and other revenues, along with the corresponding program expenditures.

PROGRAM NARRATIVE

Link to City Goals:

Implements Key Strategy # 2: "Encourage active community participation and involvement."

Objectives:

Tax Incremental Financing (TIF) District #3 includes the area bounded by Richmond and Superior Streets, from the County Courthouse to the School Administration building.

Primary projects include the Green and Yellow Parking Ramps, the Radisson Paper Valley Hotel expansion, the Evans Title building, Appleton Retirement Community, the Copper Leaf Hotel, and the Richmond Terrace property. This district was scheduled to close in 2021, but in 2011 was designated as distressed as allowed by Act 310. This designation allows the extension of the district's life by up to ten years (2029) beyond the original termination date.

	Parking Utility		General		Parking Utility
Advance	Advance	_	Advan	ce	Advance
-	\$ 129,877	2007	423	3,151	900,000
-	604,290	2008	239	9,309	900,000
-	703,516	2009	(568	3,726)	1,000,000
-	1,254,622	2010	222	2,838	1,000,000
639,211	764,308	2011	643	3,980	1,000,000
1,141,212	787,831	2012	676	3,179	1,000,000
1,756,773	827,222	2013	(417	7,512)	1,200,000
1,774,640	868,584	2014	(1,360),888)	1,200,000
1,341,515	1,568,974	2015	(1,428	3,932)	1,200,000
2,235,558	969,870	2016	(2,000	0,000)	1,400,000
1,498,145	1,892,733	2017	(1,500	0,000)	1,200,000
1,575,103	1,338,592	2018	(1,500	0,000)	1,000,000
393,108	800,000	2019	(1,500	0,000)	600,000
207,763	900,000	2020	(1,150	0,000)	-
		2021	(1,100	0,000)	-
		12/31/20 Balanc	e \$ 2,242	2,427	\$ 27,010,419
	639,211 1,141,212 1,756,773 1,774,640 1,341,515 2,235,558 1,498,145 1,575,103 393,108	Advance	Advance Advance - \$ 129,877 2007 - 604,290 2008 - 703,516 2009 - 1,254,622 2010 639,211 764,308 2011 1,141,212 787,831 2012 1,756,773 827,222 2013 1,774,640 868,584 2014 1,341,515 1,568,974 2015 2,235,558 969,870 2016 1,498,145 1,892,733 2017 1,575,103 1,338,592 2018 393,108 800,000 2019 207,763 900,000 2020 2021	Advance Advance Advance - \$ 129,877 2007 423 - 604,290 2008 238 - 703,516 2009 (568 - 1,254,622 2010 222 639,211 764,308 2011 643 1,141,212 787,831 2012 676 1,756,773 827,222 2013 (417 1,774,640 868,584 2014 (1,360 1,341,515 1,568,974 2015 (1,428 2,235,558 969,870 2016 (2,000 1,498,145 1,892,733 2017 (1,500 393,108 800,000 2019 (1,500 207,763 900,000 2020 (1,150 2021 (1,100 (1,100	Advance Advance - \$ 129,877 2007 423,151 - 604,290 2008 239,309 - 703,516 2009 (568,726) - 1,254,622 2010 222,838 639,211 764,308 2011 643,980 1,141,212 787,831 2012 676,179 1,756,773 827,222 2013 (417,512) 1,774,640 868,584 2014 (1,360,888) 1,341,515 1,568,974 2015 (1,428,932) 2,235,558 969,870 2016 (2,000,000) 1,498,145 1,892,733 2017 (1,500,000) 393,108 800,000 2019 (1,500,000) 207,763 900,000 2020 (1,150,000) 2021 (1,100,000)

Major changes in Revenue, Expenditures, or Programs:

TIF #3 is expected to repay the general fund advances, including interest, by 2024. At that time, the annual property tax increments will be used to repay the Parking Utility until the closure of the TIF in 2029. 2019 was the final year of the transfer-in from the Parking Utility as well as the final year of the guaranteed tax payment from the Red Lion Paper Valley Hotel.

TIF #3 was amended in 2020 to transfer under-valued and under-utilized parcels to TIF#11 in order to encourage development, increase the tax base, and meet the goals and objectives as detailed in the Comprehensive Plan.

Note: Since this program exists solely to account for incremental property tax receipts, there are no applicable performance measures.

DEPARTMENT BUDGET SUMMARY												
Programs	Programs Actual						%					
Unit Title		2018 2019 Adopted 2020 Amended 2020 2021							2021	Change *		
Program Revenues	 \$	55,236	\$	68,749	\$	13,593	\$ 13,593	3 \$	10,983	-19.20%		
Program Expenses	 \$	464,698	\$	263,591	\$	197,371	\$ 197,371	\$	143,581	-27.25%		
Expenses Comprised Of:												
Purchased Services		1,702		1,470		1,500	1,500)	1,460	- 2.67%		
Other Expense		462,996		262,121		195,871	195,871		142,121	-27.44%		

^{* %} change from prior year adopted budget

CITY OF APPLETON 2021 BUDGET SPECIAL REVENUE FUNDS

Tax Incremental District # 3

Business Unit 2040

PROGRAM BUDGET SUMMARY

		Act	tual		Budget						
Description		2018		2019	Ad	dopted 2020	Am	ended 2020		2021	
Devenues											
Revenues	æ	1.047.046	Φ	1.005.046	Φ.	1 150 000	æ	1 150 000	Φ.	1 240 000	
4110 Property Taxes	\$	1,047,946	\$	1,085,346	\$	1,150,000	\$	1,150,000	\$	1,240,000	
4130 Payment in Lieu of Taxes		40,510		36,741		-		-		-	
4227 State Aid - Computers		5,019		5,141		5,000		5,000		5,000	
4228 State Aid - Personal Property		· <u>-</u>		6,203		3,593		3,593		983	
4710 Interest on Investments		9.707		20.664		5.000		5,000		5.000	
5927 Transfer In - Parking Utility		1,000,000		600,000		-,		_		-	
Total Revenue	\$	2,103,182	\$	1,754,095	\$	1,163,593	\$	1,163,593	\$	1,250,983	
Expenses											
6401 Accounting/Audit	\$	1,552	\$	1,320	\$	1,350	\$	1,350	\$	1,310	
6402 Legal Fees	•	150	•	150	•	150	•	150	•	150	
6720 Interest Payments		337,121		262,121		195.871		195.871		142,121	
7913 Trans Out - Debt Service		125,875				-		-			
Total Expense	\$	464,698	\$	263,591	\$	197,371	\$	197,371	\$	143,581	

DETAILED SUMMARY OF 2021 PROPOSED EXPENDITURES > \$15,000

<u>None</u>

TAX INCREMENTAL DISTRICT #3

Revenues	2018 Actual	2019 Actua l	2020 Budget	2020 Projected	2021 Budget								
Property Taxes Payment in Lieu of Taxes Intergovernmental Interest Income Total Revenues	\$ 1,047,946 40,510 5,019 9,707 1,103,182	\$ 1,085,346 36,741 11,344 20,664 1,154,095	\$ 1,150,000 - 8,593 5,000 1,163,593	\$ 1,102,513 - 8,734 10,000 1,121,247	\$ 1,240,000 - 5,983 5,000 1,250,983								
Expenses													
Interest Expense Administrative Expenses Total Expenses	337,121 1,702 338,823	262,121 1,470 263,591	195,871 1,500 197,371	195,871 1,396 197,267	142,121 1,460 143,581								
Revenues over (under) Expenses	764,359	890,504	966,222	923,980	1,107,402								
Other Financing Sources (Uses)													
Operating Transfers In - Other Funds Operating Transfers Out - Debt Service Total Other Financing Sources (Uses)	1,000,000 (125,875) 874,125	600,000	- - -	- - -	<u>-</u>								
Net Change in Equity	1,638,484	1,490,504	966,222	923,980	1,107,402								
Fund Balance (Deficit)- Beginning	(7,287,715)	(5,649,231)	(4,158,727)	(4,158,727)	(3,234,747)								
Fund Balance (Deficit)- Ending	\$ (5,649,231)	\$ (4,158,727)	\$ (3,192,505)	\$ (3,234,747)	\$ (2,127,345)								
SCHEDULE OF CASH FLOWS													
Cash - Beginning of Year + Net Change in Equity - General Fund Advance Repayment				\$ 296,959 923,980 (1,150,000)	\$ 70,939 1,107,402 (1,100,000)								
Working Cash - End of Year				\$ 70,939	\$ 78,341								

CAPITAL PROJECTS FUNDS
NOTES

Tax Incremental District # 6

Business Unit 4090

PROGRAM MISSION

TIF District #6 supports the City's southeast growth corridor, financing land assembly for both public purposes and industrial development as well as infrastructure installation to the area. This fund accounts for the receipt of district "incremental" property taxes and other revenues, along with the corresponding program expenditures.

PROGRAM NARRATIVE

Link to City Goals:

Implements Key Strategy # 2: "Encourage active community participation and involvement."

Objectives:

Overall administration of the Southpoint Commerce Park, including costs for maintenance, real estate commissions, surveys, title insurance, and other costs associated with selling land and maintaining a high quality business park are funded from the Industrial Park Land Fund (IPLF). The expenditure period for TIF district #6 expired on February 14, 2018; the district is scheduled to close in 2023.

Summary of General Fund Advance

2010	\$ 1,025,000		2016	1,853,245
2011	1,877,500	*	2017	1,900,000
2012	145,125		2018	(1,000,000)
2013	(360,119)		2019	(1,000,000)
2014	134,375		2020	(2,000,000)
2015	141,094		2021	(2,716,220)
			12/31/21 Balance ⁻	\$ _

^{* \$781,707} was part of general levy for TIF #6 debt service in 2011 Debt Service Fund.

Major changes in Revenue, Expenditures, or Programs:

The previous farm lease for vacant Southpoint Commerce Park land expired in April 2020. Staff issued a request for proposals in early 2020 for a new lease. The revenue account reflects the new lease rate of \$160 per acre and assumes 105.8 acres of leaseable land after pending and recent sales in the business park. 80% of the lease revenue is payable to the IPLF and 20% is in TIF #6.

Funding for the maintenance of the Park in 2021 and beyond will come from the Industrial Park Land Fund while TIF #6 recaptures the investments it's made in this District.

PERFORMANCE INDICATORS

Actual 2018 Actual 2019 Target 2020 Projected 2020 Target 2021

Note: Since this program exists solely to account for capital investments and incremental property tax receipts, there are no applicable performance measures.

DEPARTMENT BUDGET SUMMARY												
Programs		Actual						Budget			%	
Unit Title		2018		2019	Add	opted 2020	Am	ended 2020		2021	Change *	
Program Revenues	\$ \$	565,114	\$	493,366	\$	272,798	\$	272,798	\$	131,807	-51.68%	
Program Expenses		2,093,488	\$	1,450,269	\$	653,432	\$	653,432	\$	404,365	-38.12%	
Expenses Comprised	Of:											
Personnel		1,311		-		=		-		-	N/A	
Supplies & Materials		-		-		-		-		-	N/A	
Purchased Services		609,265		629,905		351,500		351,500		336,460	-4.28%	
Miscellaneous Expense		310,811		260,811		185,811		185,811		67,905	-63.45%	
Capital Expenditures		38,376		-		-		-		-	N/A	
Transfers Out		1,133,725		559,553		116,121		116,121		-	-100.00%	

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Tax Incremental District # 6

Business Unit 4090

PROGRAM BUDGET SUMMARY

	Act	tual			Budget						
Description	2018		2019	Αd	dopted 2020	Am	ended 2020		2021		
Revenues											
411000 Property Tax	\$ 2,205,849	\$	2,526,866	\$	2,500,000	\$	2,500,000	\$	3,290,000		
422700 State Aid - Computers	65,150		66,726		66,000		66,000		66,000		
422800 State Aid - Personal Prop	-		4,902		23,662		23,662		42,421		
471000 Interest on Investments	26,145		43,640		20,000		20,000		20,000		
500400 Sale of City Property	470,829		372,117		160,000		160,000		-		
501500 Rental of City Property	2,990		5,981		3,136		3,136		3,386		
Total Revenue	\$ 2,770,963	\$	3,020,232	\$	2,772,798	\$	2,772,798	\$	3,421,807		
Expenses											
610200 Salary Expense	\$ 875	\$	_	\$	-	\$	_	\$	-		
615000 Fringes	436		-		-		-		-		
640100 Accounting/Audit Fees	1,552		6,071		1,350		1,350		1,310		
640202 Recording/Filing Fees	150		150		150		150		150		
642500 CEA Expense	14		-		-		-		-		
659900 Other Contracts/Obligation	607,549		623,684		350,000		350,000		335,000		
672000 Interest Payments	310,811		260,811		185,811		185,811		67,905		
680900 Infrastructure Construction	38,376		-		-		-		-		
791300 Transfer Out - Debt Service	1,133,725		559,553		116,121		116,121				
Total Expense	\$ 2,093,488	\$	1,450,269	\$	653,432	\$	653,432	\$	404,365		

DETAILED SUMMARY OF 2021 PROPOSED EXPENDITURES > \$15,000

Other Contracts/Obligations

Developer funded incentive payments:

Encapsys

335,000 \$ 335,000

TAX INCREMENTAL DISTRICT #6

Revenues	2018 Actua l	2019 Actual	2020 Budget	2020 Projected	2021 Budget
Property Taxes Intergovernmental Interest Income Other Total Revenues	\$ 2,205,849 65,150 26,145 2,990 2,300,134	\$ 2,526,866 71,628 43,640 5,981 2,648,115	\$ 2,500,000 89,662 20,000 3,136 2,612,798	\$ 2,516,742 90,388 40,000 5,000 2,652,130	\$ 3,290,000 108,421 20,000 3,386 3,421,807
Expenses					
Operation & Maintenance Interest Expense Administrative Expense Total Expenses	647,250 310,811 1,702 959,763	623,684 260,811 6,221 890,716	350,000 185,811 1,500 537,311	400,628 185,811 1,396 587,835	335,000 67,905 1,460 404,365
Revenues over (under) Expenses	1,340,371	1,757,399	2,075,487	2,064,295	3,017,442
Other Financing Sources (Uses)					
Operating Transfers Out - Debt Service Sale of City Property Total Other Financing Sources (Uses)	(1,133,725) 470,829 (662,896)	(559,553) 372,117 (187,436)	(116,121) 160,000 43,879	(116,121) - (116,121)	<u>-</u>
Net Change in Equity	677,475	1,569,963	2,119,366	1,948,174	3,017,442
Fund Balance - Beginning Residual Equity Transfers Out	(5,830,911)	(5,153,436)	(3,583,473)	(3,583,473)	(1,635,299)
Fund Balance - Ending	\$ (5,153,436)	\$ (3,583,473)	\$ (1,464,107)	\$ (1,635,299)	\$ 1,382,143
	SCHEDUL	E OF CASH FL	ows		
Cash - Beginning of Year - Net Change in Equity + Advance from General Fund - General Fund Advance Repayment				\$ 1,202,497 1,948,174 - (2,000,000)	\$ 1,150,671 3,017,442 - (2,716,220)
Working Cash - End of Year				\$ 1,150,671	\$ 1,451,893

CAPITAL PROJECTS FUNDS
NOTES

Tax Incremental District # 7

Business Unit 4100

PROGRAM MISSION

This fund provides for commercial redevelopment of the area of South Memorial Drive from Calumet Street to Valley Road and for the receipt of district "incremental" property taxes and other revenues, along with the corresponding program expenditures.

PROGRAM NARRATIVE

Link to City Goals:

Implements Key Strategy # 2: "Encourage active community participation and involvement."

Objectives:

The City created TIF District #7 in 2007 to provide targeted investments in the commercial area of South Memorial Drive from Calumet Street to State Highway 441 which had deteriorated significantly over the prior ten years. The abandonment of Valley Fair Mall and the under utilization of former retail and service buildings were cause for concern. The TIF District provides for a 22 year expenditure period (September 5, 2029) to make investments to support the goals of the District, including eliminating blight and encouraging the rehabilitation of properties, enhancing the viability of the businesses, retention of businesses and attraction of new businesses, stabilizing and increasing property values and improving the overall appearance of public and private spaces. The maximum life of the District is September 5, 2034.

Major commercial projects which have occurred thus far (not all received TIF assistance) include construction of a grocery store, a gas station/convenience store, and renovation of a former department store to office space. Three businesses also benefited from the creation of the TIF #7 Business Enhancement Grant program for the renovation of building facades, parking lots, landscaping and signage. The TIF remains a tool to support and encourage investment in this area. No new funds are being requested for the program in 2021.

Major changes in Revenue, Expenditures, or Programs:

No major changes.

PERFORMANCE INDICATORS

Actual 2018 Actual 2019 Target 2020 Projected 2020 Target 2021

Note: Since this program exists solely to account for capital investments and incremental property tax receipts, there are no applicable performance measures.

DEPARTMENT BUDGET SUMMARY												
Programs Actual					Е	Budget			%			
Unit Title		2018		2019	Adopte	d 2020	Ame	nded 2020		2021	Change *	
Program Revenues	\$	74,505	\$	92,573	\$	77,497	\$	77,497	\$	88,287	13.92%	
Program Expenses	\$	453,762	\$	373,148	\$ 3	51,500	\$	351,500	\$	351,460	-0.01%	
Expenses Comprised Of:												
Personnel				-		-		-		-	N/A	
Supplies & Materials				-		-		-		-	N/A	
Purchased Services		437,912		352,835	3	51,500		351,500		351,460	-0.01%	
Transfers Out		15,850		20,313		-		-		-	N/A	

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Tax Incremental District # 7

Business Unit 4100

PROGRAM BUDGET SUMMARY

	Act		Budget						
Description	2018		2019	Ad	opted 2020	Amended 2020			2021
Revenues									
411000 Property Tax	\$ 527,179	\$	490,919	\$	340,000	\$	340,000	\$	440,000
422700 State Aid - Computers	61,206		62,687		64,000		64,000		63,000
422800 State Aid - Personal Property	-		1,706		3,497		3,497		5,287
471000 Interest on Investments	13,299		28,180		10,000		10,000		20,000
591000 Proceeds of L-T Debt	-		-		_		_		-
Total Revenue	\$ 601,684	\$	583,492	\$	417,497	\$	417,497	\$	528,287
Expenses									
640100 Accounting/Audit Fees	\$ 1,552	\$	1,319	\$	1,350	\$	1,350	\$	1,310
640202 Recording/Filing Fees	150		150		150		150		150
659900 Other Contracts/Obligation	436,210		351,366		350,000		350,000		350,000
791300 Transfer Out - Debt Service	15,850		20,313		-		-		-
Total Expense	\$ 453,762	\$	373,148	\$	351,500	\$	351,500	\$	351,460

DETAILED SUMMARY OF 2021 PROPOSED EXPENDITURES > \$15,000

Other Contracts/Obligations

Developer funded incentive -Valley Fair Too, LLC

\$ 350,000

TAX INCREMENTAL DISTRICT #7

Revenues	2018 Actual			2019 Actual		2020 Budget		2020 Projected	2021 Budget	
Property Taxes Intergovernmental Interest Income	\$	527,179 61,206 13,299	\$	490,919 64,393 28,180	\$	340,000 67,497 10,000	\$	342,771 65,784 30,000	\$	440,000 68,287 20,000
Other Total Revenues		601,684		583,492		417,497		438,555		528,287
Expenses										
Operation & Maintenance Administrative Expense Total Expenses		436,210 1,702 437,912		351,366 1,469 352,835	_	350,000 1,500 351,500		345,082 1,396 346,478		350,000 1,460 351,460
Revenues over (under) Expenses		163,772		230,657		65,997		92,077		176,827
Other Financing Sources (Uses)										
Proceeds of G.O. Debt Operating Transfers In Operating Transfers Out Total Other Financing Sources (Uses)		- (15,850) (15,850)		(20,313) (20,313)		- - -		- - -		- - -
Net Change in Equity		147,922		210,344		65,997		92,077		176,827
Fund Balance (Deficit) - Beginning Residual Equity Transfers In (Out)		666,160 <u>-</u>		814,082		1,024,426		1,024,426		1,116,503 -
Fund Balance (Deficit) - Ending		814,082		1,024,426		1,090,423		1,116,503		1,293,330
		SCHEDUL	ΕO	F CASH FL	ow	s				
Cash - Beginning of Year + Net Change in Equity + Advance from General Fund - General Fund Advance Repayment							\$	1,024,426 92,077 - -	\$	1,116,503 176,827 -
Working Cash - End of Year								1,116,503		1,293,330

CAPITAL PROJECTS FUNDS NOTES

CITY OF APPLETON 2021 BUDGET

Tax Incremental District #8

Business Unit 4110

PROGRAM MISSION

This fund provides for redevelopment of the Fox River corridor in an area that lies just north and south of the College Avenue Bridge and for the receipt of district "incremental" property taxes and other revenues, along with the corresponding program expenditures.

PROGRAM NARRATIVE

Link to City Goals:

Implements Key Strategy # 2: "Encourage active community participation and involvement."

Objectives:

The City's updated <u>Comprehensive Plan 2010-2030</u>, including the Downtown Plan and Fox River chapters, identified several redevelopment sites located along the banks of the Fox River, as well as the opportunities that the opening of the Fox River Navigation System provided the community. Several key sites included the former Foremost Dairy property (935 E. John Street) on the north side of the river, RiverHeath on the south, and the Eagle Flats property up the Fox River between Lawe Street and Olde Oneida Street. These sites were identified for future medium to high density residential development, neighborhood commercial development, and public access to the river.

In response, the City created Tax Increment Financing (TIF) District # 8 in 2009 to provide targeted investments in these areas, in conjunction with the private market, while recapturing the cost of participation through increased property tax revenues. The District was amended in 2011 to incorporate the Eagle Flats property, formerly Riverside Paper mill. The TIF District provides for a 22 year expenditure period to make investments to support the goals of the District, including eliminating blight and encouraging the rehabilitation of properties, enhancing the viability of businesses, retaining and attracting new businesses, stabilizing and increasing property values, and improving the overall appearance of public and private spaces. No new funds are being requested for the program for 2021 and the district is expected to pay back all general fund advances with interest.

Summary of	General	
<u>Advances</u>	<u>Fund</u>	
2012	\$ 315,000	_
2013	515,750	,
2014	41,538	
2015	43,614	
2016	-	
2017	(500,000)
2018	-	
2019	-	
2020	(350,000)
2021	(65,902)
12/31/21 Balance	\$ -	_

Major changes in Revenue, Expenditures, or Programs:

No major changes.

PERFORMANCE INDICATORS

Actual 2018 Actual 2019 Target 2020 Projected 2020 Target 2021

Note: Since this program exists solely to account for capital investments and incremental property tax receipts, there are no applicable performance measures.

	DEPARTMENT BUDGET SUMMARY												
	Programs		Act	ual		Budget				%			
Unit	Title		2018		2019	Add	pted 2020	Am	ended 2020		2021	Change *	
Prog	ram Revenues	\$	422,679	\$	602,890	\$	196,100	\$	196,100	\$	181,409	-7.49%	
Prog	ram Expenses	\$	964,180	\$	1,555,994	\$	1,164,745	\$	1,164,745	\$	1,594,907	36.93%	
Expense	es Comprised Of:												
Personne	el		-		-		-		-		-	N/A	
Purchase	ed Services		476,001		904,502		896,500		896,500		1,341,460	49.63%	
Miscellar	neous Expense		20,795		20,795		12,045		12,045		1,647	-86.33%	
Capital E	xpenditures		-		-		-		_		-	N/A	
Transfers	s Out		467,384		630,697		256,200		256,200		251,800	-1.72%	

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Tax Incremental District # 8

Business Unit 4110

PROGRAM BUDGET SUMMARY

		Act	tual		Budget						
Description		2018		2019	Ac	dopted 2020	Am	ended 2020		2021	
Revenues											
411000 Property Tax	\$	531,054	\$	1,014,802	\$	1,150,000	\$	1,150,000	\$	1,520,000	
422700 State Aid - Computers	Ψ	3,050	Ψ	3,123	Ψ	3,100	Ψ	3,100	Ψ	3,100	
422800 State Aid - Personal Prop		0,000 <u>-</u>		3,143		2,582		2,582		2,022	
470500 General Interest		38,535		27,096		10,418		10.418		5,287	
471000 Interest on Investments		13,281		33,278		15,000		15,000		1,000	
503500 Other Reimbursements		367,813		536,250		165,000		165,000		170,000	
591000 Proceeds of Debt		=		-		-		-		-	
Total Revenue	\$	953,733	\$	1,617,692	\$	1,346,100	\$	1,346,100	\$	1,701,409	
_										_	
Expenses	_						_				
610200 Labor Pool Allocations	\$	-	\$	-	\$	-	\$	-	\$	-	
615000 Fringes				-						- 	
640100 Accounting/Audit Fees		1,553		1,319		1,350		1,350		1,310	
640202 Recording/Filing Fees		150		150		150		150		150	
642501 CEA Operations/Maint.		11		-		-		-		-	
642502 CEA Depreciation/Replace.		12		<u>-</u>		-		<u>-</u>			
659900 Other Contracts/Obligation		474,275		903,033		895,000		895,000		1,340,000	
672000 Interest Payments		20,795		20,795		12,045		12,045		1,647	
680999 Other Infrastructure		-		-		<u>-</u>		-		<u>-</u>	
791300 Transfer Out - Debt Service		467,384		630,697		256,200		256,200		251,800	
Total Expense	\$	964,180	\$	1,555,994	\$	1,164,745	\$	1,164,745	\$	1,594,907	

DETAILED SUMMARY OF 2021 PROPOSED EXPENDITURES > \$15,000

Othe	r Coi	ntrac	ts/Obligatio	ns
	_			

Tax Development Payment

RiverHeath	\$ 920,000
Eagle Flats	70,000
Eagle Point	 350,000
	\$ 1,340,000

TAX INCREMENTAL DISTRICT #8

Revenues	2018 Actual	2019 Actual	2020 Budget	2020 Projected	2021 Budget
Property Taxes Intergovernmental Revenue Other Reimbursements Interest Income Total Revenues	\$ 531,054 3,050 367,813 51,816 953,733	\$ 1,014,802 6,266 536,250 60,374 1,617,692	\$ 1,150,000 5,682 165,000 25,418 1,346,100	\$ 1,077,616 5,706 165,000 24,000 1,272,322	\$ 1,520,000 5,122 170,000 6,287 1,701,409
Expenses					
Program Costs Interest Expense Administration Total Expenses	474,298 20,795 1,703 496,796	903,033 20,795 1,469 925,297	895,000 12,045 1,500 908,545	942,230 12,045 1,396 955,671	1,340,000 1,647 1,460 1,343,107
Revenues over (under) Expenses	456,937	692,395	437,555	316,651	358,302
Other Financing Sources (Uses)					
Proceeds of G.O. Debt Sale of City Property Operating Transfers In Operating Transfers Out Total Other Financing Sources (Uses)	(467,384) (467,384)	(630,697) (630,697)	(256,200) (256,200)	(256,519) (256,519)	(251,800) (251,800)
Net Change in Equity	(10,447)	61,698	181,355	60,132	106,502
Fund Balance - Beginning	(156,151)	(166,598)	(104,900)	(104,900)	(44,768)
Fund Balance - Ending	\$ (166,598)	\$ (104,900)	\$ 76,455	\$ (44,768)	\$ 61,734
	SCHEDUI	LE OF CASH FL	ows		
Cash - Beginning of Year + Net Change in Equity + Advance from General Fund - General Fund Advance Repayment				\$ 311,001 60,132 - (350,000)	\$ 21,133 106,502 - (65,902)
Working Cash - End of Year				\$ 21,133	\$ 61,733

CITY OF APPLETON 2021 BUDGET TAX INCREMENTAL DISTRICT # 8 LONG TERM DEBT

	2012	2 DNR Site F	Remedi	mediation Loan 2014 G.O. Notes							
Year	P	rincipal	l l	nterest	F	Principal	Ir	nterest			
2021	\$	35,000	\$	=	\$	170,000	\$	1,700			
2022		45,000		-		-		-			
2023		45,000		_		_		_			
2024		50,000		-		-		-			
	\$	175,000	\$	-	\$	170,000	\$	1,700			

		2015 G	O. No	tes				
Year	F	rincipal		nterest	F	Principal	nterest	Total
2021	\$	40,000	\$	5,100	\$	245,000	\$ 6,800	\$ 251,800
2022		40,000		4,300		85,000	4,300	89,300
2023		40,000		3,300		85,000	3,300	88,300
2024		45,000		2,025		95,000	2,025	97,025
2025		45,000		675		45,000	675	45,675
	\$	210,000	\$	15,400	\$	555,000	\$ 17,100	\$ 572,100

¹ The City borrowed a total of \$1,600,000 on behalf of Riverheath in two installments with the 2012A and 2014 G.O. issues. Debt service on that borrowing is paid by Riverheath and is included in the transfer out to debt service.

Tax Incremental District #9

Business Unit 4120

PROGRAM MISSION

This fund provides for redevelopment of the business and industrial corridor located along East Wisconsin Avenue from Meade Street to Viola Street, and for the receipt of district "incremental" property taxes and other revenues, along with the corresponding program expenditures.

PROGRAM NARRATIVE

Link to City Goals:

Implements Key Strategy # 2: "Encourage active community participation and involvement."

Objectives:

The district was created 9/19/13 and allows a 22 year expenditure period to make investments. Costs can be recouped over the 27 year maximum life (9/18/2040). The investment in this district will:

- * Eliminate blight and foster urban renewal through public and private investment
- * Enhance the development potential of private property within and adjacent to the district
- * Stabilize property values in the area
- * Promote business retention, expansion, and attraction through the development of an improved area
- * Increase the attraction of compatible residential and business uses in this area
- * Improve the overall appearance of public and private spaces
- * Strengthen the economic well-being and economic diversity of the area
- * Provide appropriate financial incentives to encourage business expansion and retention
- * Reduce the financial risks to the taxpayer by timing the implementation of the project plan with the creation of additional property value
- * Maximize the district's strategic location close to the central business district

No new funds are being requested for the program in 2021.

Major changes in Revenue, Expenditures, or Programs:

No major changes.

PERFORMANCE INDICATORS

Actual 2018 Actual 2019 Target 2020 Projected 2020 Target 2021

Note: Since this program exists solely to account for capital investments and incremental property tax receipts, there are no applicable performance measures.

	DEPARTMENT BUDGET SUMMARY												
F	Programs		Act	Actual Budget						%			
Unit	Title		2018		2019	Adopted	2020	Amend	led 2020		2021	Change *	
Progi	ram Revenues	\$	74,762	\$	81,957	\$ 118	5,493	\$ ´	115,493	\$	156,605	35.60%	
Progi	ram Expenses	\$	34,401	\$	35,630	\$ 36	3,500	\$	36,500	\$	36,460	-0.11%	
Expense	s Comprised Of:												
Personne	el		-		-		-		-		-	N/A	
Purchase	ed Services		34,401		35,630	36	3,500		36,500		36,460	-0.11%	
Miscellan	eous Expense		-		-		-		-		-	N/A	
Repair &	Maintenance		_		-		-		-		-	N/A	
Transfers	S Out		-		_		-		-		-	N/A	

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Tax Incremental District # 9

Business Unit 4120

PROGRAM BUDGET SUMMARY

	Actual					Budget						
Description		2018	2019		Adopted 2020		Ame	ended 2020		2021		
Revenues 411000 Property Tax 422700 State Aid - Computers 422800 State Aid - Personal Prop 471000 Interest on Investments 503500 Other Reimbursements	\$	64,489 72,050 - 2,712	\$	18,769 73,794 382 7,781	\$	74,000 36,493 5,000	\$	74,000 36,493 5,000	\$	9,500 74,000 72,605 10,000		
Total Revenue	\$	139,251	\$	100,726	\$	115,493	\$	115,493	\$	166,105		
Expenses 640100 Accounting/Audit Fees 640202 Recording/Filing Fees 659900 Other Contracts/Obligation	\$	1,554 150 32,697	\$	1,320 150 34,160	\$	1,350 150 35,000	\$	1,350 150 35,000	\$	1,310 150 35,000		
Total Expense	\$	34,401	\$	35,630	\$	36,500	\$	36,500	\$	36,460		

DETAILED SUMMARY OF 2021 PROPOSED EXPENDITURES > \$15,000

Other Contracts/Obligations

Developer funded incentive -

Union Square Apartments \$ 35,000

TAX INCREMENTAL DISTRICT #9

Revenues	2018 Actual		2019 Actual			2020 Budget		2020 rojected	2021 Budget		
Property Taxes Intergovernmental Revenue Interest Income Other Reimbursements		64,489 72,050 2,712	\$	18,769 74,176 7,781	\$	110,493 5,000	\$	110,287 10,000	\$	9,500 146,605 10,000	
Total Revenues	1:	39,251		100,726		115,493		120,287		166,105	
Expenses											
Program Costs Administration Total Expenses		32,697 1,704 34,401		34,160 1,470 35,630		35,000 1,500 36,500		29,525 1,397 30,922		35,000 1,460 36,460	
Revenues over (under) Expenses	10	04,850		65,096		78,993		89,365		129,645	
Other Financing Sources (Uses)											
Proceeds of G.O. Debt Interest Payments Operating Transfers In Total Other Financing Sources (Uses)		- - - -		- - - -		- - -		- - -		- - -	
Net Change in Equity	10	04,850		65,096		78,993		89,365		129,645	
Fund Balance - Beginning Residual Equity Transfers In (Out)		92,087		196,937 		262,033		262,033		351,398 <u>-</u>	
Fund Balance - Ending	\$ 19	96,937	\$	262,033	\$	341,026		351,398		481,043	
	SC	HEDULI	E OF	CASH FL	ows						
Cash - Beginning of Year + Net Change in Equity + Advance from General Fund - General Fund Advance Repayment							\$	262,033 89,365 -	\$	351,398 129,645 -	
Working Cash - End of Year							\$	351,398	\$	481,043	

CAPITAL PROJECTS FUNDS
NOTES

Tax Incremental District # 10

Business Unit 4130

PROGRAM MISSION

This fund provides for redevelopment of the northside of the West College Avenue corridor from Lilas Drive to Linwood Avenue and for the receipt of district "incremental" property taxes and other revenues, along with the corresponding program expenditures.

PROGRAM NARRATIVE

Link to City Goals:

Implements Key Strategy # 2: "Encourage active community participation and involvement."

Objectives:

The district was created 9/19/13 and allows a 22 year expenditure period to make investments. Costs can be recouped over the 27 year maximum life (9/18/2040).

The largest building in TIF District #10 is the Marketplace Commercial Center. Built in 1964 and added to in 1988, it has experienced significant vacancies for several years. The largest vacant parcel in this District is the 12 acre former K-Mart site. The K-Mart store was demolished in 2008, leaving a blighted, vacant parcel. CVS Pharmacy vacated their 17,000 square foot building in 2009 and it remains unoccupied. These sites and buildings are poised for commercial redevelopment/rehabilitation, being located along the gateway to Appleton with easy access to U.S. Highway 41 and Appleton's downtown.

No new funding is requested for this TIF for 2021.

Major changes in Revenue, Expenditures, or Programs:

The January 1, 2019 equalized value of this TIF remained below the base value by \$3,381,600, therefore no property tax increment was included in the 2020 budget. The District realized a drop in value in 2019 following a significant reduction in value of Marketplace Plaza during Open Book for assessment.

In 2018, the City approved a development agreement with Appleton Storage I, LLC for the construction of a commercial storage development on the former K-Mart site. Staff worked with Appleton Storage I, LLC throughout 2019 on the site approvals, with construction expected to begin later in 2020. The project will add approximately \$2.2 million in assessed value to the TIF.

PERFORMANCE INDICATORS

Note: Since this program exists solely to account for capital investments and incremental property tax receipts, there are no applicable performance measures.

	DEPARTMENT BUDGET SUMMARY										
Prograi	ms		Act	tual		Budget					
Unit	Title		2018		2019	Adopted 20	20	Amended 2020		2021	Change *
Program Re	venues	\$	6,335	\$	8,524	\$ 6,50	00	\$ 6,500	\$	6,500	0.00%
Program Ex	penses	\$	1,704	\$	1,471	\$ 1,50	00	\$ 1,500	\$	1,460	-2.67%
Expenses Com	prised Of:										
Personnel			-		-		-	-		-	N/A
Purchased Servi	ices		1,704		1,471	1,50	00	1,500		1,460	-2.67%
Miscellaneous E	xpense		-		_		-	-		-	N/A
Capital Expendit	ures		-		_		-	-		-	N/A
Transfers Out			-		_		-	_		-	N/A

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Tax Incremental District # 10

Business Unit 4130

PROGRAM BUDGET SUMMARY

		Ad	ctual					Budget		
Description		2018		2019	Add	opted 2020	Ame	ended 2020		2021
Revenues										
411000 Property Tax	\$	_	\$	_	\$	_	\$	_	\$	_
422700 State Aid - Computers	Ψ	5,041	Ψ	5,163	Ψ	5,000	Ψ	5,000	Ψ	5,000
471000 Interest on Investments		1,294		3,361		1,500		1,500		1,500
591000 Proceeds of Debt		- 1,201		-				- 1,000		-
Total Revenue	\$	6,335	\$	8,524	\$	6,500	\$	6,500	\$	6,500
Expenses										
610100 Regular Salaries	\$	_	\$	_	\$	_	\$	_	\$	_
615000 Fringes	Ψ.	_	*	_	Ψ.	_	Ψ.	_	*	_
640100 Accounting/Audit Fees		1,554		1,321		1,350		1,350		1,310
640202 Recording/Filing Fees		150		150		150		150		150
640400 Consulting		_		-		-		_		-
672000 Interest Payments		_		-		_		_		_
659900 Other Contracts/Obligation		-		-		_		_		_
680900 Infrastructure Construction		-		-		-		-		-
Total Expense	\$	1,704	\$	1,471	\$	1,500	\$	1,500	\$	1,460

DETAILED SUMMARY OF 2021 PROPOSED EXPENDITURES > \$15,000

<u>None</u>

TAX INCREMENTAL DISTRICT # 10

Revenues	2018 Actual	2019 Actual	2020 Budget	2020 Projected	2021 Budget		
Property Taxes Intergovernmental Revenue Interest on Investments Total Revenues Expenses	\$ - 5,041 1,294 6,335	\$ - 5,163 3,361 8,524	\$ - 5,000 1,500 6,500	\$ - 5,162 3,000 8,162	\$ - 5,000 1,500 6,500		
Program Costs Administration Total Expenses Revenues over (under) Expenses	1,704 1,704 4,631	1,471 1,471 7,053	1,500 1,500 5,000	1,396 1,396 6,766	1,460 1,460 5,040		
Other Financing Sources (Uses) Proceeds of G.O. Debt							
Interest Payments Operating Transfers In Operating Transfers Out Total Other Financing Sources (Uses)	- - -	- - -	- - -				
Net Change in Equity	4,631	7,053	5,000	6,766	5,040		
Fund Balance - Beginning Residual Equity Transfers In (Out)	87,141 	91,772 	98,825	98,825	105,591		
Fund Balance - Ending	\$ 91,772	\$ 98,825	\$ 103,825	\$ 105,591	\$ 110,631		
SCHEDULE OF CASH FLOWS							
Cash - Beginning of Year + Net Change in Equity + Advance from General Fund - General Fund Advance Repayment				\$ 98,825 6,766 - -	\$ 105,591 5,040 - -		
Working Cash - End of Year				\$ 105,591	\$ 110,631		

CAPITAL PROJECTS FUNDS
NOTES

Tax Incremental District # 11

Business Unit 4140

PROGRAM MISSION

This fund provides for redevelopment of East College Avenue from Durkee Street to just west of Superior Street, south to Water Street and north to E. Washington Street and for the receipt of district "incremental" property taxes and other revenues, along with the corresponding program expenditures.

PROGRAM NARRATIVE

Link to City Goals:

Implements Key Strategy # 2: "Encourage active community participation and involvement."

Objectives:

This area of East College Avenue, is characterized by a large blighted and vacant commercial site, a mixture of small businesses, office space, and housing which have the potential to create, and in some cases already have created, a blighting influence on the surrounding area. Assisting with the rehabilitation and conservation of existing properties and business, as well as redevelopment of vacant, blighted, and underutilized properties as needed to support the urban renewal of this area, is a priority for the City as outlined in the Comprehensive Plan 2010-2030 (Chapter 14 Downtown Plan). The City created TIF District #11 in 2017 to provide targeted investments in this commercial corridor in conjunction with the private market, while recapturing the cost of participation through the increased property tax revenues. The TIF District provides for a 22 year expenditure period (August 9, 2039) to make investments to support the goals of the District. The maximum life of the District is 27 years (August 9, 2044). Projects to be funded from this fund can be found in the Capital Projects section of the budget, as follows:

Project	Amount Page
Water Main Construction Program	518,270 Projects, pg. 590
Stormwater Construction Program	185,400 Projects, pg. 584
Wastewater Construction Program	187,650 Projects, pg. 596
-	\$ 891,320

Summary of	General
Advances	Fund
2017	\$ 1,025
2018	348,551
2019	437,729
2020	449,365
2021	(274,441)
12/31/21 Balance	\$ 962 229

Major changes in Revenue, Expenditures, or Programs:

The Business Enhancement Grants have continued to experience high demand since the inception of the program in 2018. As of July 1, 2020, all of the \$42,000 available in TIF District #11 has been committed (including the carryover from 2019), and it has leveraged over \$77,774 in private investment. 2021 funding is requested to continue to provide for six (6) Business Enhancement Grants to continue leverage of significant private investment in this corridor. TIF #11 was amended in 2020 to add under valued and under utilized parcels from TIF#3 in order to encourage development, increase the tax base and meet the goals and objectives as detailed in the Comprehensive Plan.

PERFORMANCE INDICATORS

Note: Since this program exists solely to account for capital investments and incremental property tax receipts, there are no applicable performance measures.

	DEPARTMENT BUDGET SUMMARY									
	Programs		Act	tual			Budget			%
Unit	Title		2018		2019	Adopted 2020	Amended 2020		2021	Change *
Prog	gram Revenues	\$	133	\$	2,010,000	\$ 20,510,150	\$ 20,510,150	\$	891,000	-95.66%
	gram Expenses	\$	418,240	\$	2,850,181	\$ 20,589,272	\$ 20,640,361	\$	980,339	-95.24%
Expens	ses Comprised Of:									
Personr	nel		44,060		113,779	-	-		-	N/A
Supplies	s & Materials		146		149,842	-	-		-	N/A
Purchas	sed Services		265,475		1,098,547	43,500	74,436		63,460	45.89%
Miscella	neous Expense		8,551		27,729	35,622	35,622		25,559	-28.25%
Capital I	Expenditures		100,008		1,460,284	20,510,150	20,530,303		891,320	-95.65%
Transfer	rs Out		-		_	-	-		-	N/A

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Tax Incremental District # 11

Business Unit 4140

PROGRAM BUDGET SUMMARY

		Ac	tual				Budget		
Description		2018		2019	Α	dopted 2020	Amended 2020		2021
Revenues 411000 Property Tax 422700 State Aid - Computers 471000 Interest on Investments	\$	- - 133	\$	162,983 -	\$	36,000 - 160,150	\$ 36,000 - 160,150	\$	385,000 - -
501000 Miscellaneous Revenue		-		-		-	-		-
591000 Proceeds of Debt	_	400	•	2,010,000	•	20,350,000	20,350,000		891,000
Total Revenue	\$	133	\$	2,172,983	\$	20,546,150	\$ 20,546,150	\$	1,276,000
Expenses 610100 Regular Salaries 610200 Labor Pool Allocations	\$	15,342 16,940	\$	76 79,059	\$	<u>-</u> -	\$ -	\$	-
610400 Call Time		-		100		-	-		-
610500 Overtime Wages		80		2,727		-	-		-
610800 Part-Time Wages		46		2,723		-	-		-
615000 Fringes		11,652		29,094		-	-		-
630901 Shop Supplies		=		40		=	=		=
632503 Other Materials		146		86		-	-		-
632510 Street Lights 632800 Signs		140		144,489 5,226		-	-		-
640100 Accounting/Audit Fees		_		1,320		1,350	1,350		1,310
640201 Attorney Fees		_		39,625		1,550	1,550		20,000
640202 Recording/Filing Fees		150		150		150	150		150
640400 Consulting Services		99,777		91,908		-	15,936		-
640600 Architect Fees		145,687		898,050		_	-		_
640800 Contractor Fees		-		7,103		_	_		-
642501 CEA Operations/Maint.		253		1,045		-	-		_
642502 CEA Depreciation/Replace.		102		559		-	-		-
650100 Insurance		_		29,183		-	-		-
659900 Other Contracts/Obligation		19,506		29,605		42,000	57,000		42,000
672000 Interest Payments		8,551		27,729		35,622	35,622		25,559
680100 Land		5,150		-		-	-		-
680300 Buildings		-		-		20,000,000	20,000,000		-
680900 Infrastructure Construction		94,858		1,460,284		510,150	530,303		891,320
791300 Transfer Out - Debt Svc		- 440.0:0	_	-	_	-	-	_	-
Total Expense	<u>\$</u>	418,240	\$	2,850,181	\$	20,589,272	\$ 20,640,361	\$	980,339

DETAILED SUMMARY OF 2021 PROPOSED EXPENDITURES > \$15,000

Attorney Fees Project negotiation/legal assistance	\$ 20,000
Other Contracts/Obligations Property improvement grants	\$ 42,000
Infrastructure Construction Sanitary Sewers Storm sewers Water Mains	187,650 185,400 518,270
	\$ 891,320

TAX INCREMENTAL DISTRICT # 11

Revenues	2018 Actua l	2019 Actua l	2020 Budget	2020 Projected	2021 Budget
Property Taxes Intergovernmental Revenue Interest on Investments Total Revenues	\$ - - 133 - 133	\$ 162,983 - - 162,983	\$ 36,000 - 160,150 196,150	\$ 34,028 - 1,000 35,028	\$ 385,000 - - 385,000
Program Costs Administration Total Expenses Revenues over (under) Expenses	409,539 150 409,689 (409,556)	2,820,982 1,470 2,822,452 (2,659,469)	20,552,150 1,500 20,553,650 (20,357,500)	107,000 1,396 108,396 (73,368)	953,320 1,460 954,780 (569,780)
Other Financing Sources (Uses) Proceeds of G.O. Debt Interest Payments Operating Transfers In Operating Transfers Out Total Other Financing Sources (Uses)	(8,551) - - (8,551)	2,010,000 (27,729) - - - 1,982,271	20,350,000 (35,622) - - 20,314,378	(49,365) - - - - (49,365)	891,000 (25,559) - - - 865,441
Net Change in Equity	(418,107)	(677,198)	(43,122)	(122,733)	295,661
Fund Balance - Beginning Fund Balance - Ending	(1,025) \$ (419,132)	(419,132) \$ (1,096,330)	(1,096,330) \$ (1,139,452)	(1,096,330) \$ (1,219,063)	(1,219,063) \$ (923,402)
	SCHEDULE	OF CASH FLO	ows		
Cash - Beginning of Year + Net Change in Equity - Decrease in accounts payable + Advance from General Fund - General Fund Advance Repayment				\$ 12,786 (122,733) (321,744) 449,365	\$ 17,674 295,661 - 25,559 (300,000)
Working Cash - End of Year				\$ 17,674	\$ 38,894

CITY OF APPLETON 2021 BUDGET TAX INCREMENTAL DISTRICT # 11 LONG TERM DEBT

	2019A G.O. Notes							
Year	Principal	Interest						
2021	\$ -	*						
2022	=	51,150						
2023	260,000	47,250						
2024	270,000	39,300						
2025	280,000	31,050						
2026	285,000	22,575						
2027	295,000	15,350						
2028	305,000	9,350						
2029	315,000	3,150						
	\$ 2,010,000	\$ 219,175						

An anticipated \$891,000 general obligation debt issue is planned for 2021

^{*} The premium received when the 2019 G.O. notes were issued will be used to pay the amount of interest due in 2020 & 2021, so no transfer to the debt service fund will be required in 2020 or 2021.

Tax Incremental District # 12

Business Unit 4150

PROGRAM MISSION

This fund provides for rehabilitation and redevelopment of the West College Avenue corridor from Badger/Story Street to Walnut Street and for the receipt of district "incremental" property taxes and other revenues, along with the corresponding program expenditures.

PROGRAM NARRATIVE

Link to City Goals:

Implements Key Strategy # 2: "Encourage active community participation and involvement."

Objectives:

The area of West College Avenue, from Badger/Story Streets to Walnut Street, is experiencing notable vacancies and deteriorated conditions. Assisting with the rehabilitation and conservation of existing properties and business, as well as redevelopment of vacant, blighted, and underutilized properties as needed to support the urban renewal of this area, is a priority for the City as outlined in the Comprehensive Plan 2010-2030 including Chapter 14 Downtown Plan. The City created TIF District #12 in 2017 to provide targeted investments in this commercial corridor in conjunction with the private market, while recapturing the cost of participation through the increased property tax revenues. The TIF District provides for a 22 year expenditure period (August 9, 2039) to make investments to support the goals of the District, including eliminating blight and encouraging the rehabilitation of properties, enhancing the viability of the businesses, retention of businesses and attraction of new businesses, stabilizing and increasing property values and improving the overall appearance of public and private spaces. The maximum life of the District is 27 years (August 9, 2044).

Summary of	General		
Advances	Fund		
2017	\$	1,025	
2018		7,739	
2019		47,100	
2020		43,793	
2021		4,983	
12/31/21 Balance	\$	104,640	

Major changes in Revenue, Expenditures, or Programs:

The Business Enhancement Grants have continued to experience high demand since the inception of the program in 2018. As of July 1, 2020, \$39,175 Of the \$42,000 available in TIF District #12 has been committed and it has leveraged over \$175,236 in private investment. Demand continues for the program. 2021 funding is requested to continue to provide for six (6) Business Enhancement Grants to continue leverage of significant private investment in this corridor.

PERFORMANCE INDICATORS

Actual 2018 Actual 2019 Target 2020 Projected 2020 Target 2021

Note: Since this program exists solely to account for capital investments and incremental property tax receipts, there are no applicable performance measures.

DEPARTMENT BUDGET SUMMARY									
Programs		Act	tual		Budget			%	
Unit Title		2018		2019	Adopted 2020	Amended 2020	2	021	Change *
Program Revenu	ies \$	3 131	\$	37	\$ -	- \$	\$	_	N/A
Program Expens	es \$	7,389	\$	45,145	\$ 54,593	\$ 54,593	\$	56,443	3.39%
Expenses Comprised Of:									
Personnel		-		-	•	-		-	N/A
Purchased Services		7,150		43,569	51,000	51,000		51,460	0.90%
Miscellaneous Expen	se	239		1,576	3,593	3,593		4,983	38.69%
Capital Expenditures		-		-	-	-		-	N/A

Tax Incremental District # 12

Business Unit 4150

PROGRAM BUDGET SUMMARY

	Actual			Budget						
Description		2018		2019	Adopted 2020 Amended 2020		ended 2020		2021	
Revenues										
411000 Property Tax	\$	_	\$	_	•	\$ 25,000	\$	25,000	\$	75,000
422700 State Aid - Computers	Ψ	_	Ψ	_		Ψ 20,000 -	Ψ	20,000	Ψ	-
471000 Interest on Investments		131		37		_		_		_
591000 Proceeds of Debt		-		-		-		-		_
Total Revenue	\$	131	\$	37	9	25,000	\$	25,000	\$	75,000
Evnenges										
Expenses 610100 Regular Salaries	\$	_	\$			¢	æ		œ	
615000 Fringes	Ψ	_	Ψ	_	•	φ -	φ	_	Ψ	_
640100 Accounting/Audit Fees		_		1,320		1.350		1,350		1,310
640202 Recording/Filing Fees		150		150		150		150		150
659900 Other Contracts/Obligation		7,000		42,099		49,500		49,500		50,000
672000 Interest Payments		239		1,576		3,593		3,593		4,983
680901 Streets		-		-		-		-		
Total Expense	\$	7,389	\$	45,145	9	54,593	\$	54,593	\$	56,443

DETAILED SUMMARY OF 2021 PROPOSED EXPENDITURES > \$15,000

Other	Contracts/Obligations
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Property Improvement Grants Tax development payment McFleshmans Commons \$ 42,000

8,000 \$ 50,000

TAX INCREMENTAL DISTRICT # 12

Revenues	2018 Actual	2019 Actual	2020 Budget	2020 Projected	2021 Budget				
Property Taxes Intergovernmental Revenue Interest on Investments Total Revenues	\$ - - 131 131	\$ - - 37 - 37	\$ 25,000 - - 25,000	\$ 24,824 - - 24,824	\$ 75,000 - - - - 75,000				
Expenses									
Program Costs Administration Total Expenses	7,000 150 7,150	42,099 1,470 43,569	49,500 1,500 51,000	61,400 1,396 62,796	50,000 1,460 51,460				
Revenues over (under) Expenses	(7,019)	(43,532)	(26,000)	(37,972)	23,540				
Other Financing Sources (Uses) Proceeds of G.O. Debt	-	-	-	-	-				
Interest Payments Operating Transfers In Operating Transfers Out	(239)	(1,576) - 	(3,593)	(3,793)	(4,983) - 				
Total Other Financing Sources (Uses)	(239)	(1,576)	(3,593)	(3,793)	(4,983)				
Net Change in Equity	(7,258)	(45,108)	(29,593)	(41,765)	18,557				
Fund Balance - Beginning Residual Equity Transfers In (Out)	(1,025)	(8,283)	(53,391)	(53,391)	(95,156) 				
Fund Balance - Ending	\$ (8,283)	\$ (53,391)	\$ (82,984)	\$ (95,156)	\$ (76,599)				
SCHEDULE OF CASH FLOWS									
Cash - Beginning of Year + Net Change in Equity + Advance from General Fund - General Fund Advance Repayment				\$ 2,473 (41,765) 43,793	\$ 4,501 18,557 4,983				
Working Cash - End of Year				\$ 4,501	\$ 28,041				