CITY OF APPLETON 2018 BUDGET LIBRARY Library Director: Colleen T. Rortvedt Assistant Library Director: Tasha M. Saecker

MISSION STATEMENT

Learn, know, gather and grow in your center of community life.

DISCUSSION OF SIGNIFICANT 2017 EVENTS

Maintain high quality library services

Implemented the 2017 Library User Survey with 836 responses; 98.1% of those surveyed reported the library was responsive or very responsive to their needs

487,795 visits in 2016; 4,630 meeting room uses in 2016, a 6% increase of meeting room uses over previous year 2016 summer program for children had 3,430 participants, the teen summer reading program had 567 participants, and the adult program had 742 participants, a record number (this number will be updated at end of 2017 program) On track to circulate nearly 1.2 million physical items in 2016; self-checkout averages 80%

Offered high interest programs for all ages. Over 52,000 in total attendance in 2016

Implemented collection agency to improve results of getting back long overdue materials.

Increase marketing and advocacy, fund development, technology for efficiency, staffing levels and training, library environment and neighborhood

Developed APL Storyteller marketing campaign with stories of how APL has helped patrons "create their future" Marketing e-blasts sent to approximately 5,600 e-mail addresses

Friends of the APL provided \$67,000 in grants and served as fiscal agent for grants from outside funding agencies Hosted staff retreat in Feb. and monthly staff trainings on continuing education, change and safety topics

Participated in statewide planning process for public library systems

Implemented collection agency to improve recovery of materials and/or replacement costs

Continued working with Washington Square, APD and security guard to improve neighborhood environment

Continue to explore facility needs and options

Library Board endorsed parking study, mobility study and the city comprehensive plan

Aligned focus for planning on how library fits into the city's comprehensive plan and other priorities

Made repairs to the HVAC and patched worn carpeting

Implemented wireless printing improving service to patrons using their own devices

Continue cooperation with schools and other community organizations

Developed Community Partnerships Framework to provide options for different levels of engagement

Provided space for local non-profits doing community outreach on site helping expand their access to people who need their services: Feeding America, Riverview Gardens, Partnership Community Health Center

Served on the Older Adult/Community Center Taskforce

Collaborate with 191 programs with local educational institutions, businesses, non-profits and civic groups - Hosted Hmong American Day Celebration at Long Cheng Marketplace attended by over 300 people in May 2017; collaborated with local organizations on the annual Celebration of Hispanic Heritage; hosted Fox Valley Memory Cafes, artists-in-residence, teen Minecraft guild, MashUp Con

Secured continued grant funding from the United Way Fox Cities for Reach Out and Read - Fox Cities

Sponsor and collaborator for the Fox Cities Community Read and Books Build Community - Evicted and Fox Cities Book Festival Fall, 2017

Operated second year of the Appleton Seed Library with The Seed Guild

Represented the library throughout the community at civic events

Summer Library Program theme "Build a Better World" allowed us to showcase city and community organizations - Storycatchers, Fire Department, Hearthstone, ADI and APD

Utilize volunteers more effectively

Volunteer hours on track to reach 8,000 hours in 2017

Utilized volunteer greeter station, providing welcome and simple assistance as patrons enter the building as well as assistance promoting programming

Continuously work to improve website and online service delivery

Developed an APL app; expanded digital content and improved access to content via Infosoup when feasible Developed method to track digital content use more effectively

Total E-checkout of 44,365 for e-books, audiobooks, videos, comics, magazines, music and games through May 2017

APL's Facebook page has aprox. 5,000 followers

MAJOR 2018 OBJECTIVES

Apply APL 150 strategies focusing on 21st century library service, serving as a community partner and participating in solving community problems utilizing the following strategic priorities and activities:

Hub of Learning and Literacy - We connect our community with opportunities for growth, self-instruction and inquiry. We recognize reading as the heart of the library's mission and also expand beyond it to offer our community additional ways to improve and develop.

Collaborative Environment – We celebrate our diverse community, serving as a place where understanding can grow. We work with many partners, allowing our entire community to benefit from shared knowledge and information.

The Future: Children and Teens – We provide youth of all ages in our community with programs and services that are age-appropriate, dynamic and inspiring. We ensure that families from all backgrounds find a supportive and strengthening place for their futures.

Creation and Innovation – We honor imagination, invention, and inspiration. We provide people, places and platforms to encourage discovery, development and originality.

Enriched Entertainment– We embrace the important role of entertainment in the lives of our community members and its ability to enhance and enrich our lives. We maintain a collection that covers the breadth of changing interests, technologies and formats.

Specialized Services and Programs – We support and sustain education for all ages. We address the varied needs within our community by offering targeted assistance for diverse populations.

Engaged and Sustainable Organization – Our knowledgeable and creative staff provides a patron experience that represents and aids our diverse community. We work closely with many organizations and partners to benefit those we serve.

Other specific objectives include:

Continue to plan for library facility needs

Continue outreach to parents and English Language Learners with a continuum of programs that target families at different developmental stages

Collaborate with schools and other community organizations utilizing the Community Partnerships Framework to provide options for different levels of engagement

Provide the community space for civic engagement and public meetings

Work to bring circulation services out into the community

Market collections, programs and services in a holistic way, incorporating social media and in-house marketing Continue to enhance online "digital branch" with increased access to content such as e-courses for lifelong learning and mobile content

Improve website to make it easier to navigate

Incorporate information and results from system and State studies into library policies and operations

	DEPARTMENT BUDGET SUMMARY												
	Programs		Act	ual					Budget			%	
Unit	Title		2015		2016	Ad	opted 2017	Am	ended 2017		2018	Change *	
Pı	rogram Revenues	\$	1,326,438	\$	1,469,693	\$	1,268,833	\$	1,268,833	\$	1,182,747	-6.78%	
P	rogram Expenses												
16010	Administration		489,943		541,660		547,424		558,121		552,022	0.84%	
16021	Children's Services		553,706		573,555		619,170		688,578		517,738	-16.38%	
16023	Public Services		757,563		780,656		760,044		762,698		782,457	2.95%	
16024	Community Partnerships		442,682		496,337		496,371		510,844		510,020	2.75%	
	Building Operations		444,970		472,023		489,266		489,832		506,049	3.43%	
16032	Materials Management		1,476,526		1,467,777		1,437,851		1,445,878		1,457,447	1.36%	
16033	Network Services		246,382		283,921		290,875		304,619		303,079	4.20%	
	TOTAL	\$	4,411,772	\$	4,615,929	\$	4,641,001	\$	4,760,570	\$	4,628,812	-0.26%	
Expens	ses Comprised Of:										(4,628,812)		
Personr	nel		3,195,776		3,311,489		3,311,555		3,377,351			-100.00%	
Adminis	trative Expense		88,021		145,688		109,954		144,765			-100.00%	
Supplies	s & Materials		673,096		689,473		663,181		673,543			-100.00%	
Purchas	sed Services		70,005		91,281		148,024		148,024			-100.00%	
Utilities			145,337		147,772		145,337		145,337			-100.00%	
Repair 8	& Maintenance		230,510		216,418		254,452	_	254,452		•	-100.00%	
Capital Expenditures 9,027 13,808 8,498 17,098 -10										-100.00%			
Full Tin	ne Equivalent Staff:												
Personr	nel allocated to programs		46.50		46.50		46.00		46.00		46.00		

Administration Business Unit 16010

PROGRAM MISSION

To ensure delivery of library programs and services to patrons for the benefit of the community, Administration plans, organizes and develops resources, and facilitates effective and responsible staff efforts.

PROGRAM NARRATIVE

Link to City Goals:

Implements Key Strategies # 2: "Encourage active community participation and involvement"; # 3: Recognize and grow everyone's talents"; # 4: "Continually assess trends affecting the community and proactively respond"; # 5: "Promote an environment that is respectful and inclusive; # 6: "Create opportunities and learn from successes and failures"; and # 7: "Communicate our success through stories and testimonials".

Objectives:

Oversee and guide the library's long range plan

Ensure library is responsive to community needs

Continue working on library facility plans. Continue efforts to provide citizen engagement and transparency in library planning and incorporate results of parking, mobility studies and the city's comprehensive plan

Communicate the role of libraries in 21st century society and the value of service APL provides to the community

Work with Finance Department in transition to the new ERP system

Work with Washington Square group with security guard collaboration

Support the strategic plan of the Friends of Appleton Public Library; work with Friends to develop strong public/private partnerships to support the library in providing edge of excellence services; be good stewards of grant funds

Participate in statewide public library system redesign process

Major changes in Revenue, Expenditures, or Programs:

Increase in state-level meeting attendance is due to participation in the Public Library System Redesign Process occurring throughout the State.

	PE	RFORMAN	ICE	INDICATOR	RS					
	Ac	tual 2015	Ac	tual 2016	T	arget 2017	Project	ed 2017	Ta	arget 2018
Client Benefits/Impacts						-				_
Library activities, programs and services	s are r	esponsive t	о со	mmunity ne	eds	3				
% of surveyed patrons who rate the li		•		,						
as responsive or very responsive	,	97%		97%		97%		98%		98%
Strategic Outcomes										
A better educated community										
Collaborations with										
educational institutions		160		191		160		160		170
Work Process Outputs										
Grant funds awarded	\$	135,500	\$	185,000	\$	130,000	\$ 1	70,000	\$	170,000
State-level meetings attended	-	24		41		30	•	30		35
Surveys conducted		1		1		1		1		1
Hours worked by library volunteers		8,079		6,422		8,000		8,000		8,000
Annual door count		459,780		487,795		500,000	5	000,000		475,000
		•		,		•		•		•

Administration Business Unit 16010

PROGRAM BUDGET SUMMARY

		Ac	tual							
Description		2015		2016	Ad	lopted 2017	Am	ended 2017		2018
Revenues										
4224 Misc State Aids	\$	-	\$	-	\$	-	\$	-	\$	
4232 Library Grants & Aids		1,101,454		1,103,329		1,065,839		1,065,839		1,062,447
4801 Charges for Serv Nontax		68,832		56,478		75,000		75,000		70,00
5015 Rental of City Property		30,000		30,000		30,000		30,000		30,00
5020 Donations & Memorials		1,297		705		-		-		
5035 Other Reimbursements		56,508		103,773		-		-		
Total Revenue	\$	1,258,091	\$	1,294,285	\$	1,170,839	\$	1,170,839	\$	1,162,44
Expenses										
6101 Regular Salaries	\$	346,460	\$	351,108	\$	359,445	\$	363,803	\$	370,79
6105 Overtime	•	-	*	-	*	-	•	-	*	
6108 Part-Time		6,367		7,970		10.925		10,925		11,50
6150 Fringes		115,621		131,460		135,130		135,778		126,65
6201 Training\Conferences		2,402		9,934		4,177		7,868		4.77
6206 Parking Permits		2,133		2,308		19.920		19,920		19,92
6301 Office Supplies		3,004		3,708		4,635		4,635		4,63
6303 Memberships & Licenses		3,365		4,118		2,055		2,055		2,05
6304 Postage & Freight		-		, -		-		-		,
6305 Awards & Recognition		846		1,229		850		850		85
6307 Food & Provisions		1,374		2,235		1,135		1,135		1,13
6320 Printing & Reproduction		² 54		4,770		100		2,100		10
6324 Medical\Lab Supplies		114		-		-		-		
6412 Advertising		1,240		5,099		1,288		1,288		1,28
6413 Utilities		3,663		3,871		3,664		3,664		4,21
6418 Equip Repairs & Maint		· -		· -		,		· -		,
6599 Other Contracts/Obligations		3,300		13,850		4,100		4,100		4,10
Total Expense	\$	489,943	\$	541,660	\$	547,424	\$	558,121	\$	552,02

DETAILED SUMMARY OF 2018 PROPOSED EXPENDITURES > \$15,000

<u>None</u>

Children's Services Business Unit 16021

PROGRAM MISSION

In collaboration with the community, we educate, inspire, engage, motivate and provide access to resources for all children.

PROGRAM NARRATIVE

Link to City Goals:

Implements Key Strategies # 1: "Prompt delivery of excellent services; # 2: "Encourage active community participation and involvement"; # 4: "Continually assess trends affecting the community and proactively respond"; # 5: "Promote an environment that is respectful and inclusive"; and # 6: "Create opportunities and learn from successes and failures".

Objectives:

Cultivate quality children's materials collections through careful selection and maintenance practices to support both education and recreation

Provide responsive customer service, including reference, readers' advisory and directional assistance

Develop and provide quality programs for more than 35,000 children and caregivers, including fieldtrips and group visits, age-appropriate programs for children birth to age 12, specialized programs for children with sensory challenges, specialized programs and services to minority and low income families, and reading incentive programs

Through Appleton Ready to Read (ARTR) outreach specialists, work directly with Hmong and Hispanic families and coordinate with AASD Birth to 5 Programs, Outagamie County Birth to 3 Early Intervention, Fox Valley Literacy Council and Head Start by using a formal referral system to link families with needed resources, providing in-home visits to families and building towards their full use of the library and its services

Create specialized English Language Learner (ELL) programs directed at school age ELL students to include refugees. This includes coordination with other organizations to bring specialized programs like Lego Robotics to ELL students. It also involves taking our ELL classes to partnering organizations like the Building for Kids and the YMCA

Through Reach Out and Read program (ROR, a physician initiative to encourage family reading and assess preliteracy skill development at well child visits), work with local medical clinics and regional libraries to bridge communication between agencies and promote library programs. In 2017, we are working with a strategic planner to assist partners in developing a sustainability plan.

Major changes in Revenue, Expenditures, or Programs:

In 2016, we launched ReadSquared, an online Summer Library Program. It has been successful in both 2016 and 2017. In 2018, we need \$3200 in Other Contracts to continue this service which was launched using Friends funds.

We continue to receive funding from a 3 year grant (2015 – 2018) of \$265,808 from the United Way to continue our work supporting and spreading ROR. This grant supports a half-time Library Physician Liaison position and the purchase of age-appropriate books used by physicians at well-child visits. This funding will now be tracked as a special revenue fund to better account for these funds.

In 2017, we received a \$9,500 grant from BMO Harris to continue to deliver a high quality ELL program.

	PERFORMAN	CE INDICATORS	S		
	Actual 2015	Actual 2016	Target 2017	Projected 2017	Target 2018
Client Benefits/Impacts					
Children have access to a wide range of o	quality programs				
Attendance at children's programs	35,253	27,569	35,000	28,000	29,000
Drop-in activity participants	3,278	4,830	3,200	3,200	3,500
Strategic Outcomes					
Children discover joy of reading & develor	love of learning				
Summer Library program participants	4,260	3,769	4,500	4,000	4,000
Members of the Appleton community find	high quality progr	rams at the librar	У		_
% of attendees evaluating programs "g	ood" to "excellent	t" (survey done o	n odd years)		
•	98%	98%	95%	95%	95%
Work Process Outputs					
Reference transactions	26,493	26,189	23,000	21,000	21,000
Number of children's programs	1,057	804	1,000	1,000	1,000

Children's Services Business Unit 16021

PROGRAM BUDGET SUMMARY

	 Ac	tual					Budget	
Description	2015		2016	Ad	opted 2017	Am	ended 2017	2018
Revenues 5035 Other Reimbursements	 15,000		125,714		77,694		77,694	
Total Revenue	\$ 15,000	\$	125,714	\$	77,694	\$	77,694	\$
Expenses								
6101 Regular Salaries	\$ 374,371	\$	366,449	\$	368,535	\$	392,997	\$ 357,010
6105 Overtime	287		61		-		-	
6108 Part-Time	36,490		40,878		30,605		41,905	30,605
6150 Fringes	128,876		120,909		134,847		137,373	118,834
6201 Training\Conferences	4,272		3,546		3,677		4,637	4,277
6206 Parking Permits	2,604		2,772		-		-	
6301 Office Supplies	5,676		34,483		2,812		32,133	2,812
6307 Food & Provisions	-		270		-		839	
6327 Miscellaneous Equipment	130		1,439		-		-	
6599 Other Contracts/Obligations	1,000		2,748		78,694		78,694	4,200
Total Expense	\$ 553,706	\$	573,555	\$	619,170	\$	688,578	\$ 517,738

DETAILED SUMMARY OF 2018 PROPOSED EXPENDITURES > \$15,000

<u>None</u>

Public Services Business Unit 16023

PROGRAM MISSION

Public Services is at the front-line, providing excellent customer service by helping the community use library resources.

PROGRAM NARRATIVE

Link to City Goals:

Implements Key Strategies # 1: "Prompt delivery of excellent services"; # 4: "Continually assess trends affecting the community and proactively respond"; # 5: "Promote an environment that is respectful and inclusive"; and # 6: "Create opportunities and learn from successes and failures".

Objectives:

Work with patrons in support of the strategies of Hub of Learning and Literacy and Enriched Entertainment; work with other system libraries and State libraries in a collaborative environment; embrace new technologies and best library practices to continue to be an engaged and sustainable organization

Respond to reference, readers' advisory, technological and directional questions in person, via phone, email, and online social media and work to create consistent customer service levels at all service desks in the library; use technology competencies for the adult service desk staff for increased consistency between desks and focused training in 2018; provide quality service to over 480,000 people

Register new patrons and maintain a database of over 78,000 users; process holds in conjunction with the Materials Management section (approx. 125,000 items each year); send out overdue, billing and reserve notices, utilize TRIP and Unique Management Services for the collection of long overdue items and fines

Promote and train the public on the use of the self-check machines by patrons at an average of 80% of library materials check out via self-check each month

Prepare and maintain displays of new and/or popular materials

Continue to work with Materials Management and OWLS to improve functionality of library catalog and discovery layer

Oversee the inter-library loan process

Major changes in Revenue, Expenditures, or Programs:

In 2017 with Friends funding, the library launched an app called Boopsie. It allows access to library cards, holds, barcode scanners and digital materials on your phone or device. Continued funding of this app increases Other Contracts to \$5695. Microfilm reader contracts have changed and costs have been reduced in this line as well.

PERFORMANCE INDICATORS												
	Actual 2015	Actual 2016	Target 2017	Projected 2017	Target 2018							
Client Benefits/Impacts	<u> </u>											
Convenient and fast access to accurate	information											
Reference questions answered	78,850	69,376	80,000	65,000	65,000							
Strategic Outcomes												
Members of the Appleton community wh	o will use the libra	ary and encoura	ge others to do	SO								
Number of registered patrons	95,392	81,842	91,000	81,050	82000							
Members of the Appleton community fin	d high quality ser	vice at the librar	y									
% of respondents evaluating service '				one on odd years)	1							
•	86%	86%	92%	92%								
	0070	00 /0	JZ /0	32 /0	92%							
Work Process Outputs	0070	0070	32 70	3270	92%							
Work Process Outputs Adult materials circulation	683,201	636,753	685,000	642,000	92% 645,000							
•			5_75	/-								

Public Services Business Unit 16023

PROGRAM BUDGET SUMMARY

	 Ac	tual					Budget	
Description	 2015		2016	Ac	lopted 2017	Am	ended 2017	2018
Revenues								
5035 Other Reimbursements	\$ _	\$	_	\$	_	\$	_	\$ 300
Total Revenue	\$ -	\$	-	\$	-	\$	-	\$ 300
Expenses								
6101 Regular Salaries	\$ 472,762	\$	473,166	\$	484,494	\$	486,805	\$ 503,860
6105 Overtime	-		-		-		=	
6108 Part-Time	102,498		114,668		87,633		87,633	89,372
6150 Fringes	172,650		180,982		179,358		179,701	173,971
6201 Training\Conferences	1,296		2,472		1,890		1,890	2,490
6206 Parking Permits	3,456		4,212		-		-	
6301 Office Supplies	3,511		1,986		4,069		4,069	4,069
6327 Miscellaneous Equipment	1,390		-		1,000		1,000	1,000
6418 Equip Repairs & Maint	-		3,170		1,600		1,600	500
6599 Other Contracts/Obligations	-		-		-		-	7,195
Total Expense	\$ 757,563	\$	780,656	\$	760,044	\$	762,698	\$ 782,457

DETAILED SUMMARY OF 2018 PROPOSED EXPENDITURES > \$15,000

None

Community Partnerships

Business Unit 16024

PROGRAM MISSION

Community Partnerships: Engage, Educate, Entertain, Elevate.

PROGRAM NARRATIVE

Link to City Goals:

Implements Key Strategies # 1: "Prompt delivery of excellent services"; # 2: "Encourage active community participation and involvement"; # 4: "Continually assess trends affecting the community and proactively respond"; # 5: "Promote an environment that is respectful and inclusive"; and # 6: "Create opportunities and learn from successes and failures".

Objectives:

Connect members of the Appleton community with opportunities for growth, self-instruction, and inquiry in the library and throughout the Appleton area; provide enriched entertainment opportunities for teen and adult community members by maintaining a broad range of materials and programs.

Provide access to local history materials, services, and programs.

Collaborate with partner agencies utilizing the Community Partnerships Framework to provide options for different levels of engagement; serve on local boards and participate in various organizations to increase collaboration to build shared capacity and connect patrons with local resources.

Foster partnerships and celebrate our diverse community by providing lifelong learning opportunities through specialized services and programs.

Work with Public Services and Children's Librarians to bring circulation services out into the community.

Major changes in Revenue, Expenditures, or Programs:

No major changes.

PERFORMANCE INDICATORS												
	Actual 2015	Actual 2016	Target 2017	Projected 2017	Target 2018							
Client Benefits/Impacts					·							
Members of the Appleton community find	high quality prog	grams at the libra	ary									
% of attendees evaluating programs "g												
Adult programs	99%	`	99%	98%	98%							
Young adult programs	100%	100%	100%	92%	92%							
Strategic Outcomes												
Members of the Appleton community eng-	age with the libra	ary as a hub of le	earning and lite	racy								
Young adult program attendance	10,954	5,534	9,500	5,000	5,000							
Adult program attendance	6,023	7,951	7,000	8,000	7,500							
Work Process Outputs												
Web page "hits" (page accesses) Number of locally produced databases	1,084,342	1,246,326	1,200,000	1,200,000	1,200,000							
or digital collections available via web	10	10	10	10	10							

Community Partnerships

Business Unit 16024

PROGRAM BUDGET SUMMARY

	Ac	tual		Budget						
Description	 2015		2016		Adopted 2017		Amended 2017		2018	
Revenues										
5035 Other Reimbursements	\$ 341	\$	7,217	\$	300	\$	300	\$	-	
Total Revenue	\$ 341	\$	7,217	\$	300	\$	300	\$	-	
Expenses										
6101 Regular Salaries	\$ 330,149	\$	349,398	\$	354,005	\$	357,464	\$	349,659	
6108 Part-Time	3,485		2,987		4,456		14,456		4,676	
6150 Fringes	102,524		130,041		131,915		132,929		149,090	
6201 Training\Conferences	3,095		3,112		3,677		3,677		4,277	
6206 Parking Permits	1,788		2,016		-		-			
6301 Office Supplies	1,641		4,450		2,318		2,318		2,318	
6320 Printing & Reproduction	-		-		-		-		-	
6599 Other Contracts/Obligations	-		4,333		-		-			
Total Expense	\$ 442,682	\$	496,337	\$	496,371	\$	510,844	\$	510,020	

DETAILED SUMMARY OF 2018 PROPOSED EXPENDITURES > \$15,000

<u>None</u>

Building Operations Business Unit 16031

PROGRAM MISSION

Support the community and the library's role as a hub of learning and literacy by maintaining a welcoming environment that promotes and contributes to lifelong learning.

PROGRAM NARRATIVE

Link to City Goals:

Implements Key Strategies # 1: "Prompt delivery of excellent services"; # 4: "Continually assess trends affecting the community and proactively respond"; # 5: "Promote an environment that is respectful and inclusive"; and # 6: "Create opportunities and learn from successes and failures".

Objectives:

Maintain safety and security within the library through monitoring, conflict resolution and policy and procedure enforcement in collaboration with other City departments

Ensure the needs of library meeting room users are met by conducting meeting room set-ups and providing on-site assistance for staff programs and the community

Proactively meet the needs of the community through quality customer service and by effectively incorporating sustainable and cost-effective practices in our day to day operations

Facilitate the work done in the library by the Facilities Management Department by performing basic facility and equipment maintenance, cleaning and informing them of building needs and concerns and work with the cleaning service and other contractors to ensure the library facility is being maintained according to service contracts

Major changes in Revenue, Expenditures, or Programs:

None

	PERFORMAN	CE INDICATOR	S		
	Actual 2015	Actual 2016	Target 2017	Projected 2017	Target 2018
Client Benefits/Impacts					
The public enjoys a safe and clean facility					
% of patrons satisfied with public meetir	ng				
rooms (surveyed on odd years)	98%	98%	97%	98%	98%
% of patrons satisfied with cleanliness of	f				
library (surveyed on odd years)	94%	94%	95%	95%	95%
% of patrons satisfied with safety in the					
library (surveyed on odd years)	90%	90%	95%	87%	87%
Strategic Outcomes The community increasingly uses opportur programs and discussions	nities for meetin	gs,			
# of meetings and programs	4,414	4,630	5,000	4,900	4,900
Work Process Outputs # of satisfactory monthly inspections					
completed	12	12	12	12	12
# of staff training opportunities	12	12	12	12	12
completed	21	20	20	20	20
'				_	_

Building Operations Business Unit 16031

PROGRAM BUDGET SUMMARY

	 Ac	tual		Budget						
Description	 2015		2016	Ad	opted 2017	Am	ended 2017		2018	
Revenues										
5001 Fees & Commissions	\$ 1,459	\$	1,473	\$	1,500	\$	1,500	\$	1,500	
Total Revenue	\$ 1,459	\$	1,473	\$	1,500	\$	1,500	\$	1,500	
Expenses										
6101 Regular Salaries	\$ 87,574	\$	105,063	\$	105,393	\$	105,886	\$	109,595	
6105 Overtime	206		1,025		-		-		-	
6108 Part-Time	3,478		4,616		5,756		5,756		5,965	
6150 Fringes	38,814		49,646		45,262		45,335		59,691	
6201 Training\Conferences	· -		1,081		206		206		806	
6206 Parking Permits	864		972		-		-			
6301 Office Supplies	-		290		100		100		300	
6306 Building Maint./Janitorial	7,900		11,343		7,344		7,344		11,570	
6308 Landscape Supplies	25		-		_		-			
6309 Shop Supplies & Tools	-		-		100		100		100	
6311 Paint & Supplies	67		-		-		-			
6323 Safety Supplies	18		171		150		150		200	
6324 Medical\Lab Supplies	-		-		50		50			
6327 Miscellaneous Equipment	903		396		250		250		650	
6407 Collection Services	2,687		2,855		1,545		1,545		2,962	
6413 Utilities	141,674		143,900		141,673		141,673		143,899	
6416 Build Repairs & Maint.	1,847		2,096		3,000		3,000		3,000	
6418 Equip Repairs & Maint	482		337		400		400		400	
6420 Facilities charges	158,431		148,232		178,037		178,037		166,911	
Total Expense	\$ 444,970	\$	472,023	\$	489,266	\$	489,832	\$	506,049	

DETAILED SUMMARY OF 2018 PROPOSED EXPENDITURES > \$15,000

None

Materials Management

Business Unit 16032

PROGRAM MISSION

To develop, organize, and maintain well-rounded collections. Collections are built in anticipation of and response to Appleton residents' informational, educational & recreational needs.

PROGRAM NARRATIVE

Link to City Goals:

Implements Key Strategies # 1: "Prompt delivery of excellent services"; # 4: "Continually assess trends affecting the community and proactively respond"; and # 6: "Create opportunities and learn from successes and failures".

Objectives:

Materials Management creates entries and database records for approximately 30,000 new titles in the online catalog. We process 39,000 items annually, including labels, RFID tags and jacket protectors. We receive 1,100 newspapers, periodicals and standing order subscriptions and process over 5,000 magazine issues for circulation and storage.

Work with Public Services on improving the patron hold experience.

Collect and route approximately 120,000 items to fill reserves at other OWLSnet libraries; accurately check-in, sort and re-shelve materials returned using the automated materials handling system

Continue to evaluate new electronic collection offerings/services/platforms such as online courses, e-publications of popular magazines, streaming downloads of films, e-books and e-audio books and e-language learning

Major changes in Revenue, Expenditures, or Programs:

Conclude Reference Collection review for currency and usefulness.

Other Contracts reflects \$5000 in costs for Unique Management, a collection agency used by libraries to recover materials and/or replacement costs.

		CE INDICATOR	1 77 12111		
	<u> Actual 2015</u>	<u> Actual 2016</u>	<u>Target 2017</u>	Projected 2017	<u>Target 2018</u>
Client Benefits/Impacts					
People can obtain the materials they need	quickly				
% of holds filled within 1 week	-				
of being placed	54%	60%	58%	58%	58%
Improved efficiencies in delivering service					
Number of volunteer hours					
in Materials Management	3,508	3,053	3,600	3,200	3,200
Strategic Outcomes					
People have reading, viewing and listening	materials that	stimulate their th	ninkina		
enhance their knowledge of the world, and					
# of unique titles owned at end of year	291.739	292.085	295.000	284.661	290,000
# of diffique titles owned at end of year	231,733	232,003	233,000	204,001	230,000
Work Process Outputs					
# of volumes processed	34,940	29,900	35,000	30,000	30,000
# of volumes weeded	23,192	34,481	25,000	30,000	25,000
	-, -	- , -	-,	,	-,

Materials Management Business Unit 16032

PROGRAM BUDGET SUMMARY

	Actual					Budget					
Description	2015			2016	Ac	lopted 2017	Amended 2017			2018	
Revenues											
5035 Other Reimbursements	\$	30,859	\$	20,762	\$	-	\$	-	\$	-	
Total Revenue	\$	30,859	\$	20,762	\$	-	\$	-	\$	-	
Expenses											
6101 Regular Salaries	\$	507,015	\$	466,562	\$	497,298	\$	500,489	\$	506,085	
6108 Part-Time		92,129		109,679		67,278		67,278		68,601	
6150 Fringes		158,666		168,030		174,198		174,672		166,174	
6201 Training\Conferences		2,767		2,730		2,627		2,627		3,227	
6206 Parking Permits		4,896		5,184		-		-			
6301 Office Supplies		23,410		30,959		38,522		38,522		38,522	
6315 Books & Library Materials		625,865		621,663		595,531		599,893		607,442	
6327 Miscellaneous Equipment		-		574		-		-			
6599 Other Contracts/Obligations		61,778		62,396		62,397		62,397		67,396	
Total Expense	\$	1,476,526	\$	1,467,777	\$	1,437,851	\$	1,445,878	\$	1,457,447	

DETAILED SUMMARY OF 2018 PROPOSED EXPENDITURES > \$15,000

\$ 3,813	Books & Library Materials		
	Children's materials	\$	144,504
	Adult materials		433,515
19,283	Digital Content Consortia		29,422
15,426	•	\$	607,442
\$ 38,522			
\$ 	19,283 15,426	Children's materials Adult materials 19,283 Digital Content Consortia 15,426	Children's materials Adult materials Digital Content Consortia \$

	Addit materials	433,313
33	Digital Content Consortia	29,422
26_		\$ 607,442
22_		
	Other Contracts/Obligations	
	OWLSnet contract	\$ 62,396
	Collection Agency	\$ 5,000
		67,396

Network Services Business Unit 16033

PROGRAM MISSION

Providing high-quality technology, in the most cost-effective manner, to best serve our community.

PROGRAM NARRATIVE

Link to City Goals:

Implements Key Strategies # 1: "Prompt delivery of excellent services"; # 4: "Continually assess trends affecting the community and proactively respond"; and # 6: "Create opportunities and learn from successes and failures".

Objectives:

Replace 20% of staff and public computing devices annually to maintain reasonable levels of usability and maintain and update the network servers and software to insure responsiveness to patron and staff needs. Also replace aging network switches to increase uptime and reliability. Maintain warranties on production servers

Maintain online public access catalogs, public workstations, AV equipment, digital signage, RFID and AMH equipment; filter and protect public connections to keep library and public technology reasonably safe

Provide network and software support for the video security system; maintain reliable data communication between the library's and OWLS' networks

Continue to implement and support our ever increasing technical mobility needs

Assist staff in technical aspects of providing electronic services to the public and support staff computer users; seek out and evaluate technologies to provide increased efficiencies for staff and operations

Partner with OWLS to reduce costs and increase efficiencies when providing services to both the public and staff

Major changes in Revenue, Expenditures, or Programs:

New backup system: \$10,000. Our current backup system is approaching 7 years old and with all the ransomware attacks becoming more prevalent in our society, it's important to protect our data with a more modern backup solution to best maintain our data integrity.

The decrease in Supplies is due to toner costs moving to Equipment Repair & Maintenance since it is now part of our contract with the vendor.

Below in the performance indicators, you will see that our database sessions have increased dramatically. This is due to being able to now get information from more of the databases we subscribe to.

PERFORMANCE INDICATORS									
	Actual 2015	Actual 2016	Target 2017	Projected 2017	Target 2018				
Client Benefits/Impacts									
People will have reliable access to up-to-da % surveyed who have used the library	ate technology								
website (survey done on even years)	85%	85%	85%	85%	85%				
Strategic Outcomes									
Hours of public internet computer use	49,015	56,514	50,000	50,000	50,000				
Sessions on public computers	68,050	71,920	74,000	71,000	72,000				
Community enjoys a high level of access to	electronic infor	mation resource	S						
# of referrals to InfoSoup online catalog	223,206	210,237	225,000	213,000	220,000				
Database sessions	255,721	256,281	280,000	800,000	800,000				
Work Process Outputs									
PC workstations & other									
devices installed	40	40	40	40	40				

Network Services Business Unit 16033

PROGRAM BUDGET SUMMARY

	Actual				Budget						
Description		2015		2016		Adopted 2017		Amended 2017		2018	
Revenues											
5035 Other Reimbursements	\$	20,688	\$	20.242	\$	18.500	\$	18.500	\$	18,500	
Total Revenue	\$	20,688	\$	20,242	\$	18,500	\$	18,500	\$	18,500	
Expenses											
6101 Regular Salaries	\$	83,857	\$	98,166	\$	97,636	\$	98,632	\$	100,568	
6150 Fringes	·	31,497	·	38,627	·	37,386	·	37,534	·	39,796	
6201 Training\Conferences		-		1,305		2,060		2,060		2,660	
6206 Parking Permits		576		648		-		-			
6301 Office Supplies		7,138		8,324		7,880		7,880		1,500	
6315 Books & Library Materials		_		_		_		-			
6327 Miscellaneous Equipment		45,918		61,034		66,000		70,000		66,000	
6418 Equip Repairs & Maint		68,369		62,009		71,415		71,415		84,057	
6815 Software Acquisition		9,027		13,808		8,498		17,098		8,498	
Total Expense	\$	246,382	\$	283,921	\$	290,875	\$	304,619	\$	303,079	

DETAILED SUMMARY OF 2018 PROPOSED EXPENDITURES > \$15,000

Miscellaneous Equipment Workstation replacements Network hardware, wiring, etc. Back up Solution	\$ 36,000 20,000 10,000 66,000
Equipment Repairs and Maintenance Public & staff photocopier lease and fees Automated material handling equipment Self checks and security gate contract Security camera maintenance Software license and maintenance fees Other equipment repairs and maintenance	\$ 16,000 20,000 21,843 2,000 18,927 5,287 84,057