

REPORT TO CITY PLAN COMMISSION

Plan Commission Public Hearing Date: July 11, 2017

Common Council Meeting Date: July 19, 2017

Item: Special Use Permit #7-17 to expand an existing group home facility

Case Manager: David Kress

GENERAL INFORMATION

Owner: Harbor House Domestic Abuse Programs, Inc. c/o Beth Schnorr

Applicant: McMAHON Associates c/o Ben Hamblin

Address/Parcel #: 720 West Fifth Street (Tax Id #31-3-0623-00 and #31-3-0624-00)

Petitioner's Request: The applicant is requesting a Special Use Permit to expand an existing group

home facility.

BACKGROUND

The applicant's 2.73-acre site is located north of West Fifth Street, in between South Locust Street and South Memorial Drive. Special Use Permit #17-99 to allow for the existing group home facility on parcel #31-3-0623-00 was approved by Common Council on October 20, 1999. If approved, the current request would replace the applicant's previous request, resulting in an overall building expansion of approximately 10,985 square feet.

To accommodate the applicant's proposed building additions, a Certified Survey Map (CSM) was recently submitted to combine the subject parcels. CSMs are administratively reviewed and approved by City staff. However, combining the parcels, which are currently in different zoning districts, also necessitates a rezoning. Rezoning #4-17, to rezone parcel #31-3-0624-00 from C-2 General Commercial District to R-3 Multi-Family District, was recommended for approval by Plan Commission on June 27, 2017. Rezoning #4-17 also proceeds to Common Council on July 19, 2017.

STAFF ANALYSIS

Project Summary: The applicant proposes to construct single-story building additions to the west and east of the existing group home facility on the subject site. Interior renovations are also proposed with this project. The entire building would be 50,827 square feet and increase the facility's capacity to 68 beds, according to the attached plan of operation. The building additions and renovations will also provide more programming space for Harbor House staff, relocate outdoor features, and provide a separate pet-friendly area, as shown on the attached development plan. Vehicular access will continue to be provided on West Fifth Street, with two of the three curb cuts being repositioned.

Existing Site Conditions: The site is currently developed with an existing building that is approximately 39,842 square feet in size. The building was originally constructed in 1961. The site also includes a fenced outdoor play area and off-street surface parking. The property has frontage along South Badger

Special Use Permit #7-17 July 11, 2017 Page 2

Avenue and South Memorial Drive, which are classified as arterial streets, and West Fifth Street and South Locust Street, which are classified as local streets on the City's Arterial/Collector Plan.

Major Changes to Special Uses: Per Section 23-66(g)(2) of the Municipal Code, all changes not identified as a "minor change" shall be deemed a major change in a special use and shall be submitted to Common Council for review through the typical Special Use Permit procedure. The applicant's original request was approved as Special Use Permit #17-99. The applicant's current request, Special Use Permit #7-17, is to expand the gross floor area of the group home facility from 39,842 square feet to 50,827 square feet. This expansion is greater than 10% and therefore constitutes a major change. If approved, Special Use Permit #7-17 will replace Special Use Permit #17-99.

Zoning Ordinance Requirements: Currently, parcel #31-3-0623-00 has a zoning designation of R-3 Multi-Family District, and parcel #31-3-0624-00 has a zoning designation of C-2 General Commercial District. If Rezoning #4-17 is approved, the entire property will have a zoning designation of R-3 Multi-Family District. Per Section 23-96(e) of the Municipal Code, an adult group home (group home facility) requires a Special Use Permit in the R-3 District. The definition of adult group home, per the Zoning Ordinance, means a use where five or more adults, who are not related to the operator or administrator and who do not require care above intermediate level nursing care, reside and receive care, treatment or services that are above the level of room and board but that include no more than three hours of nursing care per week per resident. In order to permit an expanded group home facility, the Plan Commission makes a recommendation to the Common Council who will make the final decision on the Special Use Permit. A two-thirds (2/3) vote of the Common Council is required for approval.

Based on the attached development plan and submitted CSM, the proposed building additions satisfy lot coverage, setback, and building height standards specified in the R-3 District. Other Zoning Ordinance requirements, including those altered through variances granted on February 21, 2011, will be examined during the ongoing review of Site Plan #10-17 (first submitted June 13, 2017). Ultimately, Site Plan review and approval is required, pursuant to Section 23-570 of the Municipal Code, prior to the issuance of a building permit by the Inspections Division.

Operational Information: A plan of operation is attached to the Staff Report.

Surrounding Zoning and Land Uses: The surrounding area is under the jurisdiction of the City of Appleton (north, south, east, and west). The uses are generally residential in nature.

North: R-1B Single-Family District, R-1C Central City Residential District, R-2 Two-Family District, and C-2 General Commercial District. The adjacent land uses to the north are currently a mix of commercial and residential.

South: R-2 Two-Family District and R-1B Single-Family District. The adjacent land uses to the south are currently a mix of two-family and single-family residential.

East: R-3 Multi-Family District, R-2 Two-Family District, and R-1C Central City Residential District. The adjacent land uses to the east are currently a mix of multi-family and single-family residential.

Special Use Permit #7-17 July 11, 2017 Page 3

West: R-2 Two-Family District and R-1B Single-Family District. The adjacent land uses to the west are currently a mix of two-family and single-family residential.

Appleton Comprehensive Plan 2010-2030: Community and Economic Development staff has reviewed this proposal and determined it is compatible with the Multi-Family Residential designation shown on the City's *Comprehensive Plan 2010-2030* Future Land Use Map. Listed below are related excerpts from the City's *Comprehensive Plan 2010-2030*.

Goal 1 – Community Growth

Appleton will continue to provide opportunities for residential, commercial, and industrial growth, including appropriate redevelopment sites within the downtown and existing neighborhoods, and greenfield development sites at the City's edge.

OBJECTIVE 5.3 Housing and Neighborhoods:

Provide a range of housing options that meet the needs and appeal to all segments of the community and allows residents to age in place.

OBJECTIVE 7.7 Utilities and Community Facilities:

Continue to partner with other agencies, organizations, and businesses to support programs and activities for at-risk populations.

OBJECTIVE 10.1 Land Use:

Provide an adequate supply of suitable land meeting the demand for development of various land uses.

OBJECTIVE 10.2 Land Use:

Encourage redevelopment to meet the demand for a significant share of future growth, and to enhance the quality of existing neighborhoods.

Finding of Fact: This request was reviewed in accordance with the standards for granting a Special Use Permit under Sections 23-66(e)(1-6) of the Municipal Code, which were found in the affirmative, as long as all stipulations are satisfied and Rezoning #4-17 is approved.

Technical Review Group (TRG) Report: This item was discussed at the June 20, 2017 Technical Review Group meeting. No negative comments were received from participating departments.

RECOMMENDATION

Staff recommends, based on the above, that Special Use Permit #7-17 for a group home facility at 720 West Fifth Street (Tax Id #31-3-0623-00 and #31-3-0624-00), as shown on the attached maps and per attached plan of operation, along with the attached resolution, **BE APPROVED** to run with the land, subject to the following conditions:

1. Rezoning #4-17, to rezone parcel #31-3-0624-00 from C-2 General Commercial District to R-3 Multi-Family District, must be approved by Common Council.

Special Use Permit #7-17 July 11, 2017 Page 4

- 2. All applicable codes, ordinances, and regulations, including but not limited to Fire, Building, and Health Codes and the Noise Ordinance, shall be complied with.
- 3. Any deviations from the approved development plan may require a major or minor amendment request to this Special Use Permit, pursuant to Section 23-66(g) of the Municipal Code.
- 4. Compliance with the plan of operation is required at all times. Changes to the plan of operation shall be submitted to the Community and Economic Development Department for review and approval.
- 5. Prior to expanding the group home facility on what is currently parcel #31-3-0624-00, the subject parcels shall be combined via Certified Survey Map.
- 6. Site Plan review and approval is required, pursuant to Section 23-570 of the Municipal Code, prior to the issuance of a building permit by the Inspections Division.
- 7. Special Use Permit #7-17 will replace Special Use Permit #17-99.

NOTE: Special Use Permit #7-17 will be reported out at the same Common Council meeting as the proposed Rezoning #4-17 to accurately reflect the change in zoning classification from C-2 General Commercial District to R-3 Multi-Family District.

RESOLUTION

CITY OF APPLETON RESOLUTION APPROVING SPECIAL USE PERMIT #7-17

WHEREAS, Harbor House Domestic Abuse Programs, Inc. has applied for a Special Use Permit for a group home facility located at 720 West Fifth Street, also identified as Parcel Number(s) 31-3-0623-00 and 31-3-0624-00; and

WHEREAS, the location for the proposed group home facility is located in the R-3 Multi-Family District and the proposed use is permitted by special use within this zoning district; and

WHEREAS, the City of Appleton Plan Commission held a public hearing on July 11, 2017, on Special Use Permit #7-17 at which all those wishing to be heard were allowed to speak or present written comments, and other materials presented at the public hearing; and

WHEREAS, the City of Appleton Plan Commission has considered the application, the staff reports, oral and written, the Comprehensive Plan and zoning on the subject property, the testimony, written comments, and other materials presented at the public hearing; and

WHEREAS, the City of Appleton Plan Commission reviewed	the standards	for grai	nting a
Special Use Permit under Sections 23-66(e)(1-6) of the Municipa	l Code, and fo	rwarded	Special
Use Permit #7-17 to the City of Appleton Common Council with a	favorable	or	
not favorable (CIRCLE ONE) recommendation; and			

WHEREAS,	the	City	of	App	pletor	n Commo	on Co	uncil	has	revi	iewed	the	report	and
recommendation	on (of the	· (City	of	Appleton	Plan	Con	nmissio	on	at tl	heir	meeting	on
, 2017 and found it to be acceptable.														

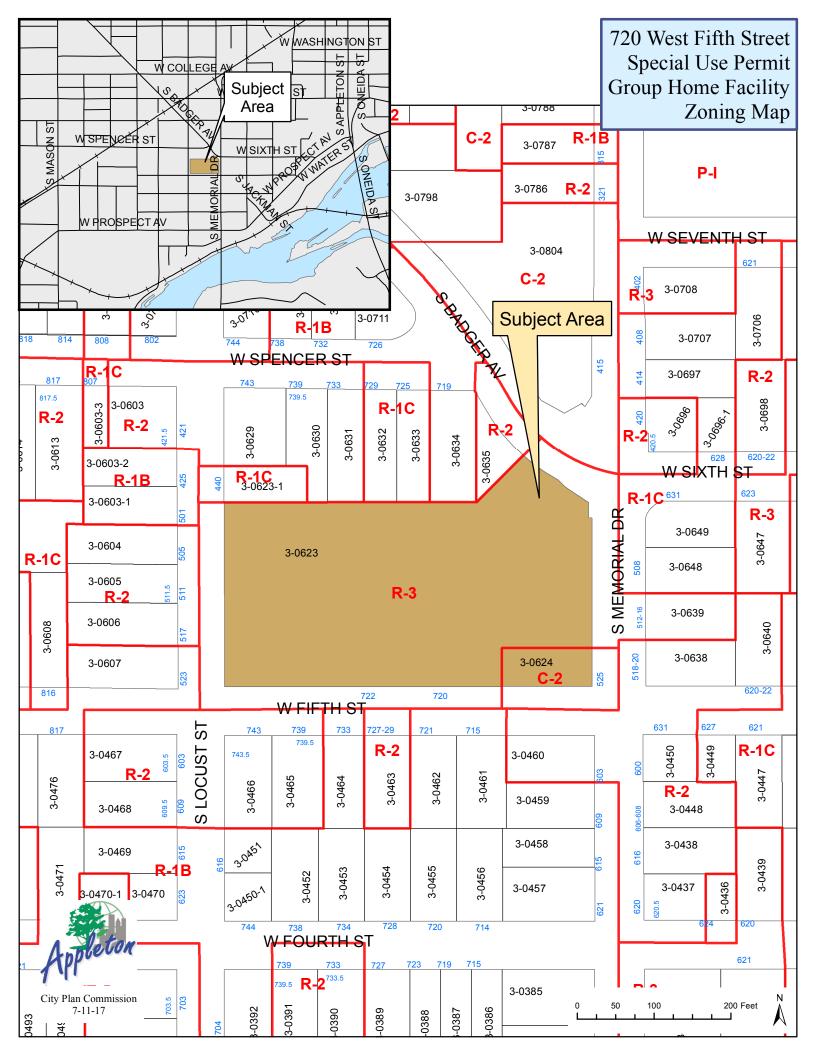
NOW, THEREFORE, BE IT RESOLVED, that the City of Appleton Common Council approves Special Use Permit #7-17 for a group home facility located at 720 West Fifth Street, also identified as Parcel Number(s) 31-3-0623-00 and 31-3-0624-00 and orders as follows:

CONDITIONS OF SPECIAL USE PERMIT #7-17

- 1. Rezoning #4-17, to rezone parcel #31-3-0624-00 from C-2 General Commercial District to R-3 Multi-Family District, must be approved by Common Council.
- 2. All applicable codes, ordinances, and regulations, including but not limited to Fire, Building, and Health Codes and the Noise Ordinance, shall be complied with.
- 3. Any deviations from the approved development plan may require a major or minor amendment request to this Special Use Permit, pursuant to Section 23-66(g) of the Municipal Code.
- 4. Compliance with the plan of operation is required at all times. Changes to the plan of operation shall be submitted to the Community and Economic Development Department for review and approval.

- 5. Prior to expanding the group home facility on what is currently parcel #31-3-0624-00, the subject parcels shall be combined via Certified Survey Map.
- 6. Site Plan review and approval is required, pursuant to Section 23-570 of the Municipal Code, prior to the issuance of a building permit by the Inspections Division.
- 7. Special Use Permit #7-17 will replace Special Use Permit #17-99.

Adopted this day of	
	Timothy M. Hanna, Mayor
ATTEST:	
Kami Lynch, City Clerk	





Harbor House

720 W. Fifth Street

Appleton, WI 54914

(920) 955-9120

Attn: Beth Schnorr, Executive Director

Designer: McMAHON

W River Rd

Attn: Ben Hamblin, Engineer Attn: Derek Gruber, Architect

1445 McMahon Drive Neenah, WI 5956 920-751-4200

STANDARD SYMBOLS

TELEPHONE CABLE - BURIED

ELECTRIC CABLE - BURIED

2" IRON PIPE FOUND

1 1/4" REBAR FOUND

STANDARD ABBREVIATIONS

LENGTH OF VERTICAL CURVE

MAINTENANCE

ACRE

AGGREGATE AHEAD

AGG

CTH

W Franklin St

W 2nd St

W Pine St

Pierce Park

W Washington St

W Spencer St

Goodland

W 4th St

Field

CENEDAL NOTES
GLINLINAL NOTES
GENERAL NOTES 1. THE UTILITIES SHOWN IN PLAN AND PROFILE ARE INDICATED IN ACCORDANCE WITH AVAILABLE RECORDS. THE CONTRACTOR SHALL BE RESPONSIBLE FOR OBTAINING EXACT LOCATIONS AND ELEVATIONS OF ALL UTILITIES FROM THE OWNERS OF THE RESPECTIVE UTILITIES. ALL UTILITIES SHALL BE NOTIFIED 72 HRS. PRIOR TO EXCAVATION. EXISTING STREET RIGHT—OF—WAY AND INTERSECTING PROPERTY LINES ARE ESTABLISHED FROM FIELD LOCATED SURVEY MONUMENTATION, PREVIOUS SURVEYS, PLATS AND CURRENT PROPERTY DEEDS. PRIOR TO CONSTRUCTION, THE CONTRACTOR SHALL VERIFY PROPOSED SITE GRADES BY FIELD CHECKING TWO (2) BENCHMAF AND A MINIMUM OF DOME (1) SITE FEATURE AS SHOWN ON THESE PLANS. THE CONTRACTOR SHALL IMMEDIATELY NOTIFY MONAHOLO OF ANY VERTICAL DISCREPANCY. 4. UTILITY CONSTRUCTION SHALL COMPLY WITH THE STANDARD SPECIFICATIONS FOR SEWER & WATER CONSTRUCTION IN APPLETON, WISCONSIN. 5. PAVEMENTS AND RELATED CONSTRUCTION SHALL COMPLY WITH WISDOT STANDARD SPECIFICATIONS. 6. NO TREES OR SHRUBS ARE TO BE REMOVED WITHOUT THE APPROVAL OF THE OWNER. 7. A SAWED JOINT IS REQUIRED WHERE NEW HIMA PAVEMENT MATCHES EXISTING ASPHALTIC CONCRETE SURFACE. 8. ALL CURB RADI SHOWN ON THE PLAN SHEETS ARE TO THE BACK OF CURB UNLESS OTHERWISE NOTED. 9. DIMENSIONS ARE TO THE FACE OF CURB UNILESS OTHERWISE NOTED. 9. DIMENSIONS ARE TO THE FACE OF CURB UNILESS OTHERWISE NOTED. 10. NATURAL GAS UTILITY: CONTRACTOR TO COORDINATE ELECTRICAL INSTALLATION WITH ARCHITECT AND WE ENERGIES. WE ENERGIES CONTACT IS KEN VAN OSS 920–3309–33422. 12. TELEPHONE UTILITY: CONTRACTOR TO COORDINATE ELECTRICAL INSTALLATION WITH ARCHITECT AND AT&T. AT&T CONTACT IS JOE KASSAB 920–433–4220. 13. CABLE UTILITY: CONTRACTOR TO COORDINATE ELECTRICAL INSTALLATION WITH ARCHITECT AND AT&T. AT&T CONTACT IS JOE KASSAB 920–433–4220. 14. SANITARY AND WATER IS CURRENTLY PROVIDED BY CITY OF APPLETON. 15. ONSITE SHANDY WOLFGRAM 920–831–9260. 16. NO HAZARDOUS WASTE WILL BE STORED ON SITE. 16. NO HAZARDOUS WASTE WILL BE STORED ON SITE. 16. ONSITE SHOWLED AND ALL WAS AND ALL WORK WITHIN THE R.O.W. A
PROPOSED LARGEST STAFF SHIFT: 30 (30 CARS)
EXISTING TOTAL BEDROOMS: 16 (1 CAR PER ROOM) PROPOSED TOTAL BEDROOMS: 34 (1 CAR PER ROOM)
TOTAL STALLS REQUIRED: 30+34 = 64
TOTAL PROPOSED STALLS: 84
TOTAL EXTRA STALLS: 20
ADDITIONAL STALLS REQUIRED: 0 ASSUMED USE: ADULT FAMILY HOME
REQUIREMENT: 3 STALLS PER UNIT
NUMBER OF UNITS: 34

R-3 MULTIFAMILY DISTRICT & C-2 GENERAL COMMERCIAL DOMESTIC ABUSE SHELTER-MULTIFAMILY 2.73 ACRES (2.60 ACRES + 0.13 ACRES).

NO NEW PARKING LOT OR AREA-WIDE LIGHTING IS PROPOSED WITH THIS PROJECT. ONLY LED WALL PACK LIGHTS ABOVE EXISTING OR PROPOSED DOORS, AND LIGHTED BOLLARDS, ARE PROPOSED. LIGHT POLLUTION FROM PROPOSED POLE LIGHTS WITHIN THE PLAYGROUND OR COURTYARD WILL BE BLOCKED BY FENCING OR BUILDING WALL.

118,919SF (2.73AC) WITH LOT COMBINATION.

12'-45' FOR EXISTING BUILDING (5TH ST). 21' FOR PROPOSED GARAGE (5TH ST).

MAJOR-R1/R2 RESIDENTIAL. MINOR-B BUSINESS, S2 PARKING GARAGE EXISTING-1A. 1B. PROPOSED-TYPE IIB.

Curve Number Calculations

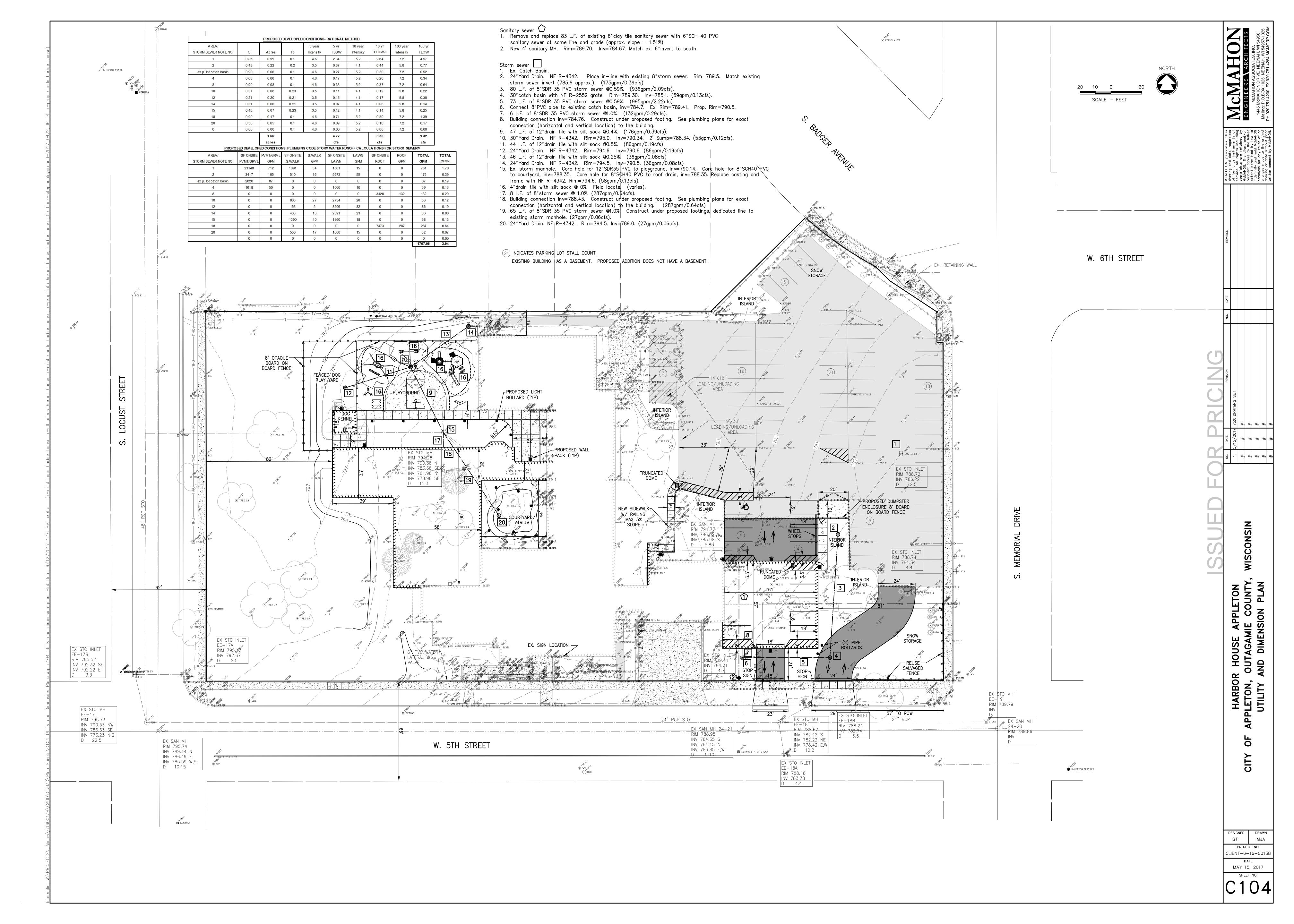
Harbor House Domestic Abuse Shelter - 720 W. 5th St													
Land	Ex. Conditions 720 W 5th			Ex. Conditions 525 S Memorial			Ex. Conditions-Combined			Proposed Conditions-Combined			
Use	Area (sf)	CN	Composite CN	Area (sf)	CN	Composite CN	Area (sf)	CN	Composite CN	Area (sf)	CN	Composite CN	
Pavement/Gravel:	34,474	98	3,378,452	2,086	98	204,428	36,560	98	3,582,880	33,494	98	3,282,412	
Sidew alk:	4,770	98	467,460	86	98	8,428	4,856	98	475,888	5,527	98	541,646	
Roof:	17,784	98	1,742,832	1,694	98	166,012	19,478	98	1,908,844	28,448	98	2,787,904	
Water:	0	98	0	0	98	0	0	98	0	0	98	0	
Meadow /w etland:	0	71	0	0	71	0	0	71	0	0	71	0	
Landscaping:	56,228	74	4,160,872	1,797	74	132,978	58,025	74	4,293,850	51,450	74	3,807,300	
Development Area (sf):	113,256			5,663			118,919			118,919			
Development Area (ac):	2.60			0.13			2.73			2.73			
Composite CN:	86.08			90.39			86.29			87.62			
% Impervious Coverage:	50.35%			68.27%			51.21%			56.74%			

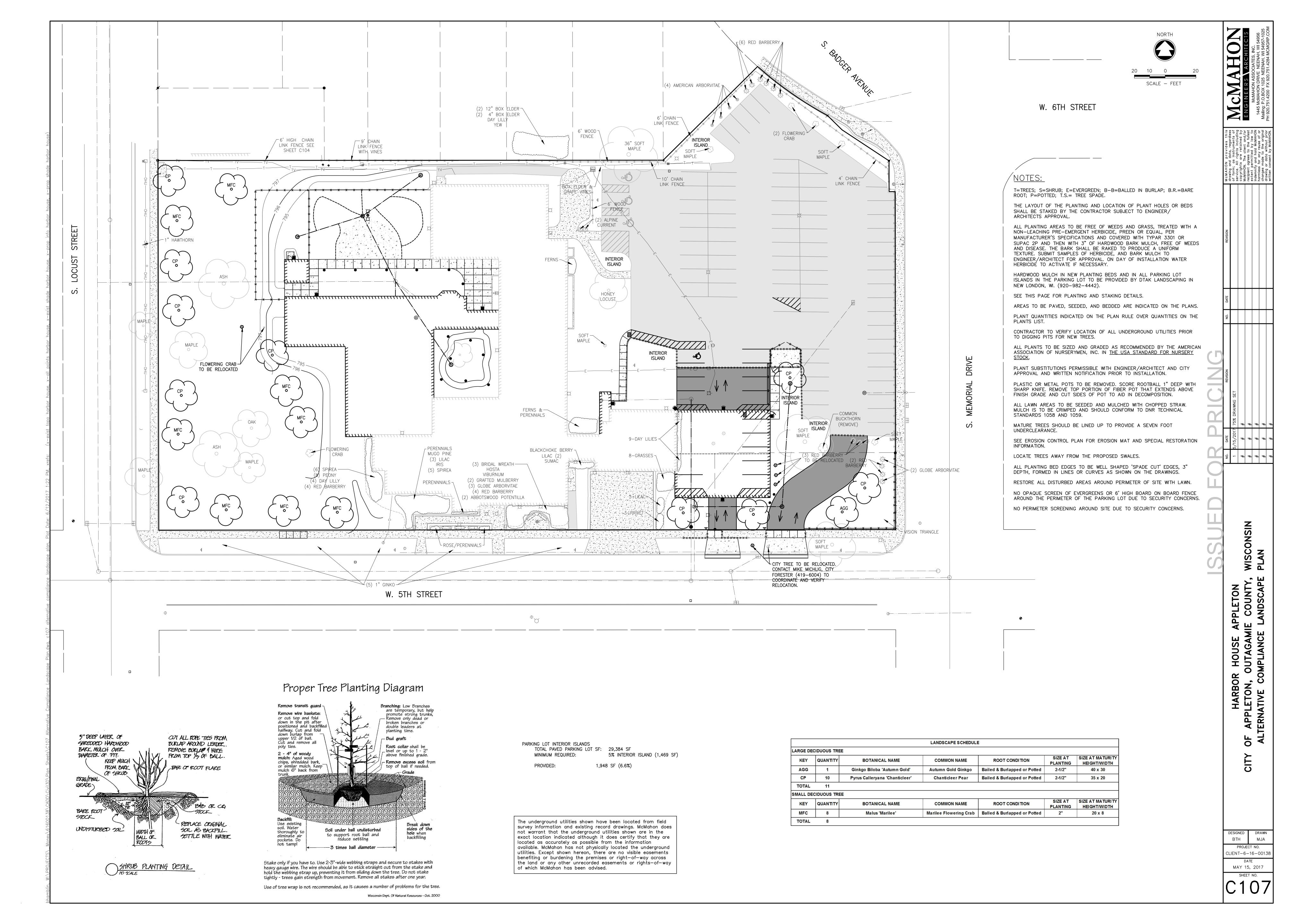
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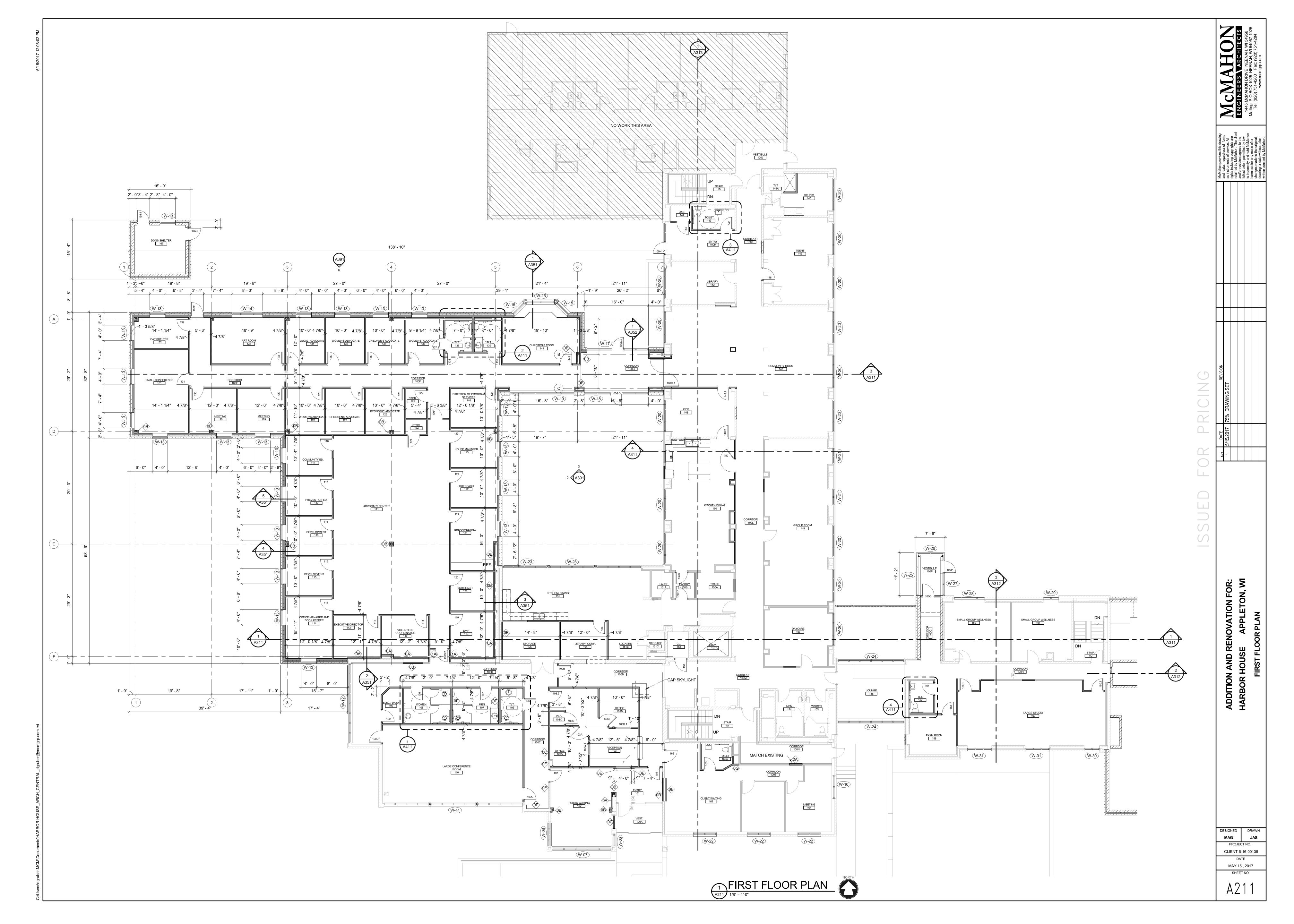
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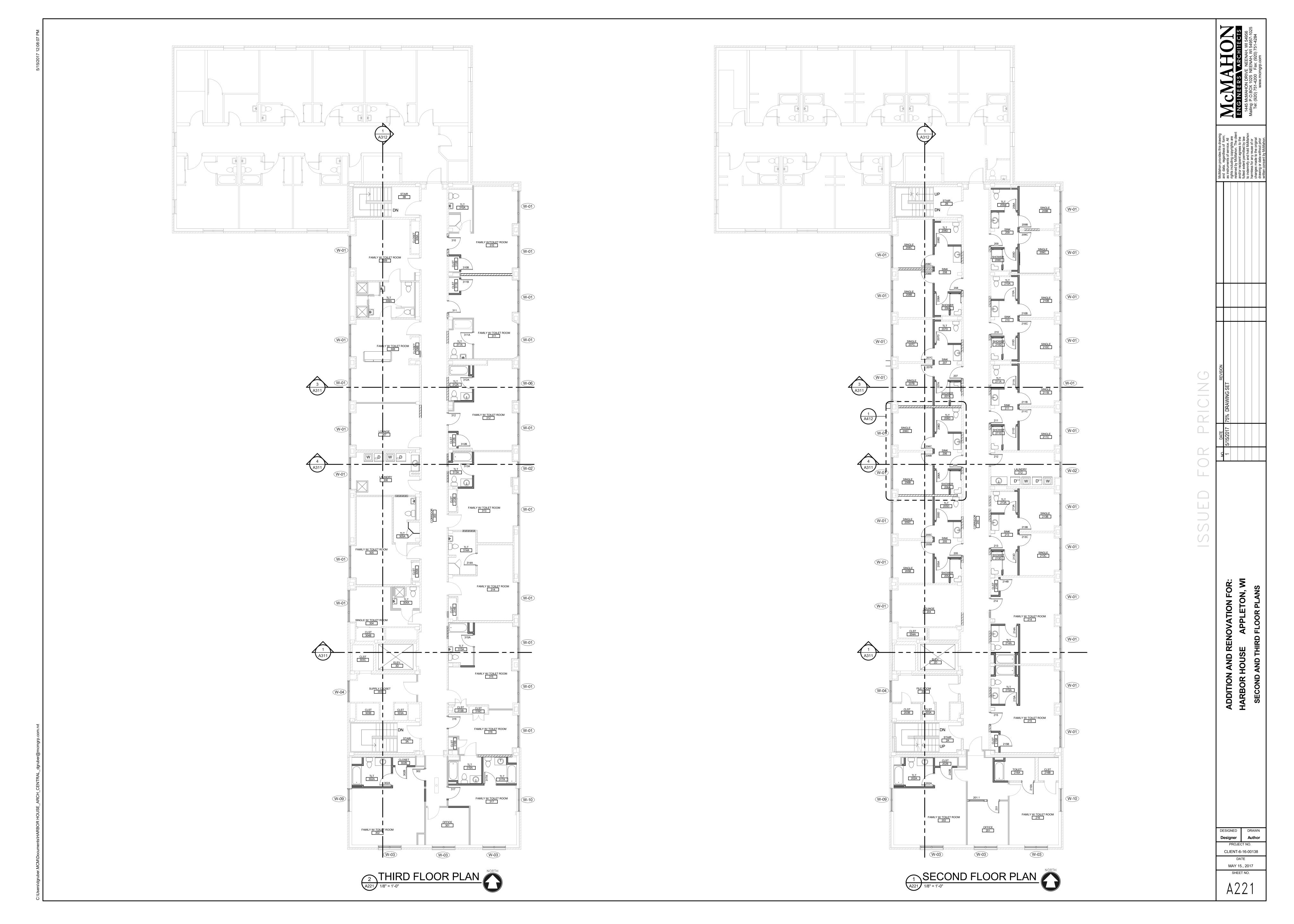
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PPLETON, O
ABBREVIATION 0

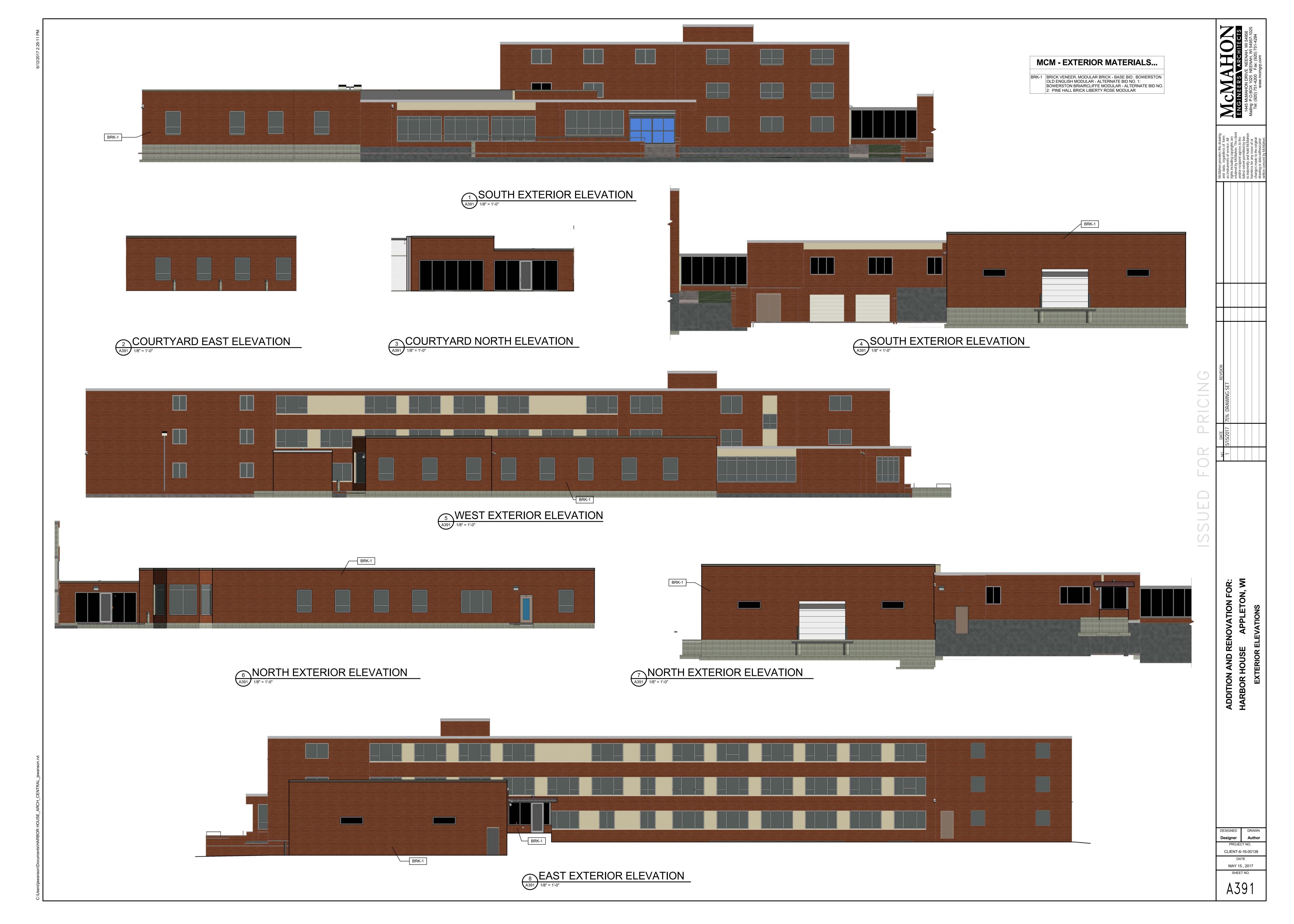
BTH PROJECT NO. CLIENT-6-16-00138 MAY 15, 2017 C101













PLAN OF OPERATION AND LOCATIONAL INFORMATION

Business Information:		
Name of business: HARRO	e House Domestic Aru	SE PROGRAMS, INC
Years in operation:		
Type of proposed establishme	ent (detailed explanation of bus	siness):
SHELTER & PROGRAM	CENTER FOR VICTIM	is of Domestic
VIOLENCE OPEN + S	STAFFED 24 HOURS/DAY,	7 DAYS/WEEK
Proposed Hours of Operation	on:	
Day	From	То
Week Day 24Hes	SAM	8AM
Friday 24HRS	8AM	8AM
Saturday 24HRS	8AM	8AM
Sunday 24HRS	MAS	MAS
Building Capacity and Area	:	
determined by the Internation whichever is more restrictive:	permitted to occupy the building la Building Code (IBC) or the la 238 persons (To BE Ex BULDING MODIFICAT g building(s):	nternational Fire Code (IFC),
Gross floor area of the propos	sed building(s):	
TOTAL Ex. + PROF	2 = 50,827H ²	
Identify location, number, cap tanks or containers:	acity and flammable liquid ma	terials stored in storage
N/A		
L		

Describe any potential smoke, odors emanating from the proposed use and plans to control them:
HONE
Describe Any Potential Noise Emanating From the Proposed Use:
Describe the noise levels anticipated from all mechanical equipment:
MINOR HOISE FROM ROOF-MOUNTED A/C UNITS.
How will the noise be controlled?
SOUND ATTENUATION PACKAGES ARE TO BE ADDED TO THE
A/C UNIT COMPRESSORS
Outdoor Lighting:
Type: 26 Exist. : POLE MOUNTED, PEDESTAL + WAR PACKS.
21 PROP: BOLLAPOS, MILE PACKS, I PLAYEROUND POLE MOUNTS
Off-Street Parking:
Number of spaces existing:8**
Number of spaces proposed:
Is street access to the subject property adequate or are any street improvements, such as a new turning lane, necessary to minimize impacts on traffic flow?
No

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Outdoor Oses.
Type, location, size of outdoor storage area(s) of business property, goods, or merchandise not intended for customer viewing or immediate sale:
NONE
Type and height of screening of plantings/fencing/gating for outdoor storage area(s):
HONE
,
Type, location, size of outdoor display area(s) of merchandise for sale:
None
Number of Employees:
Number of existing employees:
Number of proposed employees:

Number of employees scheduled to work on the largest shift: 25

Harbor House Domestic Abuse Programs

Building Hope Campaign

Building Addition and Existing Building Improvements/Renovations Supplemental to City of Appleton Special Use Permit Application

Contact	Inform	ation	and A	gency	Summary

Agency Address:	720 W. Fifth Street, Appleton, WI 54914							
Agency Contact:	Beth Schnorr	Position:	Executive Director	_				
Phone Number:	920-955-9120	E-mail:	beth schnorr@harborhousewi.org					

Established in 1984, the mission of Harbor House is to offer safety and support to diverse families in crisis, and to lead a community-wide partnership in the awareness and prevention of domestic violence and abuse.

Since its inception, Harbor House has been guided by Six Priorities:

- 1. Safety: Offering security and protection for all who come to Harbor House seeking refuge.
- 2. Confidentiality: Accommodating survivors' needs for privacy while at Harbor House and while coming to

and departing from the facility.

Providing emergency shelter and abuse-related programs and services at a location that is Accessibility:

easy to reach and in a facility that complies with all ADA requirements.

- 4. Efficiency: Designing space for maximum productivity, flexibility and cost effectiveness.
- Versatility: Providing survivors, volunteers, and staff members with a setting that is practical and

functional for meeting diverse needs.

6. Hospitality: Creating a pleasant and welcoming environment that is more like a home than an institution,

a place that accommodates a wide range of physical and social needs.

Harbor House services available to area families and the community includes six key programs:

- Shelter Program (a safe place, 24-hour crisis helpline, and emergency transportation)
- Children's Program (individual and group support, advocacy, and education)
- Women's Program (individual and group support, advocacy, and referral)
- Community Education Program (prevention education primarily in K-12 schools, training for professionals and community presentations)
- Domestic Violence Intervention Program (perpetrator assessments, education sessions, and monitoring of treatment programs)
- Volunteer Program (opportunities for ongoing adult and teen involvement)

During 2016, Harbor House served 1,673 individuals. Of that number, 285 women and 308 children resided at Harbor House for a total of 18,258 days of care. This is an 18% increase in shelter residents over 2015. 100% of eligible residents were accepted into shelter and developed a safety plan. 13,166 crisis calls were taken through our 24hour Helpline – an average of 36 calls per day.

Domestic abuse does not discriminate, it happens in every racial and ethnic community, as well as in every socioeconomic group. The Centers for Disease Control estimate that 1 in 4 women in the US have experienced an abusive relationship. Statistics also show that the level of danger increases for victims of domestic abuse at the time they attempt to leave the relationship. The ultimate act of power and control is domestic violence homicide. In 2016, domestic violence claimed a record breaking 74 lives to domestic violence-related homicides in the state of Wisconsin. The ability of our Shelter Program to respond to growing demands over the years has meant a safe haven for all who seek it, regardless of capacity. The shelter facility is protected by a comprehensive security system with staff on duty



24/7 to take crisis calls and attend to the needs of domestic violence victims. Women who have resided in shelter have said that if Harbor House had not been there, they would have died at the hands of their partner.

Prevention work is equally vital to our mission. Our specialized training for healthcare, law enforcement, clergy and other professionals means more people in our community are able to identify those at risk and provide them with lifesaving resources. In 2016, our Prevention Education Program empowered over 12,000 K - 12 students and teachers with information about healthy relationships, helping to create safer schools.

Building Hope Capital Campaign

This year marks the 33rd year that Harbor House has been serving the Appleton area. Since 1984, Harbor House has supported thousands of women, children and families who don't want the physical and emotional challenges of domestic abuse to compromise their desire for a fulfilling life. We are proud of our work in the community, but there is more to be done and the need continues to grow. Our current facility is showing its age and we often have more people than beds. Over the last four years, out of 1,825 program days available, we average 900+ days a year of lost program room availability because we must accommodate the women and children who come to Harbor House in need of safe shelter. In 2016, Harbor House served 593 women and children in our Shelter Program (our highest number in 5 years) and an additional 1,080 outside clients who utilized our advocacy services and support groups.

Currently our 55 beds are distributed among 13 rooms that are shared by residents. The women who come to Harbor House are often reeling from a crisis. Their lives feel completely out of control. When they courageously walk through the doors of Harbor House, they are taking giant steps towards regaining control. We need to ensure that the environment they enter here feels safe, and that they have some control over their living space while they make their home here.

When the demand for shelter exceeds our capacity, programming space is converted to additional bedrooms. The intermittent loss of programming space disrupts our ability to provide a consistent level of service and trauma informed care to the majority of clients that we serve throughout the year who never spend a night in shelter. Our complete Case Materials have been submitted separately. These materials detail our expansion plans and how the additions and renovations will increase Harbor House's capacity to better serve survivors of domestic abuse with dignity by offering space that delivers safety, stability, meaningful access to resources and social connectedness. Some highlights of our Building Hope Campaign include:

BUILDING ADDITIONS-ADVOCACY CENTER:

- Capacity increase to 68 beds in 32 private bedrooms, guaranteeing privacy and healing space for each woman
 and family in shelter
- Family kitchen.
- Great room and large training room.
- Small group gathering areas for wellness programming.
- Outdoor spaces (pets, children, quiet, walking trail, courtyard).
- Separate animal-friendly spaces to accommodate pets.
- Advocacy Center, including office and meeting space for Harbor House Staff, and collaborative work space for Community Partners.

EXISTING BUILDING IMPROVEMENTS/RENOVATIONS:

- Create more secure and private entryways
- Make vacant space on first floor more accessible for outside clients and residents seeking advocacy services
- Enhance technology (entry/exit card readers, WIFI, hardware)
- Existing bedrooms, teen space, kitchen, playroom, laundry, offices on residential floors
- Facility upgrades and repairs as needed (HVAC, windows)



Outcomes

Our principal vision for the next 3 - 5 years is to increase capacity to ensure that all women and families have a private room to seek safety and support during their time of greatest need. We want to improve our ability to provide trauma informed services, helping survivors rebuild a sense of control and empowerment. Finally, we want to enhance our ability to provide collaborative services and innovative programs aimed at early intervention and prevention through dedicated space for programming and enhancing supporting technology.

Projected Results:

- 1. Victims of domestic violence seeking help through Harbor House will have access to safe and emergency shelter.
 - a. 100% of eligible residents are accepted into shelter regardless of census.

2. Women participating in the Women's Program will have an enhanced sense of well-being.

- **a.** 90% will report increased knowledge of how domestic violence affects their lives as a result of receiving services.
- b. 95% will report increased knowledge of coping skills as a result of receiving services
- c. 90% will report an improved sense of self-worth as a result of receiving services
- d. 90% will report feeling more confident about their decision-making as a result of receiving services
- e. 90% will report they can do more on their own as a result of receiving services

3. Children using the Children's Program will have an enhanced sense of well-being.

- a. 85% will show an increased knowledge of domestic violence.
- b. 85% will demonstrate increased knowledge of healthy coping skills as a result of receiving services.
- c. 85% of moms will report enhanced communication skills between parent and child.

4. Domestic violence survivors will secure sustainable employment (at a minimum of \$1,200/month).

- **a.** 50% of survivors participating in the Economic Advocacy Program will secure permanent employment of at least \$1,200 per month.
- **b.** 50% of survivors who secure permanent employment will maintain employment for at least 6 months.
- c. 25% of those who secure employment will also secure benefits.

Project Budget

Our Building Hope Campaign goal is \$4,000,000. Our Board of Directors and Capital Campaign Cabinet are currently working with our team of architects and engineers at McMahon Associates to create a detailed project budget. Current estimates allocate \$1,120,000 to the addition of the Advocacy Center and \$2,880,000 to the remodel.

Project Timeline

July 28: 100% Construction Drawings

June - August: City Review/Approval Process: Site Plan, Certified Survey Map, Rezoning, etc.

August: Plan Review/Bidding

September: Construction Starts: Advocacy Center Building Addition and Playground, with Ex. Building

Remodeling to Follow

Completion: Fall, 2018

Current Progress to Goal

Our Building Hope Capital Campaign goal is \$4,000,000. We are currently in the "quiet phase" of our capital



campaign and anticipate launching the community phase in fall of 2017. We anticipate reaching our \$4 million fundraising goal by the end of 2017.

100% of our Board of Directors and Capital Campaign Leadership Cabinet have submitted their pledges in support of the campaign. As of June 12, 2017 we have secured 82% of our goal in cash pledge.

McMahon Associates and Boldt Construction are providing services in kind.

Conclusion

Since it's inception, Harbor House has been guided by Six Priorities. Adequate facilities are a critical component to leading a coordinated response against domestic violence and abuse, and fulfilling the Six Priorities. The Building Hope Campaign helps Harbor House meet these priorities as their need and range of services expands.

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