

City of Appleton

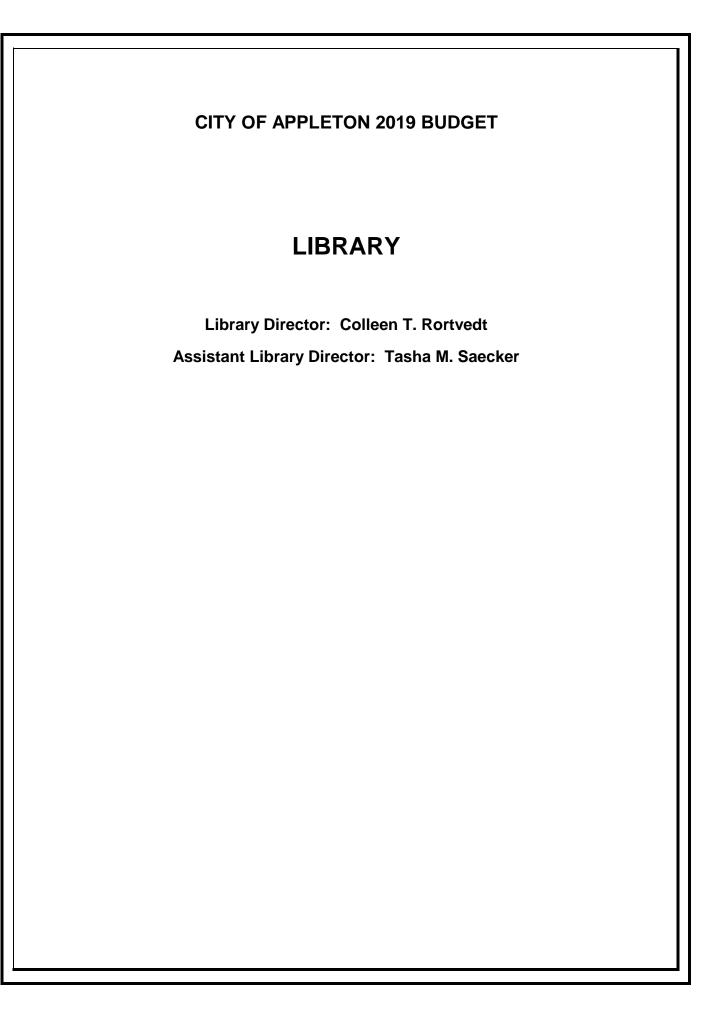
Meeting Agenda - Final

Library Board

Tuesday	y, July 10, 2018	12:00 PM	225 N. Oneida Street
		Finance Committee	
1.	Call meeti	ng to order	
2.	Roll call of	membership	
3.	Action Iter	ms	
A.	2019 APL	Budget	
i.	<u>18-0999</u>	2019 Library Operating Budget	
		<u>Attachments:</u> 2019 Library.pdf 2019 Budget and 2019 Revenue - Expense Brea	ikdown.pdf
ii.	<u>18-1000</u>	2019 Request for Addition: Contracting with Security S	Service
		Attachments: 2019 addition-deletion.pdf	
iii.	<u>18-1001</u>	2019 Capital Improvements Program Request for Fac	ility Renovations
		Attachments: 2019 Facility Renovations CIP.pdf	
iv.	<u>18-1002</u>	2019 Special Revenue Funds for Reach Out and Read	d - Fox Cities
		Attachments: 2019 Library Grants.pdf	
7.	Adjournme	ent	

Notice is hereby given that a quorum of the Common Council may be present during this meeting, although no Council action will be taken.

Reasonable Accommodations for Persons with Disabilities will be made upon Request and if Feasible.



MISSION STATEMENT

Learn, know, gather and grow in your center of community life.

DISCUSSION OF SIGNIFICANT 2018 EVENTS

Maintain high quality library services

Aprox. 80,000 registered borrowers checked out over 1 million items in 2017

467,884 visits in 2017; 4,645 meeting room uses in 2017, a 1% increase of meeting room uses over previous year 2017 summer program for children had 4,035 participants, the teen summer reading program had 697 participants, and the adult program had 789 participants, a record number (number to be updated after summer 2018)

On track to circulate aprox. 1 million physical items in 2018; self-checkout averages 77%

Offered high interest programs for all ages; 44,742 in total attendance in 2017

Continue to participate in statewide and regional long-term planning initiatives that could reshape the boundaries of systems and materials delivery for patrons.

Contracted with collection agency to improve recovery of materials and/or replacement costs. In 2017 \$19,762 cash recovered/\$12,305 materials recovered. Total ROI 6:1

Increase marketing and advocacy, fund development, technology for efficiency, staffing levels and training, library environment and neighborhood

Marketing e-blasts sent to approximately 6,100 e-mail addresses

Friends of the APL provided \$67,000 in grants and served as fiscal agent for grants from outside funding agencies Hosted staff retreat in Feb. and monthly staff trainings on continuing education, change and safety topics Coordinate a column written by local librarians about services throughout Fox Cities Libraries for the Post Crescent

Participated in statewide planning process for public library systems

Continued working with Washington Square, APD and security guard to improve neighborhood environment

Continue to explore facility needs and options

Library Board and Common Council voted to support the City's efforts to include the library's needs as identified as Option 1 in a Mixed Use Development with Commercial Horizons on the current site of the Soldier's Square Parking Ramp

Aligned focus for planning on how library fits into the city's comprehensive plan and other priorities Implemented public faxing

Maintenance completed to exterior stone wall panels; additional carpet patching late 2018

Continue cooperation with schools and other community organizations

Provided space for local non-profits doing community outreach on site, helping expand their access to people who need their services including Feeding America, Partnership Community Health Center, Outagamie Co ADRC Served on the Older Adult/Community Center Taskforce

Collaborated with 196 programs with local educational institutions, businesses, non-profits and civic groups Participated in civic events including Juneteenth, Fox Cities Kidz Expo, Make Music Day, Bazaar After Dark Became a United Way Agency for the program Reach Out and Read - Fox Cities

Sponsor and collaborator for the Fox Cities Community Read

Operated third year of the Appleton Seed Library with The Seed Guild

Continue to offer the Fox Cities Arts Network Pass

Summer Library Program used as a springboard to allow us to showcase city and community organizations - Fire Dept., Parks and Rec., Hearthstone, Building for Kids, DPW, ADI Fox Valley Symphony and APD to encourage reading and community engagement.

Utilize volunteers more effectively

7,255 volunteer hours achieved in 2017

Expanded roles for volunteers including increased support for the teen summer reading program, computer help, and programming

Continuously work to improve website and online service delivery

Continue to expand access to digital content. In 2018 we launched a new local music service, Flipside, an online collection of music contributed by local artists

Total e-circulation is up 30% from April 2017: e-books, audiobooks, videos, comics, magazines, music and games APL's Facebook page has approx. 5,400 followers

MAJOR 2019 OBJECTIVES

Apply APL 150 strategies focusing on 21st century library service, serving as a community partner and participating in solving community problems utilizing the following strategic priorities and activities:

Hub of Learning and Literacy - We connect our community with opportunities for growth, self-instruction and inquiry. We recognize reading as the heart of the library's mission and expand beyond it to offer our community additional ways to improve and develop.

Collaborative Environment – We celebrate our diverse community, serving as a place where understanding can grow. We work with many partners, allowing our entire community to benefit from shared knowledge and information. **The Future: Children and Teens** – We provide youth of all ages in our community with programs and services that are age-appropriate, dynamic and inspiring. We ensure that families from all backgrounds find a supportive and strengthening place for their futures.

Creation and Innovation – We honor imagination, invention, and inspiration. We provide people, places and platforms to encourage discovery, development and originality.

Enriched Entertainment– We embrace the important role of entertainment in the lives of our community members and its ability to enhance and enrich our lives. We maintain a collection that covers the breadth of changing interests, technologies and formats.

Specialized Services and Programs – We support and sustain education for all ages. We address the varied needs within our community by offering targeted assistance for diverse populations.

Engaged and Sustainable Organization – Our knowledgeable and creative staff provides a patron experience that represents and aids our diverse community. We work closely with many organizations and partners to benefit those we serve.

Other specific objectives include:

Continue working on library facility plans. Continue efforts to provide citizen engagement and transparency in library planning and incorporate results of parking, mobility studies and the city's comprehensive plan

Cultivate quality children's materials collections and develop and provide quality programs for more than 35,000 children and caregivers, including fieldtrips and group visits, age-appropriate programs for children birth to age 12 with specialized programs for children with distinct needs.

Collaborate with schools and other community organizations utilizing the Community Partnerships Framework to provide options for different levels of engagement

Provide the community space for civic engagement and public meetings

Continue efforts to extend outreach and circulation services out into the community

Market collections, programs and services in a holistic way, incorporating social media and in-house marketing Continue to enhance "digital branch" with increased access to e-courses for lifelong learning and mobile content Improve website for ease of navigation

Incorporate information and results from system and State studies into library policies and operations

		DEPA	R T'	MENT BUDO	SET	SUMMARY				
	Programs	Act	tual	1				Budget	 	%
Unit	Title	2016		2017	Ad	opted 2018	Am	ended 2018	2019	Change *
	rogram Revenues	\$ 1,469,692	\$	1,404,293	\$	1,182,747	\$	1,226,147	\$ 1,158,842	-2.02%
P	rogram Expenses	 							 	
16010	Administration	541,662		572,477		552,022		606,584	566,609	2.64%
16021	Children's Services	573,554		635,060		517,738		532,788	536,267	3.58%
16023	Public Services	780,655		796,597		782,457		783,457	783,706	0.16%
16024	Community Partnerships	496,335		536,816		510,020		542,320	497,963	-2.36%
16031	Building Operations	472,023		466,487		506,049		506,049	484,332	-4.29%
16032	Materials Management	1,467,777		1,498,983		1,457,447		1,450,842	1,475,376	1.23%
16033	Network Services	283,921		316,010		303,079		310,404	303,069	0.00%
	TOTAL	\$ 4,615,927	\$	4,822,430	\$	4,628,812	\$	4,732,444	\$ 4,647,322	0.40%
Expens	ses Comprised Of:	-		-				-	 	
Personr		3,311,489	Ē	3,431,881		3,342,498		3,367,376	3,356,978	0.43%
Adminis	strative Expense	145,688		188,462		112,200		135,559	49,642	-55.76%
Supplie	s & Materials	689,472	Ē	691,578		675,492		675,612	750,238	11.07%
Purchas	sed Services	91,280		100,162		87,141		141,416	91,883	5.44%
Utilities		147,772	Ē	136,503		148,115		148,115	143,205	-3.31%
Repair &	& Maintenance	216,418		259,184		254,868		255,868	255,376	0.20%
Capital	Expenditures	13,808		14,660		8,498		8,498		-100.00%
Full Tin	me Equivalent Staff:	 							 	
Personr	nel allocated to programs	46.00		46.50		46.00		46.00	46.00	

* % change from prior year adopted budget Library.xls

CITY OF APPLETON 2019 BUDGET

LIBRARY

Administration

Business Unit 16010

PROGRAM MISSION

To ensure delivery of library programs and services to patrons for the benefit of the community, Administration plans, organizes and develops resources, and facilitates effective and responsible staff efforts.

PROGRAM NARRATIVE

Link to City Goals:

Implements Key Strategies # 2: "Encourage active community participation and involvement"; # 3: "Recognize and grow everyone's talents"; # 4: "Continually assess trends affecting the community and proactively respond"; # 5: "Promote an environment that is respectful and inclusive"; # 6: "Create opportunities and learn from successes and failures"; and # 7: "Communicate our success through stories and testimonials".

Objectives:

Oversee and guide the library's long-range plan and ensure library is responsive to community needs

Continue working on library facility plans. Continue efforts to provide citizen engagement and transparency in library planning and incorporate results of parking, mobility studies and the city's comprehensive plan

Communicate the role of libraries in 21st century society and the value of service APL provides to the community

Work with Finance Department in transition to the new ERP system

Work with Washington Square group with security guard collaboration and oversee APL contracted security guard and ensure the library is perceived as a safe place

Support the strategic plan of the Friends of Appleton Public Library; work with Friends to develop strong public/private partnerships to support the library in providing edge of excellence services; be good stewards of grant funds

Continue to participate in statewide and regional long-term planning initiatives that could reshape the boundaries of systems and materials delivery for patrons.

Major changes in Revenue, Expenditures, or Programs:

Fluctuations in state-level meeting attendance is due to participation in the public library system redesign process occurring throughout the State that is expected to decrease in 2019

Adjusted budget reflected an internal budget adjustment to contract with a security service in 2018. Request to add this is included as a separate budget addition.

	Ac	tual 2016	Ac	tual 2017	Targ	jet 2018	Projected 20 [°]	18	Target 2019
Client Benefits/Impacts									
Library activities, programs and service	es are r	esponsive t	o co	mmunity ne	eds				
% of surveyed patrons who rate the		•		2					
as responsive or very responsive	,	97%		98%		98%	989	%	98%
Strategic Outcomes									
A better educated community									
Collaborations with									
educational institutions		191		196		170	170	0	180
Work Process Outputs									
Grant funds awarded	\$	185,000	\$	175,238	\$	170,000	\$ 170,000	0	\$ 170,000
State-level meetings attended		 41		88	•	[′] 35	60	0	40
Surveys conducted		1		1		1		1	1
Hours worked by library volunteers		6,422		7,255		8,000	8,000	0	7,500
Annual door count		487,795		467,884		475,000	475,000	0	450.00

Administration

Business Unit 16010

PROGRAM BUDGET SUMMARY

		Ac	tual					Budget		
Description		2016		2017	Ac	dopted 2018	Am	nended 2018		2019
Revenues										
4232 Library Grants & Aids	\$	1,103,329	\$	1,066,420	\$	1,062,447	\$	1,062,447	\$	1,043,692
4801 Charges for Serv Nontax		56,478		59,202	·	70,000		70,000		65,000
5015 Rental of City Property		30,000		30,000		30,000		30,000		30,000
5020 Donations & Memorials		705		957		-		-		-
5035 Other Reimbursements		103,773		15,225		-		6,575		-
Total Revenue	\$	1,294,285	\$	1,171,804	\$	1,162,447	\$	1,169,022	\$	1,138,692
-										
Expenses	۴	054 400	۴	074 044	۴	070 700	۴	070 700	¢	000 000
6101 Regular Salaries	\$	351,108	\$	371,611	\$	370,790	\$	370,790	\$	382,262
6105 Overtime		-		132		44 500		44 500		44.040
6108 Part-Time		7,970		8,601		11,503		11,503		11,646
6150 Fringes		131,460		133,244		126,653		126,653		128,350
6201 Training\Conferences		9,934		9,040		4,777		9,664		4,920
6206 Parking Permits		2,308		19,560		19,920		19,920		20,880
6301 Office Supplies		3,710		4,686		4,635		4,635		4,635
6303 Memberships & Licenses		4,118		4,209		2,055		2,055		2,200
6305 Awards & Recognition		1,229		1,312		850		850		850
6307 Food & Provisions		2,235		4,138		1,135		1,835		1,135
6320 Printing & Reproduction		4,770		3,890		100		500		100
6412 Advertising		5,099		2,215		1,288		1,788		1,288
6413 Utilities		3,871		4,275		4,216		4,216		4,718
6599 Other Contracts/Obligations		13,850		5,564		4,100		52,175		3,625
Total Expense	\$	541,662	\$	572,477	\$	552,022	\$	606,584	\$	566,609

DETAILED SUMMARY OF 2019 PROPOSED EXPENDITURES > \$15,000

Children's Services

Business Unit 16021

PROGRAM MISSION

In collaboration with the community, we educate, inspire, engage, motivate and provide access to resources for all children.

PROGRAM NARRATIVE

Link to City Goals:

Implements Key Strategies # 1: "Prompt delivery of excellent services"; # 2: "Encourage active community participation and involvement"; # 4: "Continually assess trends affecting the community and proactively respond"; # 5: "Promote an environment that is respectful and inclusive"; and # 6: "Create opportunities and learn from successes and failures".

Objectives:

Cultivate quality children's materials collections through careful selection and maintenance practices to support both education and recreation

Provide responsive customer service, including reference, readers' advisory and directional assistance

Develop and provide quality programs for more than 35,000 children and caregivers, including fieldtrips and group visits, age-appropriate programs for children birth to age 12, specialized programs for children with sensory challenges, specialized programs and services to minority and low income families, and reading incentive programs

Through Appleton Ready to Read (ARTR) outreach specialists, work directly with Hmong and Hispanic families and coordinate with AASD Birth to 5 Programs, Outagamie County Birth to 3 Early Intervention, Fox Valley Literacy Council and Head Start by using a formal referral system to link families with needed resources, providing in-home visits to families and building towards their full use of the library and its services

Provide specialized English Language Learner (ELL) programs directed at school age ELL students to include refugees, including coordination with other organizations to bring specialized programs like Lego Robotics to ELL students and taking our ELL classes to partnering organizations like the Building for Kids and the YMCA

Major changes in Revenue, Expenditures, or Programs:

The Reach out and Read program (ROR), which supports a half-time physician liaison position and the purchase of age-appropriate books to be distributed by medical staff at well-child visits, had been supported by a grant from the United Way. Beginning in 2018, the Appleton Public Library has been accepted as a United Way Agency and the ROR program will receive continued funding.

Reductions in program numbers below reflect a change in the way that the Wisconsin Department of Public Instruction has libraries counting program attendance.

	Actual 2016	Actual 2017	Target 2018	Projected 2018	Target 2019
Client Benefits/Impacts					
Children have access to a wide range of q	uality programs				
Attendance at children's programs	27,569	35,077	29,000	28,000	29,000
Drop-in activity participants	4,830	4,996	3,500	5,000	5,000
Strategic Outcomes					
Children discover joy of reading & develop	love of learning	l			
Summer Library program participants	3,769	4,035	4,000	4,000	4,000
Members of the Appleton community find I	high quality prog	rams at the libra	ry		
% of attendees evaluating programs			-		
"good" to "excellent" *	98%	95%	95%	95%	95%
Work Process Outputs					
Reference transactions	26,189	22,914	21,000	18,000	18,000
Number of children's programs	804	843	1,000	900	900
* survey done in odd years					

Children's Services

Business Unit 16021

PROGRAM BUDGET SUMMARY

	 Ac	tual					Budget	
Description	 2016		2017	Ado	opted 2018	Am	ended 2018	2019
Revenues								
5035 Other Reimbursements	125,714		129,796		-		5,700	-
Total Revenue	\$ 125,714	\$	129,796	\$	-	\$	5,700	\$ -
Expenses								
6101 Regular Salaries	\$ 366,449	\$	378,825	\$	357,010	\$	357,010	\$ 357,095
6105 Overtime	61		-		-		-	·
6108 Part-Time	40,878		42,119		30,605		31,424	30,605
6150 Fringes	120,909		125,613		118,834		118,893	136,750
6201 Training\Conferences	3,546		4,049		4,277		4,277	4,405
6206 Parking Permits	2,772		-		-		-	
6301 Office Supplies	34,483		71,689		2,812		12,530	2,812
6303 Memberships & Licenses	-		308		-		300	
6307 Food & Provisions	270		1,010		-		1,754	
6327 Miscellaneous Equipment	1,439		-		-		-	
6599 Other Contracts/Obligations	2,747		11,447		4,200		6,600	4,600
Total Expense	\$ 573,554	\$	635,060	\$	517,738	\$	532,788	\$ 536,267

DETAILED SUMMARY OF 2019 PROPOSED EXPENDITURES > \$15,000

Public Services

Business Unit 16023

PROGRAM MISSION

Public Services is at the front-line, providing excellent customer service by helping the community use library resources.

Link to City Goals:

PROGRAM NARRATIVE

Implements Key Strategies # 1: "Prompt delivery of excellent services"; # 4: "Continually assess trends affecting the community and proactively respond"; # 5: "Promote an environment that is respectful and inclusive"; and # 6: "Create opportunities and learn from successes and failures".

Objectives:

Work with patrons in support of the strategies of Hub of Learning and Literacy and Enriched Entertainment; work with other system libraries and State libraries in a collaborative environment; embrace new technologies and best library practices to continue to be an engaged and sustainable organization

Respond to reference, readers' advisory, technological and directional questions in person, via phone, email, and online social media and work to create consistent customer service levels at all service desks in the library; use technology competencies for the adult service desk staff for increased consistency between desks and focused training in 2019; provide quality service to over 467,800 people

Register new patrons and maintain a database of 81,984 users; process holds in conjunction with the Materials Management section (approx. 117,000 items each year); send out overdue, billing and reserve notices; utilize TRIP and Unique Management Services for the collection of long overdue items and fines

Promote and train the public on the use of the self-check machines by patrons at an average of 79% of library materials check out via self-check each month

Prepare and maintain displays of new and/or popular materials

Continue to work with Materials Management and OWLS to improve functionality of library catalog and discovery layer

Oversee the inter-library loan process

Major changes in Revenue, Expenditures, or Programs:

In 2018 with Friends funding, the library launched Flipside (MUSICat Chorus), an online collection of music contributed by local artists. Continued funding of Flipside (\$4,440) is budgeted in other contracts and obligations in this program.

	PERFORMAN	CE INDICATOR	S		
	Actual 2016	Actual 2017	Target 2018	Projected 2018	Target 2019
Client Benefits/Impacts					
Convenient and fast access to accurate	information				
Reference questions answered	69,376	53,716	65,000	44,500	45,000
Strategic Outcomes					
Members of the Appleton community whether the second secon	no will use the libra	ary and encourage	ge others to do	SO	
Number of registered patrons	81,842	81,842	82,000	81,100	82,000
Members of the Appleton community fin	d high quality serv	vice at the library			
% of respondents evaluating service	"somewhat satisfi	ed" to "very satis	fied" (survey d	one on odd years)
	86%	92%	92%	, ,	, 92%
Work Process Outputs					
Adult materials circulation	636,753	615.009	645.000	580.000	575,000
	445,400	416.355	425.000	380.000	400.000
Children's materials circulation	445.129	410.300	423.000		

Public Services

Business Unit 16023

PROGRAM BUDGET SUMMARY

	 Ac	tual					Budget	
Description	 2016		2017	A	dopted 2018	Am	ended 2018	2019
Revenues								
5035 Other Reimbursements	\$ -	\$	95	\$	300	\$	1,300	\$ 150
Total Revenue	\$ -	\$	95	\$	300	\$	1,300	\$ 150
Expenses								
6101 Regular Salaries	\$ 473,165	\$	501,102	\$	503,860	\$	503,860	\$ 501,011
6105 Overtime	-		99					
6108 Part-Time	114,668		98,946		89,372		89,372	90,485
6150 Fringes	180,982		188,117		173,971		173,971	174,225
6201 Training\Conferences	2,472		2,753		2,490		2,490	2,565
6206 Parking Permits	4,212		-		-		-	
6301 Office Supplies	1,986		2,463		4,069		4,569	3,500
6327 Miscellaneous Equipment	-		1,000		1,000		1,000	1,000
6418 Equip Repairs & Maint	3,170		2,117		500		500	500
6599 Other Contracts/Obligations	-		-		7,195		7,695	10,420
Total Expense	\$ 780,655	\$	796,597	\$	782,457	\$	783,457	\$ 783,706

DETAILED SUMMARY OF 2019 PROPOSED EXPENDITURES > \$15,000

Community Partnerships

Business Unit 16024

PROGRAM MISSION

Community Partnerships: Engage, Educate, Entertain, Elevate.

Link to City Goals:

Implements Key Strategies # 1: "Prompt delivery of excellent services"; # 2: "Encourage active community participation and involvement"; # 4: "Continually assess trends affecting the community and proactively respond"; # 5: "Promote an environment that is respectful and inclusive"; and # 6: "Create opportunities and learn from successes and failures".

PROGRAM NARRATIVE

Objectives:

Connect members of the Appleton community with opportunities for growth, self-instruction, and inquiry in the library and throughout the Appleton area; provide enriched entertainment opportunities for teen and adult community members by maintaining a broad range of materials and programs

Provide access to local history materials, services, and programs

Collaborate with partner agencies utilizing the Community Partnerships Framework to provide options for different levels of engagement; serve on local boards and participate in various organizations to increase collaboration to build shared capacity and connect patrons with local resources

Foster partnerships and celebrate our diverse community by providing lifelong learning opportunities through specialized services and programs

Work with Public Services and Children's Services staff to bring circulation services out into the community

Major changes in Revenue, Expenditures, or Programs:

Reductions in program numbers below reflect a change in the way that the Wisconsin Department of Public Instruction has libraries counting program attendance.

	PERFORMAN	CE INDICATOR	S		
	Actual 2016	Actual 2017	Target 2018	Projected 2018	Target 2019
Client Benefits/Impacts			_		
Members of the Appleton community find	high quality proc	grams at the libra	ary		
% of attendees evaluating programs "g					
Adult programs	99%	98%	98%	98%	98%
Young adult programs	100%	92%	92%	92%	92%
Strategic Outcomes					
Members of the Appleton community enga	age with the libra	ary as a hub of le	arning and liter	acy	
Young adult program attendance	5,534	3,823	5,000	3,500	4,000
Adult program attendance	7,951	5,842	7,500	6,500	6,500
Work Process Outputs					
Web page "hits" (page accesses) Number of locally produced databases	1,246,326	1,136,941	1,200,000	1,040,000	1,100,000
or digital collections available via web	10	10	10	10	10

Community Partnerships

Business Unit 16024

PROGRAM BUDGET SUMMARY

	 Ac	tual					Budget	
Description	 2016		2017	Ad	opted 2018	Am	ended 2018	2019
Revenues								
5035 Other Reimbursements	\$ 7,217	\$	24,500	\$	-	\$	7,300	\$ -
Total Revenue	\$ 7,217	\$	24,500	\$	-	\$	7,300	\$ -
Expenses								
6101 Regular Salaries	\$ 349,398	\$	348,067	\$	349,659	\$	349,659	\$ 338,562
6108 Part-Time	2,986		11,211		4,676		25,676	4,733
6150 Fringes	130,041		158,693		149,090		152,090	147,451
6201 Training\Conferences	3,112		3,267		4,277		4,277	4,405
6206 Parking Permits	2,016		-		-		-	
6301 Office Supplies	4,450		4,859		2,318		7,318	2,812
6303 Memberships & Licenses	-		150		-		500	-
6599 Other Contracts/Obligations	4,332		10,569		-		2,800	-
Total Expense	\$ 496,335	\$	536,816	\$	510,020	\$	542,320	\$ 497,963

DETAILED SUMMARY OF 2019 PROPOSED EXPENDITURES > \$15,000

Building Operations

Business Unit 16031

PROGRAM MISSION

Support the community and the library's role as a hub of learning and literacy by maintaining a welcoming environment that promotes and contributes to lifelong learning.

Link to City Goals:

PROGRAM NARRATIVE

Implements Key Strategies # 1: "Prompt delivery of excellent services"; # 4: "Continually assess trends affecting the community and proactively respond"; # 5: "Promote an environment that is respectful and inclusive"; and # 6: "Create opportunities and learn from successes and failures".

Objectives:

Maintain cleanliness and light maintenance of the library building and provide assistance to library staff and the community

Ensure library meeting room users needs are met by conducting meeting room set-ups and providing on-site assistance for staff programs and the community

Proactively meet the needs of the community through quality customer service and incorporating sustainable and cost-effective practices in our day to day operations

Facilitate the work done in the library in conjunction with the City Facilities Management Department and the contracted cleaning service by performing basic facility and equipment maintenance, cleaning and informing the appropriate person of building needs or concerns

Major changes in Revenue, Expenditures, or Programs:

No major changes.

	PERFORMAN	CE INDICATOR	S		
	Actual 2016	Actual 2017	Target 2018	Projected 2018	Target 2019
Client Benefits/Impacts					
The public enjoys a safe and clean facility					
% of patrons satisfied with public meeting	9				
rooms (surveyed on odd years)	98%	98%	98%	98%	98%
% of patrons satisfied with cleanliness of					
library (surveyed on odd years)	94%	95%	95%	95%	95%
% of patrons satisfied with safety in the					
library (surveyed on odd years)	90%	87%	87%	87%	87%
Strategic Outcomes					
The community increasingly uses opportun	ities for meeting	as,			
programs and discussions	·				
# of meetings and programs	4,630	4,900	4,900	4,900	4,900
Work Process Outputs					
# of satisfactory monthly inspections					
completed	12	12	12	12	12
# of staff training opportunities					
completed	20	22	20	20	20

Building Operations

Business Unit 16031

PROGRAM BUDGET SUMMARY

	 Ac	tual					Budget	
Description	 2016		2017	Ad	lopted 2018	Amended 2018		2019
Revenues								
5001 Fees & Commissions	\$ 1,473	\$	1,502	\$	1,500	\$	1,500	\$ 1,500
Total Revenue	\$ 1,473	\$	1,502	\$	1,500	\$	1,500	\$ 1,500
Expenses								
6101 Regular Salaries	\$ 105,063	\$	102,192	\$	109,595	\$	109,595	\$ 108,743
6105 Overtime	1,025		116		-		-	·
6108 Part-Time	4,616		4,834		5,965		5,965	6,110
6150 Fringes	49,646		53,958		59,691		59,691	48,314
6201 Training\Conferences	1,081		342		806		806	830
6206 Parking Permits	972		-					
6301 Office Supplies	290		143		300		300	
6306 Building Maint./Janitorial	11,343		9,891		11,570		11,570	10,187
6308 Landscape Supplies	-		115				,	
6309 Shop Supplies & Tools	-		363		100		100	150
6323 Safety Supplies	171		239		200		200	550
6327 Miscellaneous Equipment	396		317		650		650	650
6407 Collection Services	2,855		2,388		2,962		2,962	2,507
6413 Utilities	143,900		132,227		143,899		143,899	135,980
6416 Build Repairs & Maint.	2,096		1,516		3,000		3,000	3,000
6418 Equip Repairs & Maint	337		338		400		400	400
6420 Facilities charges	148,232		157,508		166,911		166,911	166,911
Total Expense	\$ 472,023	\$	466,487	\$	506,049	\$	506,049	\$ 484,332

DETAILED SUMMARY OF 2019 PROPOSED EXPENDITURES > \$15,000

CITY OF APPLETON 2019 BUDGET

LIBRARY

Business Unit 16032

Materials Management

PROGRAM MISSION

To develop, organize, and maintain well-rounded collections. Collections are built in anticipation of and response to Appleton residents' informational, educational & recreational needs.

Link to City Goals:

PROGRAM NARRATIVE

Implements Key Strategies # 1: "Prompt delivery of excellent services"; # 4: "Continually assess trends affecting the community and proactively respond"; and # 6: "Create opportunities and learn from successes and failures".

Objectives:

Materials Management creates entries and database records for approximately 30,000 new titles in the online catalog. We process 39,000 items annually, including labels, RFID tags and jacket protectors. We receive 1,800 newspapers, periodicals and standing order subscriptions and process over 5,000 magazine issues for circulation and storage.

Other specific objectives include:

Collect and route approximately 150,000 items to fill reserves at other OWLSnet libraries; accurately check-in, sort and re-shelve returned materials using the automated materials handling system

Continue to evaluate new electronic collection offerings/services/platforms such as online courses, e-publications of popular magazines, streaming downloads of films, e-books and e-audio books and e-language learning

Major changes in Revenue, Expenditures, or Programs:

	PERFORMAN Actual 2016	Actual 2017		Projected 2018	Target 2019
lient Benefits/Impacts		<u> </u>			
People can obtain the materials they need	quickly				
% of holds filled within 1 week					
of being placed	60%	54%	58%	55%	55%
Improved efficiencies in delivering service					
Number of volunteer hours					
in Materials Management	3,053	3,849	3,200	3,200	3,200
trategic Outcomes					
People have reading, viewing and listening					
enhance their knowledge of the world, and		,			
# of unique titles owned at end of year	292,085	286,600	290,000	283,500	285,000
Vork Process Outputs					
· · ·	29,900	28,174	30,000	32,000	30,000
# of volumes processed	23,300				

Materials Management

Business Unit 16032

PROGRAM BUDGET SUMMARY

	 Ac	tual					Budget	
Description	 2016		2017	Ac	dopted 2018	Am	nended 2018	2019
Revenues								
5035 Other Reimbursements	\$ 20,761	\$	51,107	\$	-	\$	21,000	\$ -
Total Revenue	\$ 20,761	\$	51,107	\$	-	\$	21,000	\$ -
Expenses								
6101 Regular Salaries	\$ 466,562	\$	509,189	\$	506,085	\$	506,085	\$ 515,872
6105 Overtime	-		49		-		-	
6108 Part-Time	109,679		85,538		68,601		68,601	69,457
6150 Fringes	168,030		173,023		166,174		166,174	167,521
6201 Training\Conferences	2,730		3,197		3,227		3,227	3,324
6206 Parking Permits	5,184		-		-		-	
6301 Office Supplies	30,959		38,948		38,522		38,522	38,522
6315 Books & Library Materials	621,663		620,492		607,442		600,837	607,442
6327 Miscellaneous Equipment	574		571		-		-	
6599 Other Contracts/Obligations	62,396		67,976		67,396		67,396	73,238
Total Expense	\$ 1,467,777	\$	1,498,983	\$	1,457,447	\$	1,450,842	\$ 1,475,376

DETAILED SUMMARY OF 2019 PROPOSED EXPENDITURES > \$15,000

Office Supplies			
General office supplies	\$ 3,910	Books & Library Materials	
Material processing supplies (book		Children's materials	\$ 144,504
jackets, barcodes, cassette cases,		Adult materials	433,515
book labels, CD cases, etc.)	20,105	Digital Content Consortia	29,423
RFID supplies	14,507		\$ 607,442
	\$ 38,522		
		Other Contracts/Obligations	
		OWLSnet contract	\$ 68,238
		Collection Agency	 5,000
			\$ 73,238

CITY OF APPLETON 2019 BUDGET

LIBRARY

Business Unit 16033

Network Services

PROGRAM MISSION

Providing high-quality technology, in the most cost-effective manner, to best serve our community.

Link to City Goals:

PROGRAM NARRATIVE

Implements Key Strategies # 1: "Prompt delivery of excellent services"; # 4: "Continually assess trends affecting the community and proactively respond"; and # 6: "Create opportunities and learn from successes and failures".

Objectives:

Replace 20% of staff and public computing devices annually to maintain reasonable levels of usability and maintain and update the network servers and software to insure responsiveness to patron and staff need; replace aging network switches to increase uptime and reliability; maintain warranties on production servers

Maintain online public access catalogs, public workstations, AV equipment, digital signage, RFID and AMH equipment; filter and protect public connections to keep library and public technology reasonably safe

Provide network and software support for the video security system; maintain reliable data communication between the library's and OWLS' networks

Work to improve staff mobile access to Library systems to enable them to move about the building assisting patrons

Assist staff in technical aspects of providing electronic services to the public and support staff computer users; seek out and evaluate technologies to provide increased efficiencies for staff and operations

Partner with OWLS to reduce costs and increase efficiencies when providing services to both the public and staff

Major changes in Revenue, Expenditures, or Programs:

Data Security & Switches: \$10,000. Implement vulnerability scanning such as Tenable Nessus to perform regular scans of staff and public networks, staying ahead of vulnerabilities and exploits while minimizing exposure and downtime. Replace four switches used by our Automated Materials Handling system to allow SNMP support.

The increase in database sessions shown below is due to better usage reporting from a number of the databases and not strictly to an increase in the number of searches conducted.

	PERFORMAN	CE INDICATORS	5		
	Actual 2016	Actual 2017	Target 2018	Projected 2018	Target 2019
Client Benefits/Impacts					
People will have reliable access to up-to-da % surveyed who have used the library	te technology				
website (survey done on even years)	85%	85%	85%	85%	85%
Strategic Outcomes					
Hours of public internet computer use	56,514	56,030	50,000	50,000	50,000
Sessions on public computers	71,920	66,872	72,000	60,000	60,000
Community enjoys a high level of access to	electronic infor	mation resource	S		
# of referrals to InfoSoup online catalog	210,237	185,493	220,000	150,000	150,000
Database sessions	256,281	790,752	800,000	700,000	700,000
Work Process Outputs					
PC workstations & other					
devices installed	40	40	40	40	40

Network Services

Business Unit 16033

PROGRAM BUDGET SUMMARY

	 Ac	tual					Budget	
Description	 2016		2017	Add	opted 2018	Am	ended 2018	2019
Revenues								
5035 Other Reimbursements	\$ 20,242	\$	25,489	\$	18,500	\$	20,325	\$ 18,500
Total Revenue	\$ 20,242	\$	25,489	\$	18,500	\$	20,325	\$ 18,500
Expenses								
6101 Regular Salaries	\$ 98,166	\$	95,678	\$	100,568	\$	100,568	\$ 98,322
6150 Fringes	38,627		40,926		39,796		39,796	39,464
6201 Training\Conferences	1,305		195		2,660		2,660	2,740
6206 Parking Permits	648		-		-		-	
6301 Office Supplies	8,324		2,254		1,500		1,500	1,500
6315 Books & Library Materials	-		(510)		-		-	
6327 Miscellaneous Equipment	61,034		65,671		66,000		72,325	67,980
6418 Equip Repairs & Maint	62,009		97,136		84,057		85,057	84,565
6815 Software Acquisition	13,808		14,660		8,498		8,498	8,498
Total Expense	\$ 283,921	\$	316,010	\$	303,079	\$	310,404	\$ 303,069

DETAILED SUMMARY OF 2019 PROPOSED EXPENDITURES > \$15,000

Miscellaneous Equipment Workstation replacements Network hardware, wiring, etc. Server consolidation	\$ 36,000 21,980 10,000
	\$ 67,980
Equipment Repairs and Maintenance Public & staff photocopier lease and fees Automated material handling equipment Self checks and security gate contract Security camera maintenance Software license and maintenance fees Other equipment repairs and maintenance	\$ 17,250 20,000 20,349 2,500 22,319 2,147 84,565

	2018 Admin (16010)	2019 Admin (16010)	2018 Children's (16021)	2019 Children's (16021)	2018 Public Services (16023)	2019 Public Services (16023)	2018 Community Partnerships (16024)	2019 Community Partnerships (16024)	2018 Operations (16031)	2019 Operations (16031)	2018 Materials Management (16032)	2019 Materials Management (16032)	2018 Network Services (16033)	2019 Network Services (16033)	2018 TOTAL	2019 TOTAL	% CHANGE
Personnel																	
6101/6107 Salaries	370,790	382,262	357,010	357,095	503,860	501,011	349,659	338,562	109,595	108,743	506,085	515,872	100,568	98,322	, ,	2,301,867	0.19%
6108 Part-time	11,503	11,646	30,605	30,605	89,372	90,485	4,676	4,733	5,965	6,110	68,601	69,457	0	0	210,722	213,036	1.10%
6150 Fringes	126,653	128,350	118,834	136,750	173,971	174,225	149,090	147,451	59,691	48,314	166,174	167,521	39,796	39,464	834,209	842,075	0.94%
Subtotal - Personnel	508,946	522,258	506,449	524,450	767,203	765,721	503,425	490,746	175,251	163,167	740,860	752,850	140,364	137,786	3,342,498	3,356,978	0.43%
Supplies and Services																	
6201 Training and Travel	4,777	4,920	4,277	4,405	2,490	2,565	4,277	4,405	806	830	3,227	3,324	2,660	2,740	22,514	23,189	3.00%
6206 Parking Permits	19,920	20,880													19,920	20,880	4.82%
6301 Supplies	4,635	4,635	2,812	2,812	4,069	3,500	2,318	2,812	300	0	38,522	38,522	1,500	1,500	54,156	53,781	-0.69%
6303 Memberships	2,055	2,200													2,055	2,200	7.06%
6305 Awards and Recognition	850	850													850	850	0.00%
6306 Janitorial									11,570	10,187					11,570	10,187	-11.96%
6307 Food and Provisions	1,135	1,135													1,135	1,135	0.00%
6309.2 Tools									100	150					100	150	50.00%
6315 Library Materials											607,442	607,442			607,442	607,442	0.00%
6320.2 Printing	100	100													100	100	0.00%
6323 Safety Supplies									200	550					200	550	175.00%
6327 Misc. Equipment					1,000	1,000			650	650			66,000	67,980	67,650	69,630	2.93%
6407 Recycling									2,962	2,507					2,962	2,507	-15.35%
6412 Advertising	1,288	1,288													1,288	1,288	0.00%
6413.18 Utilities (see breakdown)	4,216	4,718							143,899	135,980					148,115	140,698	-5.01%
6416 Building Repair and Maint.									3,000	3,000					3,000	3,000	0.00%
6418 Equipment Repair and Maint					500	500			400	400			84,057	84,565	84,957	85,465	0.60%
6420 Facilities Charges									166,911	166,911					166,911	166,911	0.00%
6815 Software													8,498	8,498		8,498	0.00%
6599 Other Contracts	4,100	3,625	4,200	4,600	7,195	10,420					67,396	73,238			82,891	91,883	10.85%
Subtotal - Supplies and Services		44,351	11,289	11,817	15,254	17,984	6,595	7,217	330,798	321,165	716,587	722,526	162,715	165,282	/ /	1,290,344	0.31%
Total Library Expense	552,022	566,609	517,738	536,267	782,457	783,705	510,020	497,963	506,049	484,332	1,457,447	1,475,376	303,079	303,068	4,628,812	4,647,322	0.40%

Utilities Breakdown	2018	2019	% change 17-18
16031.6413.1 Electric	110,073	101,444	-7.84%
16031.6413.2 Gas	24,432	24,676	1.00%
16031.6413.3 Water	4,924	4,996	1.47%
16031.6413.4 Sewer	2,052	2,083	1.49%
16031.6413.6 Storm water	2,418	2,781	15.00%
16010.6413.7 Telephone	3,224	3,290	2.05%
16010.6413.8 Cellphone	992	1,428	43.95%
Total - Utilities	148,115	140,698	-5.01%

Revenue	2018	2019	% Change 17-18
16010.4232 Library Grants and Aids (County Reimbursement)	1,062,447	1,043,692	-1.77%
16010.4801 Charges for Service (Fines and Fees)	70,000	65,000	-7.14%
16010.5015 Rental of City Property	30,000	30,000	0.00%
16023.5035 Reader/Printer (Public Services as of 2017)	300	150	100.00%
16031.5001 Fees and Commissions (Vending)	1,500	1,500	0.00%
16033.5035 Internet Printing (Network Services)	18,500	18,500	0.00%
Total - Revenues	1,182,747	1,158,842	-2.02%

CITY OF APPLETON 2019 BUDGET PROGRAM ADDITIONS/DELETIONS

	IDENTIFICATION										
Title of Request:	Contracting with security service										
Department:	Library Administration - 16010										
Program:											
Priority:	1										

	F	UNDING			
Description	Revenue	Personnel	Supplies & Services	Fixed Assets	Net
Year 2019 Budget Increase	69,345	-	-	-	\$ (69,345)
Year 2019 Budget Reduction	-	-	-	-	\$ -
Future Years' Net Impact	-	-	-	-	\$ -

DESCRIPTION/JUSTIFICATION

In March of 2018 the library began contracting with Securitas Security Services to address the increase in disruptive behaviors within the library. The library interviewed and trained guards the month of March and were staffed weekday afternoon and evening hours and weekends by the end of March.

Since then library incidents have decreased dramatically and staff are experiencing less pushback from patrons when they enforce rules. Through May in 2018, there have been only nine restrictions given to patrons. This compares to 42 restrictions for 2017.

APD calls for service have been as follows:

186

250

2016

2017 2018

78 (through June 26) January - March 48 April - June 30

Based on the effectiveness of this approach we request funding this position during the library's operating hours for 2019.

Account/subledger: Add (Delete) 16010.6599 \$ 69,345 Account/subledger: Add (Delete)

CITY OF APPLETON 2019 BUDGET CAPITAL IMPROVEMENTS PROGRAM PROJECT REQUEST

IDENTIFICATION

Project Title: Facility Renovations

PROJECT DESCRIPTION

Justification:

Bridge Tender Station:

Renovation of interior spaces- (2019) Renovation of the Lawe St. Bridge Tender Station.

City Hall:

Finance Customer Service Upgrades - (2019) Renovate the first floor office area. (\$210,000)

Fire Stations:

Upgrade kitchen and bathroom areas - (2019 / 2020 / 2022) Upgrade kitchen and bathroom areas at various Fire Stations

Library:

Library Renovation - (2020 / 2021) This project will renovate the existing library to meet current and short term future needs.

PRFMD Facility:

Facility renovation - (2021 / 2022) The Facilities & Grounds Operations Center lacks adequate office space and restroom/locker room facilities for both public and staff. (2021) Design for facility renovations. (2022) construction for facility renovations.

Valley Transit:

<u>Facility Renovations</u>- (2019) <u>Design for Facility Renovation</u> - (\$100,000) Professional design services for the facility renovation project. (2020) <u>Facility Renovation</u> - Construction for the facility renovation project.

Wastewater Plant:

Renovate the F1 building at Wastewater - (2020) Renovate the F1 Building at Wastewater.

Discussion of operating cost impact:

Since this project is a renovation of existing space, there is no impact on operating cost anticipated.

DEPARTM	ENT PHASE	2019	2020	2021	2022	2023		Total
PRFM	City Hall	210,000	-	-	-		- 3	6 210,000
	Bridge Tender							
	Station	160,000	-	-	-		- 3	5 160,00
	Fire Stations	125,000	90,000	-	90,000		- 3	305,00
	Library	-	350,000	8,000,000	-		- 3	\$ 8,350,000
	PRFMD	-	-	45,000	400,000		- 3	6 445,00
Facilitie	s Capital Projects	 495,000	440,000	8,045,000	490,000	-	Ş	9,470,00
	Valley Transit	100,000	3,500,000	-	-		- 3	5 3,600,00
Valley T	ransit Projects	 100,000	3,500,000	-	-		- 3	5 3,600,00
PRFM	Wastewater	-	250,000	-	-		- 3	5 250,00
WW Util	ity Capital Projects	 -	250,000	-	-		- 3	\$ 250,00
Fotal - Faci	lity Renovations	\$ 595,000	\$ 4,190,000	\$ 8,045,000	\$ 490,000	\$	- (5 13,320,00

2019	Estimated Ca 2020				
2019	2020				
	2020	2021	2022	2023	Total
160,000	365,000	65,000	40,000	-	\$ 630,000
-	-	-	-	-	\$-
435,000	3,825,000	7,980,000	450,000	-	\$ 12,690,000
-	-	-	-	-	\$
\$ 595,000	\$ 4,190,000	\$ 8,045,000	\$ 490,000	\$-	\$ 13,320,000
\$-	\$-	\$-	\$-	\$-	\$-
	160,000 - 435,000 - \$ 595,000	160,000 365,000 435,000 3,825,000 \$ 595,000 \$ 4,190,000	160,000 365,000 65,000 435,000 3,825,000 7,980,000 \$ 595,000 \$ 4,190,000 \$ 8,045,000	160,000 365,000 65,000 40,000 - - - - - 435,000 3,825,000 7,980,000 450,000 - - - - - \$ 595,000 \$ 4,190,000 \$ 8,045,000 \$ 490,000	160,000 365,000 65,000 40,000 - - - - - - - 435,000 3,825,000 7,980,000 450,000 - - - - - - - - - - - - - - - - \$ 595,000 \$ 4,190,000 \$ 8,045,000 \$ 490,000 \$ -

CITY OF APPLETON 2019 BUDGET SPECIAL REVENUE FUNDS

Library Grants

Business Unit 2550

PROGRAM MISSION

This program accounts for the receipt of Library grants and other revenues, along with the corresponding program expenditures.

Link to Strategy:

PROGRAM NARRATIVE

Implements Key Strategy # 4: "Proactively pursue collaborative and cooperative agreements to meet the needs of the community".

Objectives:

Reach Out and Read (ROR) is a research-based and evidence-based national program that puts books in the hands of families and children through their pediatricians. The doctors use the books to help facilitate developmental screenings and also to provide families information on how important it is to read to their small children. The books are provided to children age birth to five and the program in the Fox Cities includes Appleton, Neenah, Menasha and the surrounding region.

Major changes in Revenue, Expenditures, or Programs:

The Reach out and Read program (ROR), which supports a half-time physician liaison position and the purchase of age-appropriate books to be distributed by medical staff at well-child visits, is supported by a grant from the United Way. ROR has been budgeted in the Children's Services program in the Library's general fund budget since its inception in 2016 but the growth of ROR has led to a decision to move it to this special revenue fund to better account for revenues and related expenditures.

The library has applied to become a United Way Agency for the Reach Out and Read program. A strategic planning process with the clinics is also being done with a professional facilitator. This process will clarify the ongoing funding model of the program.

PERFORMANCE INDICATORS Actual 2016 Actual 2017 Target 2018 Projected 2018 Target 2019

Note: Since this program exists solely to account for receipt and expenditure of various grants, there are no continuing performance measures.

DEPARTMENT BUDGET SUMMARY										
Programs Actual				Budget						
Unit Title		2016		2017	Adopted 2018	Amended 2018	3	2019	Change *	
Program Revenues	\$	77,894	\$	96,196	\$ 98,218	\$ 164,918	\$	86,086	-12.35%	
Program Expenses	\$	43,516	\$	80,274	\$ 98,218	\$ 164,918	\$	86,086	-12.35%	
Expenses Comprised Of:		(43,516)		(80,274)						
Personnel		-		-	23,719	23,719		22,761	-4.04%	
Administrative Expense		-		-	74,499	74,499		5,300	-92.89%	
Supplies & Materials		-		-	-	66,700		38,425	N/A	
Purchased Services		-		-	-	-		19,600	N/A	
Utilities		-		-	-	-		-	N/A	
Repair & Maintenance		-		-	-	-		-	N/A	
Capital Expenditures		-		-	-	-		-	N/A	
Full Time Equivalent Staff										
Personnel allocated to prog	rams	-		-	0.50	0.50		0.50		

CITY OF APPLETON 2019 BUDGET SPECIAL REVENUE FUNDS

Library Grants

Business Unit 2550

PROGRAM BUDGET SUMMARY

	Actual					Budget						
Description		2016	2017		Adopted 2018		Amended 2018			2019		
Revenues												
5035 Other Reimbursements	\$	77,894	\$	96,196	\$	98,218	\$	164,918	\$	86,086		
Total Revenue	\$	77,894	\$	96,196	\$	98,218	\$	164,918	\$	86,086		
Expenses												
6101 Regular Salaries	\$	20,867	\$	21,109	\$	22,138	\$	22,138	\$	22,394		
6150 Fringe Benefits	·	1,490		346		1,581		1,581		367		
6201 Training / Conferences		722		384		1,160		1,160		2,300		
6301 Office Supplies				-		73,339		73,339		3,000		
6412 Advertising		-		-		-		-		15,000		
6315 Books & Library Materials		20,437		54,752		-		66,700		38,425		
6599 Other Contracts / Obligations		-		3,683		-		-		4,600		
Total Expense	\$	43,516	\$	80,274	\$	98,218	\$	164,918	\$	86,086		

DETAILED SUMMARY OF 2019 PROPOSED EXPENDITURES > \$15,000

Books & Library Materials

Books for well child visits

\$ 38,425.00

Note:

2016 and 2017 revenues and expenses were recorded in the Children's Program of the Library in the general fund. Those revenues and expenses are presented here for illustration only. Purchases of books and other materials for distribution in those years and in the adopted 2018 budget were recorded as office supplies to distinguish them from books and library materials purchased for the children's collection.

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE (DEFICIT)

Revenues	2016 Actual	2017 Actual	2018 Budget	2018 Projected	2019 Budget	
Donations Total Revenues	<u>\$ -</u>	<u>\$ -</u>	\$ 98,218 98,218	\$ 164,918 164,918	\$86,086 86,086	
Expenses Program Costs Total Expenses		<u>-</u>	<u>98,218</u> 98,218	<u>116,807</u> 116,807	86,086 86,086	
Other Financing Sources (Uses) Other Total Other Financing Sources (Uses)						
Revenues over (under) Expenses	-	-	-	48,111		
Fund Balance - Beginning					48,111	
Fund Balance - Ending	\$-	\$ -	\$ -	\$ 48,111	\$ 48,111	