CITY OF APPLETON 2024 BUDGET

VALLEY TRANSIT

General Manager: Ron C. McDonald

Assistant General Manager: Amy L. Erickson

Administrative Services Manager: Debra A. Ebben

MISSION STATEMENT

Valley Transit provides safe, customer-focused transportation options that connect our communities to enhance the quality of life.

DISCUSSION OF SIGNIFICANT 2023 EVENTS

Ridership

Valley Transit ridership is up (7%) in the first six months of 2023 when compared to 2022. Ridership fell in March 2020 when the President of the United States declared an emergency due to a pandemic. During the pandemic, Valley Transit provided uninterrupted essential service to customers who continued to need to travel. A vaccine was introduced into society in early 2021, allowing people to begin returning to work and school. Valley Transit has experienced continued increases in ridership since March 2021.

Legislative Issues

Valley Transit faces funding challenges every year and has been able to find solutions to keep the system operating without service cuts or major increases in costs to the local funding partners. Staff continues to look for stable sources of local funding to offset the swings in funding at the State and federal level.

<u>Federal Funding</u> – During 2015, Congress passed the FAST Act (Fixing America's Surface Transportation) to improve the nation's surface transportation infrastructure. The five-year legislation reformed and strengthened transportation programs and provided long-term certainty and more flexibility for State and local governments. The FAST Act was extended for one year and expired in 2021. On November 15, 2021, the Bipartisan Infrastructure Investment and Jobs Act was signed into law. The law is the largest long-term investment in the Nation's infrastructure and economy in history. It provides funding over fiscal years 2022 through 2026.

Although the FAST Act and the new Bipartisan Infrastructure Law have provided more stable funding for Valley Transit, the new legislation, along with Valley Transit's classification as a large system and as a direct recipient of Federal Transit Administration (FTA) funds, continues to require a large amount of administrative time to meet our obligations to the FTA. Reporting requirements include quarterly financial and operational reports along with the fairly new asset reporting requirement (Transit Asset Management Plan – TAM) and new safety reporting requirements: Public Transportation Agency Safety Plan (PTASP) and Safety Management System (SMS).

In March 2020, the President of the United States signed the Coronavirus Aid, Relief, and Economic Security (CARES) Act into law. The CARES Act provides emergency assistance and health care response for individuals, families and businesses affected by the COVID-19 pandemic. The CARES Act also provides support for public transportation for capital, operating and other expenses generally eligible under federal grant programs. Valley Transit was allocated \$7,425,047 under this program.

The American Rescue Plan Act of 2021 (ARPA), which President Biden signed on March 11, 2021, includes \$30.5 billion in federal funding to support the nation's public transportation systems as they continue to respond to the COVID-19 pandemic and support the President's call to vaccinate the U.S. population. Valley Transit was allocated \$3,370,750 under this program.

Valley Transit is a direct recipient of Section 5310 funding which provides assistance to programs serving the elderly and persons with disabilities beyond the ADA requirements. Valley Transit and the East Central Wisconsin Regional Planning Commission (ECWRPC) have an agreement in which ECWRPC assists Valley Transit in the administration of the 5310 Program. During 2021, Valley Transit was allocated \$32,147 of 5310 funding under the ARPA program and \$32,146 of 5310 funding under the Coronavirus Response and Relief Supplemental Appropriation Act (CRRSAA) program.

State Budget - State funding for transit operations has remained at a relatively consistent level.

<u>Local Funding Options</u> – Valley Transit's Strategic Plan maintains that the best long-term solution for stable and adequate funding is establishing a method for local funding options other than tax levies. Valley Transit remains committed to pursuing enabling legislation at the State level.

Audits

Single Financial Audit

A non-Federal entity that expends \$750,000 or more a year in Federal awards is required to have a single financial audit conducted in accordance with CFR (Code of Federal Regulations) 200.501. The independent auditor reports on internal control over financial reporting and on compliance and other matters based on an audit of financial statements performed in accordance with Government Auditing Standards. Valley Transit received no findings in the 2022 financial audit conducted in early 2023.

MAJOR 2024 OBJECTIVES

Valley Transit's ridership significantly decreased during the pandemic. As businesses and schools reopened and workers returned to work, Valley Transit spent all of 2021, 2022 and 2023 attempting to regain the ridership lost during 2020. During 2024, as part of the continuing effort to regain ridership, Valley Transit will work on partnerships with area businesses to increase ridership by their employees. Valley Transit will also focus on strengthening its partnerships with advocacy groups in the Fox Cities and increasing communication with Valley Transit stakeholders.

During 2021, Valley Transit completed a site assessment and master plan for the Valley Transit Whitman Avenue Facility. It was followed with architectural and engineering work completed in 2022. During 2023, Valley Transit completed the Request for Bid process and hired a contractor for renovations of the facility. Work began in 2023 and will be complete by early 2024. The renovation includes a building addition, implementing ADA compliance, HVAC upgrades, electrical upgrades, plumbing upgrades, office expansion, and all related site work.

In 2019, Valley Transit and East Central Wisconsin Regional Planning Commission (ECWRPC) undertook a strategic transit service planning process that resulted in a Transit Development Plan (TDP) for Valley Transit. The TDP is a short-term transit plan with recommendations for service improvements over a 5-year horizon. The final TDP was adopted by the Fox Cities Transit Commission on February 25, 2020.

The COVID pandemic emerged a few months after the TDP was adopted. After COVID, all efforts to implement the TDP were suspended as Valley Transit's focus became following public health guidelines and ensuring service for essential trips. During this same period, Valley Transit's driver shortage worsened and resulted in the suspension of peak service beginning on August 30, 2021. The market and assumptions that shaped the recent TDP have changed significantly. In 2022, Valley Transit hired a consultant to reassess and revise the recommendations of the TDP to prepare for transit service in 2023 and moving forward. During 2024, Valley Transit will continue to evaluate the recommendations of the new report and develop an implementation plan for the feasible recommendations.

Valley Transit has performance measures and tracking mechanisms in place which build on existing strengths of the system and address weaknesses. Improving on-time performance will continue to be a major focus in 2024, as will monitoring subcontractor performance to deal with performance issues. The asset management plan will continue to be fine-tuned for vehicles, facilities and equipment and will identify funding requirements for vehicle and equipment replacements and to maintain facilities in a state of good repair.

During 2022, Valley Transit contracted with a design engineer to perform a needs assessment and create a master plan for the downtown Transit Center facility. As the population in the Fox Cities and beyond expand, the need for accessible, reliable transportation is essential. The current community needs have exceeded the capacity of the existing Transit Center. During 2023, Valley Transit will finalize this project so that the needs analysis and master plan can be the basis used to obtain federal funding for a new joint development Transit Center.

We will continue to work on establishing local funding options in the Fox Cities and finding alternate, sustainable sources of funding for both fixed route and paratransit services.

Programs	DEPARTMENT BUDGET SUMMARY										
Program Revenues \$ 11,051,873 \$ 11,377,816 \$ 10,985,494 \$ 10,985,494 \$ 12,213,370 11.18% Program Expenses 58071000 Administration 1,531,528 2,146,668 2,182,504 2,178,854 2,389,857 9.50% 58072000 Vehicle Maint. 882,024 900,930 915,701 921,398 1,126,287 23.00% 58073000 Facilities Maint. 145,343 151,056 201,990 8,842,164 891,600 341.41% 58074000 Operations 3,935,737 4,123,290 5,041,663 5,191,981 4,982,449 -1.17% 58075000 ADA Paratransit 1,410,639 1,233,483 2,398,535 2,398,535 2,826,893 17.86% 58076000 Ancillary Paratransit 1,291,028 887,368 1,278,507 1,278,507 1,382,133 8.11% TOTAL \$ 9,196,299 \$ 9,442,795 \$ 12,018,900 \$ 20,811,439 \$ 13,599,219 13.15% Expenses Comprised Of: Personnel 3,956,539 4,017,326 4,892,226 5,163,873 <	Programs	Act	tual		Budget		%				
Program Expenses 58071000 Administration 1,531,528 2,146,668 2,182,504 2,178,854 2,389,857 9.50% 58072000 Vehicle Maint. 882,024 900,930 915,701 921,398 1,126,287 23.00% 58073000 Facilities Maint. 145,343 151,056 201,990 8,842,164 891,600 341.41% 58074000 Operations 3,935,737 4,123,290 5,041,663 5,191,981 4,982,449 -1.17% 58075000 ADA Paratransit 1,410,639 1,233,483 2,398,535 2,398,535 2,826,893 17.86% 58076000 Ancillary Paratransit 1,291,028 887,368 1,278,507 1,278,507 1,382,133 8.11% TOTAL \$ 9,196,299 \$ 9,442,795 \$ 12,018,900 \$ 20,811,439 \$ 13,599,219 13.15% Expenses Comprised Of: Personnel 3,956,539 4,017,326 4,892,226 4,892,226 5,163,873 5.55% Training & Travel 23,123 30,460 34,480 30,880 34,480	Unit Title	2021	2022	Adopted 2023	Amended 2023	2024	Change *				
58071000 Administration 1,531,528 2,146,668 2,182,504 2,178,854 2,389,857 9.50% 58072000 Vehicle Maint. 882,024 900,930 915,701 921,398 1,126,287 23.00% 58073000 Facilities Maint. 145,343 151,056 201,990 8,842,164 891,600 341.41% 58074000 Operations 3,935,737 4,123,290 5,041,663 5,191,981 4,982,449 -1.17% 58075000 ADA Paratransit 1,410,639 1,233,483 2,398,535 2,398,535 2,826,893 17.86% 58076000 Ancillary Paratransit 1,291,028 887,368 1,278,507 1,278,507 1,382,133 8.11% TOTAL \$ 9,196,299 \$ 9,442,795 \$ 12,018,900 \$ 20,811,439 \$ 13,599,219 13.15% Expenses Comprised Of: Personnel 3,956,539 4,017,326 4,892,226 4,892,226 5,163,873 5.55% Training & Travel 23,123 30,460 34,480 30,880 34,480 0.00% Supplies &	Program Revenues	\$ 11,051,873	\$ 11,377,816	\$ 10,985,494	\$ 10,985,494	\$ 12,213,370	11.18%				
58072000 Vehicle Maint. 882,024 900,930 915,701 921,398 1,126,287 23.00% 58073000 Facilities Maint. 145,343 151,056 201,990 8,842,164 891,600 341.41% 58074000 Operations 3,935,737 4,123,290 5,041,663 5,191,981 4,982,449 -1.17% 58075000 ADA Paratransit 1,410,639 1,233,483 2,398,535 2,398,535 2,826,893 17.86% 58076000 Ancillary Paratransit 1,291,028 887,368 1,278,507 1,278,507 1,382,133 8.11% TOTAL \$ 9,196,299 \$ 9,442,795 \$ 12,018,900 \$ 20,811,439 \$ 13,599,219 13.15% Expenses Comprised Of: Personnel 3,956,539 4,017,326 4,892,226 4,892,226 5,163,873 5.55% Training & Travel 23,123 30,460 34,480 30,880 34,480 0.00% Supplies & Materials 824,484 991,157 1,427,360 1,577,678 1,246,090	Program Expenses										
58073000 Facilities Maint. 145,343 151,056 201,990 8,842,164 891,600 341.41% 58074000 Operations 3,935,737 4,123,290 5,041,663 5,191,981 4,982,449 -1.17% 58075000 ADA Paratransit 1,410,639 1,233,483 2,398,535 2,398,535 2,826,893 17.86% 58076000 Ancillary Paratransit 1,291,028 887,368 1,278,507 1,278,507 1,382,133 8.11% TOTAL \$ 9,196,299 \$ 9,442,795 \$ 12,018,900 \$ 20,811,439 \$ 13,599,219 13.15% Expenses Comprised Of: Personnel 3,956,539 4,017,326 4,892,226 4,892,226 5,163,873 5.55% Training & Travel 23,123 30,460 34,480 30,880 34,480 0.00% Supplies & Materials 824,484 991,157 1,427,360 1,577,678 1,246,090 -12.70% Purchased Services 3,414,110 2,933,517 4,323,076 4,323,026 4,645,902	58071000 Administration	1,531,528	2,146,668	2,182,504	2,178,854	2,389,857	9.50%				
58074000 Operations 3,935,737 4,123,290 5,041,663 5,191,981 4,982,449 -1.17% 58075000 ADA Paratransit 1,410,639 1,233,483 2,398,535 2,398,535 2,826,893 17.86% 58076000 Ancillary Paratransit 1,291,028 887,368 1,278,507 1,278,507 1,382,133 8.11% TOTAL \$ 9,196,299 \$ 9,442,795 \$ 12,018,900 \$ 20,811,439 \$ 13,599,219 13.15% Expenses Comprised Of: Personnel 3,956,539 4,017,326 4,892,226 4,892,226 5,163,873 5.55% Training & Travel 23,123 30,460 34,480 30,880 34,480 0.00% Supplies & Materials 824,484 991,157 1,427,360 1,577,678 1,246,090 -12.70% Purchased Services 3,414,110 2,933,517 4,323,076 4,323,026 4,645,902 7.47% Miscellaneous Expense 1,008,462 1,465,735 1,291,758 1,291,758 1,423,874 10.23%	58072000 Vehicle Maint.	882,024	900,930	915,701	921,398	1,126,287	23.00%				
58075000 ADA Paratransit 1,410,639 1,233,483 2,398,535 2,398,535 2,826,893 17.86% 58076000 Ancillary Paratransit 1,291,028 887,368 1,278,507 1,278,507 1,382,133 8.11% TOTAL \$ 9,196,299 \$ 9,442,795 \$ 12,018,900 \$ 20,811,439 \$ 13,599,219 13.15% Expenses Comprised Of: Personnel 3,956,539 4,017,326 4,892,226 4,892,226 5,163,873 5.55% Training & Travel 23,123 30,460 34,480 30,880 34,480 0.00% Supplies & Materials 824,484 991,157 1,427,360 1,577,678 1,246,090 -12.70% Purchased Services 3,414,110 2,933,517 4,323,076 4,323,026 4,645,902 7.47% Miscellaneous Expense 1,008,462 1,465,735 1,291,758 1,291,758 1,423,874 10.23% Capital Expenditures (30,419) 4,600 50,000 8,695,871 1,085,000 2070.00%	58073000 Facilities Maint.	145,343	151,056	201,990	8,842,164	891,600	341.41%				
58076000 Ancillary Paratransit 1,291,028 887,368 1,278,507 1,278,507 1,382,133 8.11% TOTAL \$ 9,196,299 \$ 9,442,795 \$ 12,018,900 \$ 20,811,439 \$ 13,599,219 13.15% Expenses Comprised Of: Personnel 3,956,539 4,017,326 4,892,226 4,892,226 5,163,873 5.55% Training & Travel 23,123 30,460 34,480 30,880 34,480 0.00% Supplies & Materials 824,484 991,157 1,427,360 1,577,678 1,246,090 -12.70% Purchased Services 3,414,110 2,933,517 4,323,076 4,323,026 4,645,902 7.47% Miscellaneous Expense 1,008,462 1,465,735 1,291,758 1,291,758 1,423,874 10.23% Capital Expenditures (30,419) 4,600 50,000 8,695,871 1,085,000 2070.00% Full Time Equivalent Staff:	58074000 Operations	3,935,737	4,123,290	5,041,663	5,191,981	4,982,449	-1.17%				
TOTAL \$ 9,196,299 \$ 9,442,795 \$ 12,018,900 \$ 20,811,439 \$ 13,599,219 13.15% Expenses Comprised Of: Personnel 3,956,539 4,017,326 4,892,226 4,892,226 5,163,873 5.55% Training & Travel 23,123 30,460 34,480 30,880 34,480 0.00% Supplies & Materials 824,484 991,157 1,427,360 1,577,678 1,246,090 -12.70% Purchased Services 3,414,110 2,933,517 4,323,076 4,323,026 4,645,902 7.47% Miscellaneous Expense 1,008,462 1,465,735 1,291,758 1,291,758 1,423,874 10.23% Capital Expenditures (30,419) 4,600 50,000 8,695,871 1,085,000 2070.00% Full Time Equivalent Staff:	58075000 ADA Paratransit	1,410,639	1,233,483	2,398,535	2,398,535	2,826,893	17.86%				
Expenses Comprised Of: Personnel 3,956,539 4,017,326 4,892,226 4,892,226 5,163,873 5.55% Training & Travel 23,123 30,460 34,480 30,880 34,480 0.00% Supplies & Materials 824,484 991,157 1,427,360 1,577,678 1,246,090 -12.70% Purchased Services 3,414,110 2,933,517 4,323,076 4,323,026 4,645,902 7.47% Miscellaneous Expense 1,008,462 1,465,735 1,291,758 1,291,758 1,423,874 10.23% Capital Expenditures (30,419) 4,600 50,000 8,695,871 1,085,000 2070.00% Full Time Equivalent Staff:	58076000 Ancillary Paratransit	1,291,028	887,368	1,278,507	1,278,507	1,382,133	8.11%				
Personnel 3,956,539 4,017,326 4,892,226 4,892,226 5,163,873 5.55% Training & Travel 23,123 30,460 34,480 30,880 34,480 0.00% Supplies & Materials 824,484 991,157 1,427,360 1,577,678 1,246,090 -12.70% Purchased Services 3,414,110 2,933,517 4,323,076 4,323,026 4,645,902 7.47% Miscellaneous Expense 1,008,462 1,465,735 1,291,758 1,291,758 1,423,874 10.23% Capital Expenditures (30,419) 4,600 50,000 8,695,871 1,085,000 2070.00% Full Time Equivalent Staff:	TOTAL	\$ 9,196,299	\$ 9,442,795	\$ 12,018,900	\$ 20,811,439	\$ 13,599,219	13.15%				
Training & Travel 23,123 30,460 34,480 30,880 34,480 0.00% Supplies & Materials 824,484 991,157 1,427,360 1,577,678 1,246,090 -12.70% Purchased Services 3,414,110 2,933,517 4,323,076 4,323,026 4,645,902 7.47% Miscellaneous Expense 1,008,462 1,465,735 1,291,758 1,291,758 1,423,874 10.23% Capital Expenditures (30,419) 4,600 50,000 8,695,871 1,085,000 2070.00% Full Time Equivalent Staff:	Expenses Comprised Of:										
Supplies & Materials 824,484 991,157 1,427,360 1,577,678 1,246,090 -12.70% Purchased Services 3,414,110 2,933,517 4,323,076 4,323,026 4,645,902 7.47% Miscellaneous Expense 1,008,462 1,465,735 1,291,758 1,291,758 1,423,874 10.23% Capital Expenditures (30,419) 4,600 50,000 8,695,871 1,085,000 2070.00% Full Time Equivalent Staff:	Personnel	3,956,539	4,017,326	4,892,226	4,892,226	5,163,873	5.55%				
Purchased Services 3,414,110 2,933,517 4,323,076 4,323,026 4,645,902 7.47% Miscellaneous Expense 1,008,462 1,465,735 1,291,758 1,291,758 1,423,874 10.23% Capital Expenditures (30,419) 4,600 50,000 8,695,871 1,085,000 2070.00% Full Time Equivalent Staff:	Training & Travel	23,123	30,460	34,480	30,880	34,480	0.00%				
Miscellaneous Expense 1,008,462 1,465,735 1,291,758 1,291,758 1,423,874 10.23% Capital Expenditures (30,419) 4,600 50,000 8,695,871 1,085,000 2070.00% Full Time Equivalent Staff:	Supplies & Materials	824,484	991,157	1,427,360	1,577,678	1,246,090	-12.70%				
Capital Expenditures (30,419) 4,600 50,000 8,695,871 1,085,000 2070.00% Full Time Equivalent Staff:	Purchased Services	3,414,110	2,933,517	4,323,076	4,323,026	4,645,902	7.47%				
Full Time Equivalent Staff:	Miscellaneous Expense	1,008,462	1,465,735	1,291,758	1,291,758	1,423,874	10.23%				
	Capital Expenditures	(30,419)	4,600	50,000	8,695,871	1,085,000	2070.00%				
Personnel allocated to programs 60.10 60.10 61.10 61.10 61.10	Full Time Equivalent Staff:										
01.10	Personnel allocated to programs	60.10	60.10	61.10	61.10	61.10					

Administration

Business Unit 58071000

PROGRAM MISSION

We will equitably allocate federal, State, and local resources among a variety of transportation services and we will provide management, oversight, planning, and marketing information for and about our services for the benefit of our passengers, employees, and participating governmental units.

PROGRAM NARRATIVE

Link to City Goals:

Implements Key Strategies #1: "Responsibly deliver excellent services", #2: "Encourage active community participation and involvement", #4: "Continually assess trends affecting the community and proactively respond", #6: "Create opportunities and learn from successes and failures", and #7: "Communicate our success through stories and testimonials."

Objectives:

Provide administrative support to ensure that local funding from the municipalities and counties is equitable.

Monitor all services to ensure cost effectiveness and efficiency and to avoid duplication of services.

Reach out to riders and non-riders alike to demonstrate that Valley Transit provides low-cost, safe, reliable, and friendly public transportation that directly improves the quality of life for everyone.

Continue to be a fiscally responsible organization that is accessible and supports a high quality of life in the Fox Cities.

Fund Valley Transit in a manner that promotes stability and resilience and is flexible to accommodate a growing region.

Major changes in Revenue, Expenditures, or Programs:

Combined State and federal operating assistance is estimated at 58% of eligible expenses in 2024.

The Employee Recruitment line item remains at the current level because Valley Transit continues to have difficulties filling vacant positions.

The increase in depreciation expense is related to new buses and equipment purchased in 2023.

Administration Business Unit 58071000

PROGRAM BUDGET SUMMARY

		Ac	tual					Budget		
Description		2021		2022	Ac	lopted 2023	Am			2024
'				-						
Revenues										
421000 Federal Grants	\$	2,442,566	\$	2,953,461	\$	3,470,641	\$	3,470,641	\$	4,392,145
422400 Miscellaneous State Aids		5,440,104		5,303,099		2,985,726		2,985,726		3,161,996
423000 Misc Local Govt Aids		418,254		506,442		537,860		537,860		541,341
471000 Interest on Investments		(25,996)		(43,032)		12,500		12,500		12,500
487700 Advertising/Promo Fees		80,870		93,876		65,000		65,000		65,000
500100 Fees & Commissions		1,512		5,316		8,000		8,000		8,000
500400 Sale of City Property		1,497		-		-		-		-
500600 Gain (Loss) on Assets		3,469		18,710		-		-		-
501000 Miscellaneous Revenue		1		-		-		-		-
502000 Donations		500		-		-		-		-
503500 Other Reimbursements		6,353		2,008		-		-		-
592100 Transfer In - General Fund		563,536		677,585		709,339		709,339		734,787
Total Revenue	\$	8,932,666	\$	9,517,465	\$	7,789,066	\$	7,789,066	\$	8,915,769
Expenses										
610100 Regular Salaries	\$	237,080	\$	261,747	\$	246,096	\$	246,096	\$	252,620
615000 Fringes		(234,934)		(221,833)		73,312		73,312		67,318
620100 Training/Conferences		3,412		5,770		14,160		14,160		14,151
620400 Tuition Reimbursement		4,429		8,692		2,200		2,200		2,200
620500 Employee Recruitment		13,461		13,882		7,280		3,680		7,280
630100 Office Supplies		4,052		3,904		4,363		4,363		4,361
630200 Subscriptions		1,614		908		1,020		1,020		1,020
630300 Memberships & Licenses		12,784		11,552		14,802		14,802		14,536
630400 Postage/Freight		2,833		1,090		2,990		2,990		2,988
630500 Awards & Recognition		2,405		759		930		930		930
630700 Food & Provisions		893		2,011		1,240		1,240		1,240
631603 Other Misc. Supplies		479		1,968		1,225		1,225		1,225
632001 City Copy Charges		4,212		3,916		3,587		3,587		3,585
632002 Outside Printing		6,079		4,618		18,963		18,963		18,953
632300 Safety Supplies		343		938		500		500		500
632700 Miscellaneous Equipment		717		1,489		6,700		6,700		6,700
632800 Signs		5,190		6,040		10,000		10,000		10,000
640100 Accounting/Audit Fees		10,678		14,352		8,080		8,080		12,113
640300 Bank Service Fees		4,260		4,619		6,680		6,680		6,680
640400 Consulting Services		2,503		24,974		-		-		-
640800 Contractor Fees		63,058		94,189		103,200		103,150		103,200
641200 Advertising		23,025		41,536		42,000		42,000		42,000
641300 Utilities		82,271		90,452		90,059		90,059		91,952
641800 Equipment Repairs & Maint.		02,27		765		242		242		300
642400 Software Support		70,001		97,965		93,787		93,787		117,051
643000 Health Services		923		416		2,015		2,015		1,015
650100 Insurance		200,398		199,258		135,315		135,315		182,065
659900 Other Contracts/Obligation		900		356		100,010		100,010		102,005
660100 Depreciation Expense		1,008,462		1,465,735		1,291,758		1,291,758		1,423,874
680401 Machinery & Equipment		1,000,402		4,600		1,231,730		1,231,730		1,420,074
Total Expense	\$	1,531,528	\$	2,146,668	\$	2,182,504	\$	2,178,854	\$	2,389,857
Total Expense	_Ψ_	1,001,020	Ψ	2,140,000	Ψ	2,102,004	Ψ	2,170,004	Ψ	2,000,001
DETAILED SUMMARY OF 2024 PROPOSE	D E	<u>XPENDITUI</u>	RES	> \$15,00 <u>0</u>						
				<u></u>						
Outside Printing				ftware Suppo						
Fare material	\$	6,849	I	Fire Pixel, M	SDS	S, Yodeck, Zo	oom	1	\$	4,434
Rider's guides & maps		5,256		Transtrack						55,119
Public information materials		5,878	(Optibus						23,713
Forms		970	. (GMV/Syncro	mat	ics				33,785
	\$	18,953	-						\$	117,051
<u>Advertising</u>										
Community/rider promotions	\$	12,309	Col	ntractor Fees	3					
Prospective rider promotions		10,000		Shredding					\$	1,200
Employer outreach		5,000	- 1	Marketing						102,000
Bus driver ads		1,500		_					\$	103,200
Rider survey		9,591								
Legal notices & translation services		3,600								
-	\$	42,000	•							
			-							

Vehicle Maintenance

Business Unit 58072000

PROGRAM MISSION

We will provide safe, reliable, and environmentally-friendly service by maintaining our vehicle fleet to minimize service delays due to breakdowns and sustain a quality fleet that benefits our bus drivers, passengers and the general public.

PROGRAM NARRATIVE

Link to City Goals:

Implements Key Strategies #3: "Recognize and grow everyone's talents", #4: "Continually assess trends affecting the community and proactively respond", #6: "Create opportunities and learn from successes and failures", and #7: "Communicate our success through stories and testimonials."

Objectives:

Maintain the vehicle fleet in a manner that will ensure that all service requirements are met

Maintain the vehicle fleet in a manner that minimizes the number of road calls that require a replacement bus or cause a trip to be significantly delayed or missed

Maintain the vehicle fleet in a manner that ensures that there are no vehicle accidents due to mechanical failure

Major changes in Revenue, Expenditures, or Programs:

The Capital expense for 2024 consists of purchasing and implementing a cashless fare system. Capital funding has been budgeted to cover 80% of the cost of the project, with the remaining 20% to be funded from the depreciation reserve.

Vehicle Maintenance

Business Unit 58072000

PROGRAM BUDGET SUMMARY

	_	Ac	tual					Budget		
Description		2021		2022	Ac	dopted 2023	Ar	nended 2023		2024
Revenue	S									
503000 Damage to Cit	y Property \$	47,981	\$	7,521	\$	-	\$	-	\$	-
Total Revenue	\$	47,981	\$	7,521	\$	-	\$	-	\$	
Expenses	3									
610100 Regular Salari		396,614	\$	361,647	\$	438,041	\$	438,041	\$	443,390
610500 Overtime Wag	*	8.992	•	39.070	•	8.374	•	8.374	•	8.717
615000 Fringes		124,323		126,384		134,372		134,372		160,957
620100 Training/Confe	erences	972		566		5,000		5,000		5,000
630901 Shop Supplies		40,858		32,866		43,450		43,450		43,450
630902 Tools & Instrur		8,332		10,294		10,000		10,000		10,000
631603 Other Misc. St	ıpplies	305		304		400		400		400
632101 Uniforms	• •	_		63		220		220		220
632200 Gas Purchase	S	3,888		5,014		11,000		11,000		9,000
632601 Repair Parts		242,775		229,815		139,000		139,000		255,800
632700 Miscellaneous	Equipment	6,364		9,534		10,000		10,000		10,000
641700 Vehicle Repair	s & Maint.	14,362		25,639		10,050		10,050		10,050
641800 Equipment Re	pairs & Maint.	7,536		4,993		9,350		9,350		9,350
642400 Software Supp	ort	23,424		18,906		18,810		18,810		18,810
643000 Health Service	s	1,345		1,340		725		725		725
645100 Laundry Service	ces	1,564		2,231		1,560		1,560		1,560
650100 Insurance		_		29,402		25,349		25,349		38,858
659900 Other Contract	ts/Obligation	370		2,862		-		-		-
680401 Machinery & E	quipment	-		-		-		(44,303)		100,000
680403 Vehicles						50,000		100,000		
Total Expense	\$	882,024	\$	900,930	\$	915,701	\$	921,398	\$	1,126,287

Shop Supplies		Software Support
Janitorial supplies	\$ 12,450	GFI Maintenance agreement \$ 14,000
Liquid gases	4,000	StarTran - Fleet Maintenance 2,110
Shop supplies (grease, tools)	27,000	Noregon, SOI, Transp Ref 2,700
	\$ 43,450	\$ 18,810
Vehicle & Equipment Parts		
Misc parts (doors, windows, etc.)	\$ 33,000	Machinery & Equipment
Brake system parts	45,000	Fareboxes/payment technology \$ 100,000
Electrical system parts	17,600	\$ 100,000
Wheelchair ramp parts	8,800	
Heating/cooling system parts	34,000	
Transmission parts	34,000	
Engine parts	34,000	
PM's and oil changes	49,400	
•	\$ 255,800	

Facilities Maintenance

Business Unit 58073000

PROGRAM MISSION

We will provide a clean and safe working environment by purchasing, cleaning, maintaining and repairing the Operations and Maintenance facility, the Transit Center and the passenger shelters located throughout the Fox Cities that benefit our passengers, employees, and the general public.

PROGRAM NARRATIVE

Link to City Goals:

Implements Key Strategies #1: "Responsibly deliver excellent services", #4: "Continually assess trends affecting the community and proactively respond", and #6: "Create opportunities and learn from success and failures".

Objectives:

Provide clean and safe shelters for passengers waiting to board the bus.

Provide a clean and safe working environment for employees.

Maintain facilities that enhance the beauty of the community.

Major changes in Revenue, Expenditures, or Programs:

The Administration/Maintenance building capital project budgeted in 2022 consisted of a facility-wide renovation of the Whitman Avenue facility in accordance with all Federal Transit Administration Guidelines and the Valley Transit Whitman Avenue Master Plan. The project follows the fully-adopted facility master plan that was completed in 2020. The renovation includes a building addition, implementing ADA compliance, HVAC upgrades, electrical upgrades, plumbing upgrades, office expansion, and all related site work. This facility was built in 1983 and is in need of significant repair and remodeling. Capital funding was budgeted in the Administration budget in 2022 to cover 100% of the cost. The project was carried forward to 2023 and planned for completion in 2024.

Amounts budgeted in Machinery & Equipment and Furniture & Fixtures have been approved by the governing boards in 2023 for purchase in 2024 and are associated with the on-going construction project.

Additional amounts budgeted in the Buildings line item are to purchase replacement bus shelters (also approved in 2023 for purchase in 2024) and a contribution of Federal funds to relocate the Neenah Transit Center.

Funds budgeted in the Land account are for the acquisition of the vacant lot north of the Appleton Transit Center. Prior to purchasing the land, Valley Transit will obtain authorization from the Federal Transit Administration, the Fox Cities Transit Commission and Appleton Common Council.

Due to ongoing construction at the Whitman Facility, some of the displaced Valley Transit Administration staff have moved into the back area of the Transit Center. Valley Transit has previously rented this space to Greyhound and Lamers. The Rental of City Property revenue line item has been reduced to \$0.

Snow Removal Services has been increased to reflect the amount Valley Transit is currently spending on these services.

Facilities Maintenance

Business Unit 58073000

PROGRAM BUDGET SUMMARY

	 Ac	tual					Budget	
Description	 2021		2022	Add	opted 2023	Am	nended 2023	2024
Revenues								
501500 Rental of City Property	\$ 6,000	\$	5,500	\$	6,000	\$	6,000	\$ _
Total Revenue	\$ 6,000	\$	5,500	\$	6,000	\$	6,000	\$
Expenses								
630899 Other Landscape Supplies	\$ 711	\$	803	\$	1,500	\$	1,500	\$ 1,500
632508 Ice Control Materials	8,532		8,650		9,000		9,000	9,000
640700 Waste/Recycling Pickup	3,817		3,718		5,430		5,430	5,753
641600 Building Repairs & Maint.	1,200		1,991		-		_	-
642000 Facilities Charges	123,668		98,331		124,258		124,258	110,807
644000 Snow Removal Services	11,975		19,450		22,992		22,992	40,000
645100 Laundry Services	10,818		7,246		13,780		13,780	13,780
645400 Grounds Repair & Maint.	1,668		731		-		_	-
650100 Insurance	-		-		14,590		14,590	15,320
659900 Other Contracts/Obligation	10,780		10,136		10,440		10,440	10,440
680100 Land	-		-		-		-	175,000
680300 Buildings	(27,826)		-		-		8,615,174	160,000
680401 Machinery & Equipment	-		-		-		-	100,000
680402 Furniture & Fixtures	-		-		-		25,000	250,000
Total Expense	\$ 145,343	\$	151,056	\$	201,990	\$	8,842,164	\$ 891,600

Snow Removal Services	
Snow removal contractor	\$ 40,000
	\$ 40,000
<u>Buildings</u>	
Bus Shelters	\$ 60,000
Neenah Transit Center	\$ 100,000
	\$ 160,000
Machinery & Equipment	
Whitman construction AV equipment	\$ 100,000
	\$ 100,000
Furniture & Fixtures	
Whitman construction furniture & fixtures	\$ 250,000
	\$ 250,000
Land	
Land purchase (Transit Center)	\$ 175,000
. , ,	\$ 175,000

Operations

Business Unit 58074000

PROGRAM MISSION

Valley Transit provides safe, customer-focused transportation options that connect our communities to enhance the quality of life.

PROGRAM NARRATIVE

Link to City Goals:

Implements Key Strategies #2: "Encourage active community participation and involvement", #3: "Recognize and grow everyone's talents", #4: "Continually assess trends affecting the community and proactively respond", #6: "Create opportunities and learn from successes and failures", and #7: "Communicate our success through stories and testimonials."

Objectives:

Excellence in customer service is a central value of Valley Transit, so the organization will continuously monitor and exceed customer expectations.

To have transit services in the Fox Cities be direct, on-time and easy to use.

To have the transportation infrastructure in the Fox Cities improve communities and offer seamless connections for all people traveling to, from, or within the region.

To have transit needs in the Fox Cities met efficiently and in a manner that is consistent with our mission.

Major changes in Revenue, Expenditures, or Programs:

Overtime expense has been relatively high in recent years due to the need to cover drivers' shifts for vacant positions caused by retirements, absences due to illness and FMLA leave, and driver shortages. Valley Transit's table of organization allows hiring of additional drivers with various scheduling options to control overtime expense.

The decrease in fuel reflects an updated price per gallon realized during 2023.

The increase in Other Contract/Obligations includes Valley Transit's expenses related to the driver incentive program.

Operations Business Unit 58074000

PROGRAM BUDGET SUMMARY

		Ac	tual		Budget					
Description		2021		2022	Ac	lopted 2023	Am	nended 2023		2024
Revenues										
480100 Federal Grants	\$	29,171	\$	-	\$	-	\$	-	\$	-
487500 Farebox Revenue		530,063		585,823		820,000		820,000		820,000
487600 Special Transit Revenues		38,103		43,709		38,843		38,843		38,843
508500 Cash Short or Over		201		321		-		-		-
Total Revenue	\$	597,538	\$	629,853	\$	858,843	\$	858,843	\$	858,843
Expenses										
610100 Regular Salaries	\$	2,061,069	\$	2,063,276	\$	2,550,569	\$	2,550,569	\$	2,675,150
610500 Overtime Wages	·	356,614		319,469	Ċ	67,757	·	67,757	·	71,045
615000 Fringes		896,865		947,482		1,117,020		1,117,020		1,211,031
620100 Training/Conferences		255		654		-		-		-
630300 Memberships & Licenses		1,538		1,348		-		-		_
631603 Other Misc. Supplies		-		-		-		156,469		-
632002 Outside Printing		40		31,030		-		-		-
632101 Uniforms		7,696		2,569		9,070		9,070		9,070
632200 Gas Purchases		349,137		536,869		1,039,500		1,039,500		743,750
632300 Safety Supplies		7,742		1,899		-		-		-
632602 Tires		40,358		42,265		41,500		35,349		41,500
632603 Lubricants		18,432		22,987		25,000		25,000		25,000
632700 Miscellaneous Equipment		1,394		4,616		8,400		8,400		8,400
632800 Signs		34,527		180		2,000		2,000		2,000
640800 Contractor Fees		136,420		127,882		127,200		127,200		127,200
641800 Equip Repairs & Maint		-		374		-		-		-
643000 Health Services		9,295		10,282		6,460		6,460		7,460
650100 Insurance		-		-		46,587		46,587		49,843
659900 Other Contracts/Obligation		14,355		10,108		600		600		11,000
Total Expense	\$	3,935,737	\$	4,123,290	\$	5,041,663	\$	5,191,981	\$	4,982,449

Gas Purchases *		<u>Lubricants</u>
Diesel fuel 175,000 gal. @ \$4.25/gal	743,750	Diesel Exhaust Fluid \$ 8,500
	\$ 743,750	Oil 13,000
		Gear Lube 1,400
<u>Tires</u>		Automatic Transmission Fluid 2,100
Tire leasing program	\$ 37,000	\$ 25,000
Support vehicle tires	4,500	
	\$ 41,500	
Contractor Fees		
Transit Center security	\$ 96,000	
Bus cleaning/sanitizing	31,200	
5	\$ 127,200	

^{*} Valley Transit does not pay federal or State fuel taxes and attains bulk purchasing rates.

ADA Paratransit

Business Unit 58075000

PROGRAM MISSION

We will provide specialized curb-to-curb advance reservation demand response transportation for people with disabilities who are unable to use the fixed route bus system.

PROGRAM NARRATIVE

Link to City Goals:

Implements Key Strategies #2: "Encourage active community participation and involvement", #4: "Continually assess trends affecting the community and proactively respond", #6: "Create opportunities and learn from successes and failures", and #7: "Communicate our success through stories and testimonials".

Objectives:

Comply with the requirements of the Americans with Disabilities Act (ADA).

Provide safe, reliable, convenient, and friendly specialized transportation.

Meet the needs of the transit dependent population, including outreach efforts to agencies and companies that provide services to seniors and people with disabilities.

Major changes in Revenue, Expenditures, or Programs:

During FY 2022 and 2023, Valley Transit saw a steady increase in ridership since the national pandemic that kept ADA riders home and only using the system for essential trips. An increase in the cost per ride is budgeted for 2024 as the current contract for services will expire on June 30, 2024.

Miscellaneous Local Government Aids have increased due to several changes within the ADA Paratransit budget. The current contract for services will expire during 2024 and Valley Transit has budgeted for an increase in costs. These costs have been offset somewhat by a budgeted decrease in the number of rides, but less rides also decreases expected farebox revenue. The increase is also a result of the additional local share needed to purchase the scheduling software below.

ADA rides budgeted for 2024 have decreased by 15,000 to reflect current ridership. A reduction in rides reduces the budget for Farebox Revenue.

The contract with the existing ADA scheduling software expires in 2024. Valley Transit has increased Machinery & Equipment to update the software in 2024. The project will be paid by a combination of federal grant dollars (80% of cost) and local share match (20% of cost).

ADA Paratransit Business Unit 58075000

PROGRAM BUDGET SUMMARY

			Act	ual					Budget		
Descrip	tion		2021		2022	Ad	lopted 2023	Am	ended 2023		2024
Da	evenues										
423000 Misc Lo		\$	482.596	\$	512,474	\$	978.840	\$	978.840	\$	1,081,508
487500 Farebox	_	Ψ	279,896	Ψ	236,948	Ψ	460,000	Ψ	460,000	Ψ	400,000
Total R		\$	762,492	\$	749,422	\$	1,438,840	\$	1,438,840	\$	1,481,508
Total IX	S V G I I I G	Ψ	102,402	Ψ	140,422	Ψ	1,400,040	Ψ	1,400,040	Ψ	1,401,000
Ex	penses										
610100 Regular	[.] Salaries	\$	78,747	\$	84,877	\$	186,152	\$	186,152	\$	191,755
615000 Fringes			31,172		35,207		70,533		70,533		81,890
620100 Training	g/Conferences		593		896		5,840		5,840		5,849
630100 Office S			704		606		1,037		1,037		1,039
630300 Membe	rships & Licenses		2,220		1,795		3,518		3,518		3,464
630400 Postage	e/Freight		492		169		710		710		712
630899 Other L	andscape Supplies		123		125		-		-		-
631603 Other N	lisc. Supplies		-		188		375		375		375
632001 City Co	py Charges		732		608		853		853		855
632002 Outside	Printing		5,305		2,104		4,507		4,507		4,517
632200 Gas Pu	rchases		675		779		-		-		-
632700 Miscella	aneous Equipment		-		4,484		-		-		-
640100 Accoun	ting/Audit Fees		1,854		2,230		1,920		1,920		2,887
640800 Contrac	tor Fees		1,249,161		1,057,970		2,052,750		2,052,750		2,142,500
641200 Advertis	sing		3,998		6,453		8,309		8,309		8,309
641300 Utilities			22,632		22,527		28,271		28,271		40,157
641800 Equipm	ent Repairs & Maint.		-		119		58		58		-
642000 Facilitie	s Charges		9,734		9,210		18,245		18,245		27,126
642400 Softwar	e Support		-		-		7,500		7,500		7,500
644000 Snow F	temoval Services		2,080		3,022		7,008		7,008		7,008
645400 Ground	s Repair & Maint.		290		114		-		-		-
650100 Insuran	ce		-		-		949		949		950
659900 Other C	Contracts/Obligations		2,720		_		-		-		-
680401 Machin	ery & Equipment		(2,593)		-		-		-		300,000
Total E	kpense	\$	1,410,639	\$	1,233,483	\$	2,398,535	\$	2,398,535	\$	2,826,893

DETAILED SUMMARY OF 2024 PROPOSED EXPENDITURES > \$15,000

Contractor Fees

Purchased transportation: Valley Transit II - Disabled,

100,000 trips \$ 2,142,500 \$ 2,142,500

Machinery & Equipment

ADA database replacement \$ 300,000 \$ 300,000

Ancillary Paratransit

Business Unit 58076000

PROGRAM MISSION

We will coordinate a broad range of contracted specialized services that maximizes transportation funding and benefits older adults, people with disabilities and participating local governments.

PROGRAM NARRATIVE

Link to City Goals:

Implements Key Strategies #2: "Encourage active community participation and involvement", #4: "Continually assess trends affecting the community and proactively respond", #6: "Create opportunities and learn from successes and failures", and #7: "Communicate our success through stories and testimonials."

Objectives:

Provide a transportation alternative to older adults for whom fixed route bus service is difficult.

Provide employment transportation and limited Sunday service to people with disabilities.

Coordinate transportation services to maximize the effectiveness of each local dollar spent.

Provide employment transportation for 2nd and 3rd shift workers and those who need to travel to jobs outside the fixed route service area.

Major changes in Revenue, Expenditures, or Programs:

The local share of all ancillary paratransit services other than the Connector and Trolley is paid by the three counties in which Valley Transit operates (Outagamie, Winnebago and Calumet), the cities of Neenah and Menasha, the Village of Fox Crossing, and the Family Care providers. The organizations that are paying for the local share determine what the fare and operating rules will be for each of the services. The local share for the Connector is currently being paid for by donations from and through the Fox Cities United Way and by support from the local municipalities that participate in the fixed route system. The local share for the Trolley is partially paid for by a donation from Appleton Downtown, Inc., an organization funded by local businesses located on and around College Avenue in downtown Appleton.

The 2024 Budget continues to show an expense in Other Contracts/Obligations and a revenue in Federal Grant revenue for administration of the FTA Section 5310 grant funds. The Section 5310 program is a discretionary program designed to improve transportation for seniors and customers with disabilities. Valley Transit is the direct recipient of the funds and uses 45% of the total to support Valley Transit's services. The remaining 55% is awarded to a non-profit organization(s) through an application process conducted in partnership with East Central Wisconsin Regional Planning Commission.

Ancillary Paratransit

Business Unit 58076000

PROGRAM BUDGET SUMMARY

	Act	tual					Budget	
Description	2021		2022	Ac	lopted 2023	Am	ended 2023	2024
Revenues								
421000 Federal Grants	\$ -	\$	68,577	\$	89,750	\$	89,750	\$ 89,750
422400 Miscellaneous State Aids	133,738		97,159		97,159		97,159	97,159
423000 Misc. Local Govt Aids	340,189		98,095		382,799		382,799	433,798
487500 Farebox Revenue	181,269		154,018		244,430		244,430	255,230
502000 Donations & Memorials	50,000		50,206		63,136		63,136	66,326
592100 Transfer In - General Fund	-		-		15,471		15,471	14,987
Total Revenue	\$ 705,196	\$	468,055	\$	892,745	\$	892,745	\$ 957,250
Expenses								
640800 Contractor Fees	\$ 1,219,680	\$	818,791	\$	1,188,757	\$	1,188,757	\$ 1,292,383
659900 Other Contracts/Obligation	71,348		68,577		89,750		89,750	89,750
Total Expense	\$ 1,291,028	\$	887,368	\$	1,278,507	\$	1,278,507	\$ 1,382,133

Contractor Fee	s
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Contractor Fees	
Purchased transportation:	
Valley Transit II - elderly purchased transportation - optional	\$ 81,415
Outagamie County - demand response - rural	385,500
Outagamie County - children & family transportation	9,820
Village of Fox Crossing - Dial-A-Ride	35,700
Neenah - Dial-A-Ride	142,800
Heritage	13,923
Calumet County - rural service	28,800
Connector late evening service	412,000
Connector service beyond current fixed route service boundaries	141,625
Trolley service - downtown	40,800
	\$ 1,292,383
Other Contracts/Obligations	
FTA Section 5310 sub-recipient	\$ 89,750
200.0 00.10 00.0p.o	\$ 89,750

	2021 ACTUAL	2022 ACTUAL	2023 YTD ACTUAL	2023 ORIG BUD	2023 REVISED BUD	2024 BUDGET
Program Revenues						
421000 Federal Grants	2,471,737	3,022,038	-	3,560,391	3,560,391	4,481,895
422400 Miscellaneous State Aids	5,573,843	5,400,258	-	3,082,885	3,082,855	3,259,155
423000 Miscellaneous Local Govt Aids	1,241,042	1,117,011	1,530,586	1,899,499	1,899,499	2,056,647
471000 Interest on Investments	(26,010)	(43,032)	4,211	12,500	12,500	12,500
487500 Farebox Revenue 487600 Special Transit Revenues	991,231	976,789 43,709	276,422 26,319	1,524,430 38,843	1,524,430 38,843	1,475,230 38,843
487700 Special Harist Revenues 487700 Advertising/Promotional Fees	38,103 80,871	93,876	28,878	65,000	65,000	65,000
500100 Fees & Commissions	1,513	5,316	1,315	8,000	8,000	8,000
500400 Sale of City Property	1,498	-	637	-	-,	-
500600 Gain (Loss) on Asset Disposal	3,470	18,710	-	-	-	_
501000 Miscellaneous Revenue	1	-	-	-	-	-
501500 Rental of City Property	6,000	5,500	-	6,000	6,000	<u>-</u>
502000 Donations & Memorials	50,500	50,206	26,821	63,136	63,136	66,326
503000 Damage to City Property	47,981	7,521	2,000	-	-	-
503500 Other Reimbursements 508500 Cash Short or Over	6,354 202	2,008 321	2,006 43	-	-	-
592100 Transfer In - General Fund	563,537	677,585	1,623,400	724,810	724,810	749,774
TOTAL PROGRAM REVENUES	11,051,873	11,377,816	3,522,638	10,985,494	10,985,464	12,213,370
TO THE TROOPS WITH THE VEHICLE	11,001,010	11,011,010	0,022,000	10,000,101	10,000,101	12,210,010
Personnel						
610100 Regular Salaries	2,326,809	2,385,297	885,933	3,199,445	3,199,445	3,334,602
610200 Labor Pool Allocations	68,339	70,695	29,959	220,078	220,078	226,978
610500 Overtime Wages 610900 Incentive Pay	365,606 1,830	358,539 920	120,752	76,131 1,335	76,131 1,335	80,077 1,335
611000 Other Compensation	2,415	1,925	1,914	1,555	1,555	1,555
611400 Sick Pay	96,095	51,140	10,867	-	-	-
611500 Vacation Pay	250,048	242,972	62,162	-	-	-
611600 Holiday Pay	27,973	18,598	3,503	-	-	-
615000 Fringes	1,086,959	1,179,723	400,823	1,395,237	1,395,237	1,520,881
615500 Unemployment Compensation	32,463	3,301	-	-	-	-
617000 Pension Expense	(322,168)	(301,465)	=	-	=	=
617100 OPEB Expense TOTAL PERSONNEL	<u>20,170</u> 3,956,539	5,681 4,017,326	1,515,913	4,892,226	4,892,226	5,163,873
TOTAL PERSONNEL	3,930,339	4,017,320	1,515,915	4,092,220	4,092,220	5,105,675
Training~Travel						
620100 Training/Conferences	5,233	7,886	9,729	25,000	25,000	25,000
620400 Tuition Reimbursement	4,429	8,692	3,331	2,200	2,200	2,200
620500 Employee Recruitment	13,461	13,882	5,262	7,280	3,680	7,280
TOTAL TRAINING / TRAVEL	23,123	30,460	18,322	34,480	30,880	34,480
Supplies						
630100 Office Supplies	4,756	4,510	1,930	5,400	5,400	5,400
630200 Subscriptions	1,614	908	390	1,020	1,020	1,020
630300 Memberships & Licenses	16,543	14,695	8,617	18,320	18,320	18,000
630400 Postage/Freight 630500 Awards & Recognition	3,325 2,405	1,259 759	715 91	3,700 930	3,700 930	3,700 930
630700 Food & Provisions	893	2,011	425	1,240	1,240	1,240
630899 Other Landscape Supplies	834	928	632	1,500	1,500	1,500
630901 Shop Supplies	40,858	32,866	10,936	43,450	43,450	43,450
630902 Tools & Instruments	8,332	10,294	1,025	10,000	10,000	10,000
631603 Other Misc. Supplies	784	2,460	91	2,000	158,469	2,000
632001 City Copy Charges	4,944	4,524	1,178	4,440	4,440	4,440
632002 Outside Printing	11,425	37,752	2,149	23,470	23,470	23,470
632101 Uniforms	7,696	2,632	1,715	9,290	9,290	9,290 752,750
632200 Gas Purchases 632300 Safety Supplies	353,699 8,086	542,662 2,837	191,903 408	1,050,500 500	1,050,500 500	752,750 500
632508 Ice Control Materials	8,532	8,650	1,097	9,000	9,000	9,000
632601 Repair Parts	242,775	230,242	80,757	139,000	139,000	255,800
632602 Tires	40,358	42,265	10,010	41,500	35,349	41,500
632603 Lubricants	18,432	22,987	9,604	25,000	25,000	25,000
632700 Miscellaneous Equipment	8,476	19,696	5,057	25,100	25,100	25,100
632800 Signs	39,717	6,220	5,240	12,000	12,000	12,000
TOTAL SUPPLIES	824,484	991,157	333,970	1,427,360	1,577,678	1,246,090

	2021	2022	2023	2023	2023	2024
	ACTUAL	ACTUAL	YTD ACTUAL	ORIG BUD	REVISED BUD	BUDGET
Demokrated Oranica						
Purchased Services 640100 Accounting/Audit Fees	12,532	16,582		10,000	10,000	15,000
S .	,	4,619	- 687	,	,	6,680
640300 Bank Service Fees 640400 Consulting Services	4,260 2,503	24,974	007	6,680	6,680	0,000
640700 Solid Waste/Recycling Pickup	2,503 3,817	3,718	1,346	5.430	5,430	5,753
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640800 Contractor Fees 641200 Advertising	2,668,319 27,023	2,098,832 47,989	664,677 32,933	3,471,907 50,309	3,471,857 50,309	3,665,283 50,309
641301 Electric	50,833	52,359	32,933 19.667	55,620	55,620	56.732
641302 Gas	,	,	16,411	23,000	23,000	23,920
641303 Water	17,177 7,199	24,356 7,525	2,081	7,850	7,850	7,850
641304 Sewer	3.297	3.738	1,082	4.160	7,650 4.160	4,451
641306 Stormwater	3,297 10,571	10,513	2,742	10,000	10,000	10,000
	3,556		2,742 417	,		5,600
641307 Telephone 641308 Cellular Phones	3,556 12,270	2,509 11,979	5,966	5,600 12,100	5,600 12,100	23,556
641600 Building Repairs & Maint.	1,200		5,900	12,100	12,100	23,330
641700 Vehicle Repairs & Maint.	14,362	1,991 25,639	2,686	10.050	10,050	10.050
641800 Equipment Repairs & Maint.	7,536	6,251	5,382	9,650	9,650	9,650
642000 Facilities Charges	133,402	107,541	16,629	142,503	142,503	137,933
642400 Software Support	93,424	116,871	83,154	120,097	120,097	143,361
643000 Health Services	11,562	12,038	4,227	9,200	9,200	9,200
644000 Snow Removal Services	14,055	22,472	41,173	30,000	30,000	47,008
645100 Laundry Services	12,382	9,477	3,056	15,340	15,340	47,008 15,340
645400 Grounds Repair & Maintenance	1,958	845	3,030	15,540	15,540	15,540
650100 Insurance	200,398	228.660	206.620	222.790	222.790	287,036
659900 Other Contracts/Obligation	100,474	92,039	7,592	100,790	100,790	111,190
· ·	 .	2,933,517		4,323,076		
TOTAL PURCHASED SVCS	3,414,110	2,933,517	1,118,528	4,323,076	4,323,026	4,645,902
Miscellaneous Expense						
660100 Depreciation Expense	1,008,462	1,465,735	538,233	1,291,758	1,291,758	1,423,874
TOTAL MISCELLANEOUS EXP	1,008,462	1.465.735	538,233	1,291,758	1,291,758	1,423,874
TOTAL MISCELLANEOUS EXP	1,000,402	1,405,755	330,233	1,291,730	1,291,730	1,423,074
Capital Outlay						
680100 Land	_	_	_	_	_	175.000
680300 Buildings	(27,826)	_	130,801	-	8,615,174	160,000
680401 Machinery & Equipment	(2,593)	4,600	75,940	-	(44,303)	400,000
680402 Furniture & Fixtures	-	, -	, <u>-</u>	-	25,000	350,000
680403 Vehicles	<u> </u>		<u>-</u>	50,000	100,000	<u> </u>
TOTAL CAPITAL OUTLAY	(30,419)	4,600	206,741	50,000	8,695,871	1,085,000
TOTAL EXPENSE	9,196,299	9,442,795	3,731,707	12,018,900	20,811,439	13,599,219
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STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS

Revenues	2021 Actual	2022 Actual	2023 Budget	2023 Projected	2024 Budget		
Charges for Services Miscellaneous Total Revenues	\$ 1,029,333 144,920 1,174,253	\$ 1,020,500 114,544 1,135,044	\$ 1,636,273 69,136 1,705,409	\$ 1,636,273 69,136 1,705,409	\$ 1,587,073 66,326 1,653,399		
Expenses							
Operating Expenses Depreciation Total Expenses	8,187,838 1,008,462 9,196,300	7,977,055 1,223,909 9,200,964	10,677,142 1,291,758 11,968,900	10,823,810 1,291,758 12,115,568	11,265,345 1,423,874 12,689,219		
Revenues over (under) Expenses	(8,022,047)	(8,065,920)	(10,263,491)	(10,410,159)	(11,035,820)		
Non-Operating Revenues (Expenses)							
Investment Income Gain (Loss) on Sale of Capital Assets	(25,996) 3,470	(43,030) 18,710	12,500	12,500	12,500 -		
Operating Subsidies Total Non-Operating	6,553,151 6,530,625	6,889,328 6,865,008	8,502,775 8,515,275	8,502,775 8,515,275	9,069,697 9,082,197		
Income (Loss) Before Contributions and Transfers	(1,491,422)	(1,200,912)	(1,748,216)	(1,894,884)	(1,953,623)		
Contributions and Transfers In (Out)							
Transfer In - General Fund Transfer Out - General Fund	563,537 -	677,585 (241,827)	724,810 -	724,810 -	749,774 -		
Capital Contributions	2,783,471	2,700,188	40,000	6,956,697	728,000		
Change in Net Assets	1,855,586	1,935,034	(983,406)	5,786,623	(475,849)		
Total Net Assets - Beginning	10,327,391	12,182,977	14,118,011	14,118,011	19,904,634		
Total Net Assets - Ending	\$ 12,182,977	\$ 14,118,011	\$ 13,134,605	\$ 19,904,634	\$ 19,428,785		
SCHEDULE OF CASH FLOWS							
Working Cash - Beginning + Change in Net Assets + Depreciation - Fixed Assets + F/A Funded by Restricted Cash Working Cash - End of Year				\$ 762,272 5,786,623 1,291,758 (8,695,871) 1,739,174 \$ 883,956	\$ 883,956 (475,849) 1,423,874 (910,000) 182,000 \$ 1,103,981		