# **CITY OF APPLETON 2023 BUDGET**

# **VALLEY TRANSIT**

General Manager: Ron C. McDonald

Assistant General Manager: Amy L. Erickson

Administrative Services Manager: Debra A. Ebben

#### MISSION STATEMENT

Valley Transit provides safe, customer-focused transportation options that connect our communities to enhance the quality of life.

#### **DISCUSSION OF SIGNIFICANT 2022 EVENTS**

#### Ridership

Valley Transit ridership is up (21%) in the first six months of 2022 when compared to 2021. Ridership fell in March 2020 when the President of the United States declared an emergency due to a pandemic. During the pandemic, Valley Transit provided uninterrupted essential service to customers who continued to need to travel. A vaccine was introduced into society in early 2021 allowing people to begin returning to work and school. Valley Transit has experienced continued increases in ridership since March 2021.

#### Legislative Issues

Valley Transit faces funding challenges every year and has been able to find solutions to keep the system operating without service cuts or major increases in costs to the local funding partners. Staff continues to look for stable sources of local funding to offset the swings in funding at the State and federal level.

<u>Federal Funding</u> – During 2015, Congress passed the FAST Act (Fixing America's Surface Transportation) to improve the nation's surface transportation infrastructure. The five-year legislation reformed and strengthened transportation programs and provided long-term certainty and more flexibility for State and local governments. The FAST Act was extended for one year and expired in 2021. On November 15, 2021, the Bipartisan Infrastructure Investment and Jobs Act was signed into law. The law is the largest long-term investment in the Nation's infrastructure and economy in history. It provides funding over fiscal years 2022 through 2026.

Although the FAST Act and the new Bipartisan Infrastructure Law have provided more stable funding for Valley Transit, the new legislation, along with Valley Transit's classification as a large system and as a direct recipient of Federal Transit Administration (FTA) funds, continues to require a large amount of administrative time to meet our obligations to the FTA. Reporting requirements include quarterly financial and operational reports along with the fairly new asset reporting requirement (Transit Asset Management Plan – TAM) and new safety reporting requirements: Public Transportation Agency Safety Plan (PTASP) and Safety Management System (SMS).

In March 2020, the President of the United States signed the Coronavirus Aid, Relief, and Economic Security (CARES) Act into law. The CARES Act provides emergency assistance and health care response for individuals, families and businesses affected by the COVID-19 pandemic. The CARES Act also provides support for public transportation for capital, operating and other expenses generally eligible under federal grant programs. Valley Transit was allocated \$7,425,047 under this new program.

The American Rescue Plan Act of 2021 (ARPA), which President Biden signed on March 11, 2021, includes \$30.5 billion in federal funding to support the nation's public transportation systems as they continue to respond to the COVID-19 pandemic and support the President's call to vaccinate the U.S. population. Valley Transit was allocated \$3,370,750 under this program.

Valley Transit is a direct recipient of Section 5310 funding which provides assistance to programs serving the elderly and persons with disabilities beyond the ADA requirements. Valley Transit and the East Central Wisconsin Regional Planning Commission (ECWRPC) have an agreement in which ECWRPC assists Valley Transit in the administration of the 5310 Program. During 2021, Valley Transit was allocated \$32,147 of 5310 funding under the ARPA program and \$32,146 of 5310 funding under the Coronavirus Response and Relief Supplemental Appropriation Act (CRRSAA) program.

State Budget - State funding for transit operations has remained at a relatively consistent level.

<u>Local Funding Options</u> – Valley Transit's Strategic Plan maintains that the best long-term solution for stable and adequate funding is establishing a method for local funding options other than tax levies. Valley Transit remains committed to pursuing enabling legislation at the State level.

#### Audits

# Single Financial Audit

A non-Federal entity that expends \$750,000 or more a year in Federal awards is required to have a single financial audit conducted in accordance with CFR (Code of Federal Regulations) 200.501. The independent auditor reports on internal control over financial reporting and on compliance and other matters based on an audit of financial statements performed in accordance with Government Auditing Standards. Valley Transit received no findings in the 2021 financial audit conducted in early 2022.

## **MAJOR 2023 OBJECTIVES**

Valley Transit's ridership significantly decreased during the pandemic. As businesses and schools reopened and workers returned to work, Valley Transit spent all of 2021 and 2022 attempting to regain the ridership lost during 2020. During 2023, as part of the continuing effort to regain ridership, Valley Transit will work on partnerships with area businesses to increase ridership by their employees. Valley Transit will also focus on strengthening its partnerships with advocacy groups in the Fox Cities and increasing communication with Valley Transit stakeholders.

During 2021, Valley Transit completed a site assessment and master plan for the Valley Transit Whitman Avenue Facility. It was followed with architectural and engineering work completed in 2022. We hope to release a construction bid document in 2022, with renovation being completed in 2023. The renovation includes a building addition, implementing ADA compliance, HVAC upgrades, electrical upgrades, plumbing upgrades, office expansion, and all related site work.

In 2019, Valley Transit and East Central Wisconsin Regional Planning Commission (ECWRPC) undertook a strategic transit service planning process that resulted in a Transit Development Plan (TDP) for Valley Transit. The TDP is a short-term transit plan with recommendations for service improvements over a 5-year horizon. The final TDP was adopted by the Fox Cities Transit Commission on February 25, 2020.

The COVID pandemic emerged a few months after the TDP was adopted. After COVID, all efforts to implement the TDP were suspended as Valley Transit's focus became following public health guidelines and ensuring service for essential trips. During this same period, Valley Transit's driver shortage worsened and resulted in the suspension of peak service beginning on August 30, 2021. The market and assumptions that shaped the recent TDP have changed significantly. In 2022, Valley Transit hired a consultant to reassess and revise the recommendations of the TDP to prepare for transit service in 2022 and moving forward. During 2023, Valley Transit will continue to evaluate the recommendations of the new report and develop an implementation plan for the feasible recommendations.

Valley Transit has performance measures and tracking mechanisms in place which build on existing strengths of the system and address weaknesses. Improving on-time performance will continue to be a major focus in 2023, as will monitoring subcontractor performance to deal with performance issues. The asset management plan will continue to be fine-tuned for vehicles, facilities and equipment and will identify funding requirements for vehicle and equipment replacements and to maintain facilities in a state of good repair.

During 2022, Valley Transit contracted with a design engineer to perform a needs assessment and create a master plan for the downtown Transit Center facility. As the population in the Fox Cities and beyond expand, the need for accessible, reliable transportation is essential. The current community needs have exceeded the capacity of the existing Transit Center. During 2023, Valley Transit will finalize this project so that the needs analysis and master plan can be the basis used to obtain federal funding for a new joint development Transit Center.

We will continue to work on establishing local funding options in the Fox Cities and finding alternate, sustainable sources of funding for both fixed route and paratransit services.

| Unit         Title         2020         2021         Adopted 2022         Amended 2022         2023         Channel           Program Revenues         \$ 10,441,165         \$ 11,051,873         \$ 19,289,409         \$ 19,695,904         \$ 10,985,494         -43.0           Program Expenses           58071000   Administration         1,578,346         1,531,528         2,045,518         2,083,574         2,182,504         6.7           58072000   Vehicle Maint.         792,807         882,024         865,736         3,387,131         915,701         5.7           58073000   Facilities Maint.         180,569         145,343         8,696,528         8,861,925         201,990         -97.6           58074000   Operations         3,764,019         3,935,737         4,482,734         4,697,883         5,041,663         12.4           58075000   ADA Paratransit         1,117,835         1,410,639         2,316,706         2,316,706         2,398,535         3.5           58076000   Ancillary Paratransit         1,177,582         1,291,028         1,876,615         1,876,615         1,278,507         -31.6           Expenses Comprised Of:           Personnel         3,996,712         3,956,539         4,701,438         4,701,438         4,892   |             | DEPARTMENT BUDGET SUMMARY |               |               |               |               |               |          |  |  |  |  |  |
|--|-------------|---------------------------|---------------|---------------|---------------|---------------|---------------|----------|--|--|--|--|--|
| Program Revenues         \$ 10,441,165         \$ 11,051,873         \$ 19,289,409         \$ 19,695,904         \$ 10,985,494         -43.0           Program Expenses           58071000   Administration         1,578,346         1,531,528         2,045,518         2,083,574         2,182,504         6.7           58072000   Vehicle Maint.         792,807         882,024         865,736         3,387,131         915,701         5.7           58073000   Facilities Maint.         180,569         145,343         8,696,528         8,861,925         201,990         -97.6           58074000   Operations         3,764,019         3,935,737         4,482,734         4,697,883         5,041,663         12.4           58075000   ADA Paratransit         1,117,835         1,410,639         2,316,706         2,316,706         2,398,535         3.5           58076000   Ancillary Paratransit         1,177,582         1,291,028         1,876,615         1,876,615         1,278,507         -31.6           Expenses Comprised Of:           Personnel         3,996,712         3,956,539         4,701,438         4,701,438         4,892,226         4.0           Training & Travel         16,712         23,123         31,400         31,400         34,480 <t< th=""><th></th><th>Programs</th><th>Act</th><th>tual</th><th></th><th>Budget</th><th></th><th>%</th></t<>  |             | Programs                  | Act           | tual          |               | Budget        |               | %        |  |  |  |  |  |
| Program Expenses           58071000   Administration         1,578,346   1,531,528   2,045,518   2,083,574   2,182,504   6.7           58072000   Vehicle Maint.         792,807   882,024   865,736   3,387,131   915,701   5.7           58073000   Facilities Maint.         180,569   145,343   8,696,528   8,861,925   201,990   -97.6           58074000   Operations   3,764,019   3,935,737   4,482,734   4,697,883   5,041,663   12.4           58075000   ADA Paratransit   1,117,835   1,410,639   2,316,706   2,316,706   2,398,535   3.5           58076000   Ancillary Paratransit   1,177,582   1,291,028   1,876,615   1,876,615   1,278,507   -31.6           TOTAL   \$ 8,611,158   \$ 9,196,299   \$ 20,283,837   \$ 23,223,834   \$ 12,018,900   -40.7           Expenses Comprised Of:           Personnel   3,996,712   3,956,539   4,701,438   4,701,438   4,892,226   4.6           Training & Travel   16,712   23,123   31,400   31,400   34,480   9.6           Supplies & Materials   807,093   824,484   953,111   1,168,260   1,427,360   49.7           Purchased Services   2,939,672   3,414,110   4,817,354   4,817,354   4,323,076   -10.2           Miscellaneous Expense   821,340   1,008,462   1,230,534   1,230,534   1,291,758   4.5           Capital Expenditures   29,629   (30,419)   8,550,000   11,274,848   50,000   -99.4   | Unit        | Title                     | 2020          | 2021          | Adopted 2022  | Amended 2022  | 2023          | Change * |  |  |  |  |  |
| 58071000         Administration         1,578,346         1,531,528         2,045,518         2,083,574         2,182,504         6.7           58072000         Vehicle Maint.         792,807         882,024         865,736         3,387,131         915,701         5.7           58073000         Facilities Maint.         180,569         145,343         8,696,528         8,861,925         201,990         -97.6           58074000         Operations         3,764,019         3,935,737         4,482,734         4,697,883         5,041,663         12.4           58075000         ADA Paratransit         1,117,835         1,410,639         2,316,706         2,316,706         2,398,535         3.5           58076000         Ancillary Paratransit         1,177,582         1,291,028         1,876,615         1,876,615         1,278,507         -31.6           TOTAL         \$ 8,611,158         9,196,299         \$ 20,283,837         \$ 23,223,834         \$ 12,018,900         -40.7           Expenses Comprised Of:         Personnel         3,996,712         3,956,539         4,701,438         4,701,438         4,892,226         4.0           Training & Travel         16,712         23,123         31,400         31,400         34,480         9.8 <th>Pro</th> <th>gram Revenues</th> <th>\$ 10,441,165</th> <th>\$ 11,051,873</th> <th>\$ 19,289,409</th> <th>\$ 19,695,904</th> <th>\$ 10,985,494</th> <th>-43.05%</th> | Pro         | gram Revenues             | \$ 10,441,165 | \$ 11,051,873 | \$ 19,289,409 | \$ 19,695,904 | \$ 10,985,494 | -43.05%  |  |  |  |  |  |
| 58072000         Vehicle Maint.         792,807         882,024         865,736         3,387,131         915,701         5.75           58073000         Facilities Maint.         180,569         145,343         8,696,528         8,861,925         201,990         -97.6           58074000         Operations         3,764,019         3,935,737         4,482,734         4,697,883         5,041,663         12.4           58075000         ADA Paratransit         1,117,835         1,410,639         2,316,706         2,316,706         2,398,535         3.5           58076000         Ancillary Paratransit         1,177,582         1,291,028         1,876,615         1,876,615         1,278,507         -31.6           TOTAL         \$ 8,611,158         9,196,299         \$ 20,283,837         \$ 23,223,834         \$ 12,018,900         -40.7           Expenses Comprised Of:         Personnel         3,996,712         3,956,539         4,701,438         4,701,438         4,892,226         4.0           Training & Travel         16,712         23,123         31,400         31,400         34,480         9.8           Supplies & Materials         807,093         824,484         953,111         1,168,260         1,427,360         49.7  | Pro         | gram Expenses             |               |               |               |               |               |          |  |  |  |  |  |
| 58073000   Facilities Maint.         180,569   145,343   8,696,528   8,861,925   201,990   -97.6           58074000   Operations   3,764,019   3,935,737   4,482,734   4,697,883   5,041,663   12,4           58075000   ADA Paratransit   1,117,835   1,410,639   2,316,706   2,316,706   2,398,535   3.6           58076000   Ancillary Paratransit   1,177,582   1,291,028   1,876,615   1,876,615   1,278,507   -31.6           TOTAL   \$ 8,611,158   \$ 9,196,299   \$ 20,283,837   \$ 23,223,834   \$ 12,018,900   -40.7           Expenses Comprised Of:           Personnel   3,996,712   3,956,539   4,701,438   4,701,438   4,892,226   4.6           Training & Travel   16,712   23,123   31,400   31,400   34,480   9.6           Supplies & Materials   807,093   824,484   953,111   1,168,260   1,427,360   49.7           Purchased Services   2,939,672   3,414,110   4,817,354   4,817,354   4,323,076   -10.2           Miscellaneous Expense   821,340   1,008,462   1,230,534   1,230,534   1,291,758   4.5           Capital Expenditures   29,629   (30,419)   8,550,000   11,274,848   50,000   -99.4  | 58071000    | Administration            | 1,578,346     | 1,531,528     | 2,045,518     | 2,083,574     | 2,182,504     | 6.70%    |  |  |  |  |  |
| 58074000         Operations         3,764,019         3,935,737         4,482,734         4,697,883         5,041,663         12.4           58075000         ADA Paratransit         1,117,835         1,410,639         2,316,706         2,316,706         2,398,535         3.5           58076000         Ancillary Paratransit         1,177,582         1,291,028         1,876,615         1,876,615         1,278,507         -31.6           TOTAL         \$ 8,611,158         \$ 9,196,299         \$ 20,283,837         \$ 23,223,834         \$ 12,018,900         -40.7           Expenses Comprised Of:           Personnel         3,996,712         3,956,539         4,701,438         4,701,438         4,892,226         4.0           Training & Travel         16,712         23,123         31,400         31,400         34,480         9.8           Supplies & Materials         807,093         824,484         953,111         1,168,260         1,427,360         49.7           Purchased Services         2,939,672         3,414,110         4,817,354         4,817,354         4,323,076         -10.2           Miscellaneous Expense         821,340         1,008,462         1,230,534         1,230,534         1,291,758         4.5  | 58072000    | Vehicle Maint.            | 792,807       | 882,024       | 865,736       | 3,387,131     | 915,701       | 5.77%    |  |  |  |  |  |
| 58075000         ADA Paratransit         1,117,835         1,410,639         2,316,706         2,316,706         2,398,535         3.5           58076000         Ancillary Paratransit         1,177,582         1,291,028         1,876,615         1,876,615         1,278,507         -31.6           TOTAL         \$ 8,611,158         9,196,299         \$ 20,283,837         \$ 23,223,834         \$ 12,018,900         -40.7           Expenses Comprised Of:           Personnel         3,996,712         3,956,539         4,701,438         4,701,438         4,892,226         4.0           Training & Travel         16,712         23,123         31,400         31,400         34,480         9.8           Supplies & Materials         807,093         824,484         953,111         1,168,260         1,427,360         49.7           Purchased Services         2,939,672         3,414,110         4,817,354         4,817,354         4,323,076         -10.2           Miscellaneous Expense         821,340         1,008,462         1,230,534         1,230,534         1,291,758         4.5           Capital Expenditures         29,629         (30,419)         8,550,000         11,274,848         50,000         -99.4   | 58073000    | Facilities Maint.         | 180,569       | 145,343       | 8,696,528     | 8,861,925     | 201,990       | -97.68%  |  |  |  |  |  |
| 58076000 Ancillary Paratransit         1,177,582         1,291,028         1,876,615         1,876,615         1,278,507         -31.6           TOTAL         \$ 8,611,158         9,196,299         20,283,837         23,223,834         \$ 12,018,900         -40.7           Expenses Comprised Of:           Personnel         3,996,712         3,956,539         4,701,438         4,701,438         4,892,226         4.0           Training & Travel         16,712         23,123         31,400         31,400         34,480         9.8           Supplies & Materials         807,093         824,484         953,111         1,168,260         1,427,360         49.7           Purchased Services         2,939,672         3,414,110         4,817,354         4,817,354         4,323,076         -10.2           Miscellaneous Expense         821,340         1,008,462         1,230,534         1,230,534         1,291,758         4.5           Capital Expenditures         29,629         (30,419)         8,550,000         11,274,848         50,000         -99.4  | 58074000    | Operations                | 3,764,019     | 3,935,737     | 4,482,734     | 4,697,883     | 5,041,663     | 12.47%   |  |  |  |  |  |
| TOTAL         \$ 8,611,158         \$ 9,196,299         \$ 20,283,837         \$ 23,223,834         \$ 12,018,900         -40.7           Expenses Comprised Of:           Personnel         3,996,712         3,956,539         4,701,438         4,701,438         4,892,226         4.0           Training & Travel         16,712         23,123         31,400         31,400         34,480         9.8           Supplies & Materials         807,093         824,484         953,111         1,168,260         1,427,360         49.7           Purchased Services         2,939,672         3,414,110         4,817,354         4,817,354         4,323,076         -10.2           Miscellaneous Expense         821,340         1,008,462         1,230,534         1,230,534         1,291,758         4.5           Capital Expenditures         29,629         (30,419)         8,550,000         11,274,848         50,000         -99.4  | 58075000    | ADA Paratransit           | 1,117,835     | 1,410,639     | 2,316,706     | 2,316,706     | 2,398,535     | 3.53%    |  |  |  |  |  |
| Expenses Comprised Of:           Personnel         3,996,712         3,956,539         4,701,438         4,701,438         4,892,226         4.6           Training & Travel         16,712         23,123         31,400         31,400         34,480         9.8           Supplies & Materials         807,093         824,484         953,111         1,168,260         1,427,360         49.7           Purchased Services         2,939,672         3,414,110         4,817,354         4,817,354         4,323,076         -10.2           Miscellaneous Expense         821,340         1,008,462         1,230,534         1,230,534         1,291,758         4.9           Capital Expenditures         29,629         (30,419)         8,550,000         11,274,848         50,000         -99.4  | 58076000    | Ancillary Paratransit     | 1,177,582     | 1,291,028     | 1,876,615     | 1,876,615     | 1,278,507     | -31.87%  |  |  |  |  |  |
| Personnel         3,996,712         3,956,539         4,701,438         4,701,438         4,892,226         4.6           Training & Travel         16,712         23,123         31,400         31,400         34,480         9.8           Supplies & Materials         807,093         824,484         953,111         1,168,260         1,427,360         49.7           Purchased Services         2,939,672         3,414,110         4,817,354         4,817,354         4,323,076         -10.2           Miscellaneous Expense         821,340         1,008,462         1,230,534         1,230,534         1,291,758         4.9           Capital Expenditures         29,629         (30,419)         8,550,000         11,274,848         50,000         -99.4   |             | TOTAL                     | \$ 8,611,158  | \$ 9,196,299  | \$ 20,283,837 | \$ 23,223,834 | \$ 12,018,900 | -40.75%  |  |  |  |  |  |
| Training & Travel         16,712         23,123         31,400         31,400         34,480         9.8           Supplies & Materials         807,093         824,484         953,111         1,168,260         1,427,360         49.7           Purchased Services         2,939,672         3,414,110         4,817,354         4,817,354         4,323,076         -10.2           Miscellaneous Expense         821,340         1,008,462         1,230,534         1,230,534         1,291,758         4.9           Capital Expenditures         29,629         (30,419)         8,550,000         11,274,848         50,000         -99.4   | Expenses    | Comprised Of:             |               |               |               |               |               |          |  |  |  |  |  |
| Supplies & Materials         807,093         824,484         953,111         1,168,260         1,427,360         49.7           Purchased Services         2,939,672         3,414,110         4,817,354         4,817,354         4,323,076         -10.2           Miscellaneous Expense         821,340         1,008,462         1,230,534         1,230,534         1,291,758         4.5           Capital Expenditures         29,629         (30,419)         8,550,000         11,274,848         50,000         -99.4  | Personnel   |                           | 3,996,712     | 3,956,539     | 4,701,438     | 4,701,438     | 4,892,226     | 4.06%    |  |  |  |  |  |
| Purchased Services         2,939,672         3,414,110         4,817,354         4,817,354         4,323,076         -10.2           Miscellaneous Expense         821,340         1,008,462         1,230,534         1,230,534         1,291,758         4.9           Capital Expenditures         29,629         (30,419)         8,550,000         11,274,848         50,000         -99.4  | Training &  | Travel                    | 16,712        | 23,123        | 31,400        | 31,400        | 34,480        | 9.81%    |  |  |  |  |  |
| Miscellaneous Expense         821,340         1,008,462         1,230,534         1,230,534         1,291,758         4.9           Capital Expenditures         29,629         (30,419)         8,550,000         11,274,848         50,000         -99.4   | Supplies &  | Materials                 | 807,093       | 824,484       | 953,111       | 1,168,260     | 1,427,360     | 49.76%   |  |  |  |  |  |
| Capital Expenditures 29,629 (30,419) 8,550,000 11,274,848 50,000 -99.4   | Purchased   | Services                  | 2,939,672     | 3,414,110     | 4,817,354     | 4,817,354     | 4,323,076     | -10.26%  |  |  |  |  |  |
|  | Miscellane  | ous Expense               | 821,340       | 1,008,462     | 1,230,534     | 1,230,534     | 1,291,758     | 4.98%    |  |  |  |  |  |
|  |             |                           | 29,629        | (30,419)      | 8,550,000     | 11,274,848    | 50,000        | -99.42%  |  |  |  |  |  |
| Full Time Equivalent Staff:  | Full Time I | Equivalent Staff:         |               |               |               |               |               |          |  |  |  |  |  |
| Personnel allocated to programs         58.85         60.10         60.10         60.10         61.10  | Personnel   | allocated to programs     | 58.85         | 60.10         | 60.10         | 60.10         | 61.10         |          |  |  |  |  |  |

## Administration

Business Unit 58071000

#### PROGRAM MISSION

We will equitably allocate federal, State, and local resources among a variety of transportation services and we will provide management, oversight, planning, and marketing information for and about our services for the benefit of our passengers, employees, and participating governmental units.

## **PROGRAM NARRATIVE**

## Link to City Goals:

Implements Key Strategies #1: "Responsibly deliver excellent services", #2: "Encourage active community participation and involvement", #4: "Continually assess trends affecting the community and proactively respond", #6: "Create opportunities and learn from successes and failures", and #7: "Communicate our success through stories and testimonials."

#### **Objectives:**

Provide administrative support to ensure that local funding from the municipalities and counties is equitable

Monitor all services to ensure cost effectiveness and efficiency and to avoid duplication of services

Reach out to riders and non-riders alike to demonstrate that Valley Transit provides low cost, safe, reliable, friendly public transportation that directly improves the quality of life for everyone

Continue to be a fiscally responsible organization that is accessible and supports a high quality of life in the Fox Cities

Fund Valley Transit in a manner that promotes stability and resilience and is flexible to accommodate a growing region

# Major changes in Revenue, Expenditures, or Programs:

Combined State and federal operating assistance is estimated at 57% of eligible expenses in 2023.

The increase in Employee Recruitment is due to the current difficulty Valley Transit is experiencing with hiring qualified canadates. We anticipate higher recruitment costs during 2023.

The Contractor Fees are increased due to higher marketing costs associated with employee recruitment efforts and ongoing promotions to increase ridership.

The increase in depreciation expense is related to new buses and equipment purchased in 2022.

Administration Business Unit 58071000

# PROGRAM BUDGET SUMMARY

|   |              | Ac                     | tual      |                               |            |                         |       | Budget            |       |                   |
|---|--------------|------------------------|-----------|-------------------------------|------------|-------------------------|-------|-------------------|-------|-------------------|
| Description   | -            | 2020                   |           | 2021                          | A          | dopted 2022             | An    | nended 2022       |       | 2023              |
| <u>.</u>  |              |                        |           |                               |            |                         |       |                   |       |                   |
| Revenues  | φ            | 1 020 727              | φ         | 0 440 EGG                     | Φ          | 11 102 560              | Φ     | 11 000 057        | φ     | 2 470 644         |
| 421000 Federal Grants 422400 Miscellaneous State Aids | Ф            | 1,938,727<br>5,270,298 | \$        | 2,442,566<br>5,440,104        | Ф          | 11,483,560<br>2,846,167 | Ф     | 11,998,957        | \$    | 3,470,641         |
| 423000 Misc Local Govt Aids                           |              |                        |           |                               |            |                         |       | 2,846,167         |       | 2,985,726         |
|   |              | 429,789<br>72,072      |           | 418,254                       |            | 509,207                 |       | 509,207<br>12,500 |       | 537,860           |
| 471000 Interest on Investments                        |              |                        |           | (25,996)                      |            | 12,500                  |       |                   |       | 12,500            |
| 487700 Advertising/Promo Fees                         |              | 43,415                 |           | 80,870                        |            | 65,000                  |       | 65,000            |       | 65,000            |
| 500100 Fees & Commissions                             |              | 4,139                  |           | 1,512                         |            | 8,000                   |       | 8,000             |       | 8,000             |
| 500400 Sale of City Property                          |              | (12 411)               |           | 1,497                         |            | -                       |       | -                 |       | -                 |
| 500600 Gain (Loss) on Assets                          |              | (13,411)               |           | 3,469                         |            | -                       |       | -                 |       | -                 |
| 501000 Miscellaneous Revenue<br>502000 Donations      |              | 1                      |           | 1<br>500                      |            | -                       |       | -                 |       | -                 |
| 503500 Other Reimbursements                           |              | 7,622                  |           | 6,353                         |            | -                       |       | -                 |       | -                 |
| 592100 Transfer In - General Fund                     |              | 580,838                |           | 563,536                       |            | 709,073                 |       | 709,073           |       | 709,339           |
| Total Revenue   | \$           | 8,333,490              | \$        | 8,932,666                     | Ф          | 15,633,507              | \$    | 16,148,904        | \$    | 7,789,066         |
| Total Neverlue  | Ψ            | 0,333,490              | Ψ         | 0,932,000                     | Ψ          | 13,033,307              | Ψ     | 10,140,904        | Ψ     | 1,109,000         |
| Expenses  |              |                        |           |                               |            |                         |       |                   |       |                   |
| 610100 Regular Salaries                               | \$           | 237,095                | \$        | 237,080                       | \$         | 236,839                 | \$    | 236,839           | \$    | 246,096           |
| 615000 Fringes  | Ψ.           | 91,201                 | Ť         | (234,934)                     | Ψ.         | 71,206                  | ٠     | 71,206            | Ψ.    | 73,312            |
| 620100 Training/Conferences                           |              | 6,456                  |           | 3,412                         |            | 15,328                  |       | 15,328            |       | 14,160            |
| 620400 Tuition Reimbursement                          |              | 2,702                  |           | 4,429                         |            | 2,200                   |       | 2,200             |       | 2,200             |
| 620500 Employee Recruitment                           |              | 3,757                  |           | 13,461                        |            | 4,200                   |       | 4,200             |       | 7,280             |
| 630100 Office Supplies                                |              | 2,989                  |           | 4,052                         |            | 4,139                   |       | 4,139             |       | 4,363             |
| 630200 Subscriptions                                  |              | 2,150                  |           | 1,614                         |            | 3,925                   |       | 3,925             |       | 1,020             |
| 630300 Memberships & Licenses                         |              | 10,686                 |           | 12,784                        |            | 15,340                  |       | 15,340            |       | 14,802            |
| 630400 Postage/Freight                                |              | 1,238                  |           | 2,833                         |            | 2,836                   |       | 2,836             |       | 2,990             |
| 630500 Awards & Recognition                           |              | 450                    |           | 2,405                         |            | 930                     |       | 930               |       | 930               |
| 630700 Food & Provisions                              |              | 1,467                  |           | 893                           |            | 1,240                   |       | 1,240             |       | 1,240             |
| 631603 Other Misc. Supplies                           |              | 812                    |           | 479                           |            | 1,225                   |       | 1,225             |       | 1,225             |
| 632001 City Copy Charges                              |              | 3,258                  |           | 4,212                         |            | 2,759                   |       | 2,759             |       | 3,587             |
| 632002 Outside Printing                               |              | 14,509                 |           | 6,079                         |            | 17,987                  |       | 17,987            |       | 18,963            |
| 632300 Safety Supplies                                |              | 155                    |           | 343                           |            | 500                     |       | 500               |       | 500               |
| 632700 Miscellaneous Equipment                        | 13,523       |                        | 717       |                               | 4,500      |                         | 4,500 |                   | 6,700 |                   |
| 632800 Signs  |              | 1,700                  |           | 5,190                         |            | 10,000                  |       | 10,000            |       | 10,000            |
| 640100 Accounting/Audit Fees                          |              | 8,738                  |           | 10,678                        |            | 7,892                   |       | 7,892             |       | 8,080             |
| 640300 Bank Service Fees                              |              | 3,948                  |           | 4,260                         |            | 6,500                   |       | 6,500             |       | 6,680             |
| 640400 Consulting Services                            |              | 4,404                  |           | 2,503                         |            | -                       |       | -                 |       | -                 |
| 640800 Contractor Fees                                |              | 57,329                 |           | 63,058                        |            | 51,222                  |       | 51,222            |       | 103,200           |
| 641200 Advertising                                    |              | 14,436                 |           | 23,025                        |            | 42,000                  |       | 42,000            |       | 42,000            |
| 641300 Utilities                                      |              | 81,012                 |           | 82,271                        |            | 78,276                  |       | 78,276            |       | 90,059            |
| 641800 Equipment Repairs & Maint.                     |              | -                      |           | _                             |            | 230                     |       | 230               |       | 242               |
| 642400 Software Support                               |              | 6,763                  |           | 70,001                        |            | 96,380                  |       | 96,380            |       | 93,787            |
| 643000 Health Services                                |              | 384                    |           | 923                           |            | 2,015                   |       | 2,015             |       | 2,015             |
| 650100 Insurance                                      |              | 185,414                |           | 200,398                       |            | 135,315                 |       | 135,315           |       | 135,315           |
| 659900 Other Contracts/Obligation                     |              | 430                    |           | 900                           |            | -                       |       | -                 |       | -                 |
| 660100 Depreciation Expense                           |              | 821,340                |           | 1,008,462                     |            | 1,230,534               |       | 1,230,534         |       | 1,291,758         |
| 680401 Machinery & Equipment                          |              | -                      |           | -                             |            | -                       |       | 38,056            |       | -                 |
| Total Expense   | \$           | 1,578,346              | \$        | 1,531,528                     | \$         | 2,045,518               | \$    | 2,083,574         | \$    | 2,182,504         |
|   |              |                        |           |                               |            |                         |       |                   |       |                   |
| DETAILED SUMMARY OF 2023 PROPOSI                      | <u> ED E</u> | XPENDITU               | RES       | <u> </u>                      |            |                         |       |                   |       |                   |
| Outside Printing                                      |              |                        | C -       | ftware Com                    | 4          |                         |       |                   |       |                   |
| Outside Printing Fare material                        | \$           | 6 060                  | <u>30</u> | ftware Suppo<br>Fire Pixel, M | 6 D ,<br>П | S 700m                  |       |                   | \$    | 3,899             |
|   | Φ            | 6,868                  |           |                               | יטט        | 5, 200111               |       |                   | Φ     | 34,234            |
| Rider's guides & maps Public information materials    |              | 5,252<br>5,873         |           | DoubleMap<br>Transtrack       |            |                         |       |                   |       | 55,119            |
| Forms   |              | 970                    |           | Moodle, Yod                   | ook        |                         |       |                   |       | 535,119           |
| Follis  | \$           | 18,963                 |           | woodie, rou                   | CCK        |                         |       |                   | \$    | 93,787            |
|   | Ψ            | 10,303                 | =         |                               |            |                         |       |                   | Ψ     | 55,767            |
| Advertising   |              |                        |           |                               |            |                         |       |                   |       |                   |
| Community/rider promotions                            | \$           | 12,309                 | Co        | ntractor Fees                 | 3          |                         |       |                   |       |                   |
| Prospective rider promotions                          |              | 10,000                 |           | Shredding                     | _          |                         |       |                   | \$    | 1,200             |
| Employer outreach                                     |              | 5,000                  |           | Marketing                     |            |                         |       |                   |       | 102,000           |
| Bus driver ads  |              | 1,500                  |           | 3                             |            |                         |       |                   | \$    | 103,200           |
| Rider survey  |              | 9,591                  |           |                               |            |                         |       |                   | Ť     | -, - <del>-</del> |
| Legal notices & translation services                  |              | 3,600                  |           |                               |            |                         |       |                   |       |                   |
| •   | \$           | 42,000                 | -         |                               |            |                         |       |                   |       |                   |
|   |              | -,                     | =         |                               |            |                         |       |                   |       |                   |
|   |              |                        |           |                               |            |                         |       |                   |       |                   |

**Vehicle Maintenance** 

Business Unit 58072000

# PROGRAM MISSION

We will provide safe, reliable, and environmentally-friendly service by maintaining our vehicle fleet to minimize service delays due to breakdowns and sustain a quality fleet that benefits our bus drivers, passengers and the general public.

## **PROGRAM NARRATIVE**

#### Link to City Goals:

Implements Key Strategies #3: "Recognize and grow everyone's talents", #4: "Continually assess trends affecting the community and proactively respond", #6: "Create opportunities and learn from successes and failures", and #7: "Communicate our success through stories and testimonials."

### Objectives:

Maintain the vehicle fleet in a manner that will ensure that all service requirements are met

Maintain the vehicle fleet in a manner that minimizes the number of road calls that require a replacement bus or cause a trip to be significantly delayed or missed

Maintain the vehicle fleet in a manner that ensures that there are no vehicle accidents due to mechanical failure

## Major changes in Revenue, Expenditures, or Programs:

The Capital expense for 2023 consists of replacing a support vehicle (\$50,000). The support vehicle is used to transport drivers to and from the transit center and to ferry passengers to destinations when transfers are missed due to a Valley Transit problem or weather issues. The vehicle is also used by the operations supervisors to respond to accidents, manage detours, perform ride checks and travel between the Administration building and the Transit Center. Capital funding has been budgeted to cover 80% of the cost of the project, with the remaining 20% to be funded from the depreciation reserve.

# Vehicle Maintenance

Business Unit 58072000

# PROGRAM BUDGET SUMMARY

|        |                            |    | Ac      | tual |         |     |            |    | Budget     |    |                |
|--------|----------------------------|----|---------|------|---------|-----|------------|----|------------|----|----------------|
|        | Description                |    | 2020    |      | 2021    | Add | opted 2022 | Am | ended 2022 |    | 2023           |
|        | Revenues                   |    |         |      |         |     |            |    |            |    |                |
| 503000 | Damage to City Property    | \$ | 18,579  | \$   | 47,981  | \$  | -          | \$ | -          | \$ | -              |
|        | Total Revenue              | \$ | 18,579  | \$   | 47,981  | \$  | -          | \$ | -          | \$ | -              |
|        | Expenses                   |    |         |      |         |     |            |    |            |    |                |
| 610100 | Regular Salaries           | \$ | 348,931 | \$   | 396,614 | \$  | 393,535    | \$ | 393,535    | \$ | 438,041        |
|        | Overtime Wages             | Ψ  | 14.652  | Ψ    | 8.992   | Ψ   | 8.037      | Ψ  | 8.037      | Ψ  | 8.374          |
|        | Fringes                    |    | 112,429 |      | 124,323 |     | 128,085    |    | 128.085    |    | 134,372        |
|        | Training/Conferences       |    | 149     |      | 972     |     | 5.000      |    | 5.000      |    | 5.000          |
|        | Shop Supplies              |    | 46.681  |      | 40.858  |     | 43.450     |    | 43.450     |    | 43.450         |
|        | Tools & Instruments        |    | 79,504  |      | 8,332   |     | 10,000     |    | 10,000     |    | 10,000         |
|        | Other Misc. Supplies       |    | 265     |      | 305     |     | 400        |    | 400        |    | 400            |
|        | Uniforms                   |    | 381     |      | -       |     | 220        |    | 220        |    | 220            |
| 632200 | Gas Purchases              |    | 2.240   |      | 3.888   |     | 5,000      |    | 5.000      |    | 11,000         |
| 632601 | Repair Parts               |    | 78,469  |      | 242,775 |     | 139,000    |    | 139,000    |    | 139,000        |
| 632700 | Miscellaneous Equipment    |    | 32,763  |      | 6,364   |     | 12,700     |    | 12,700     |    | 10,000         |
|        | Vehicle Repairs & Maint.   |    | 21,129  |      | 14,362  |     | 10,050     |    | 10,050     |    | 10,050         |
| 641800 | Equipment Repairs & Maint. |    | 6,722   |      | 7,536   |     | 13,375     |    | 13,375     |    | 9,350          |
| 642400 | Software Support           |    | 17,452  |      | 23,424  |     | 18,810     |    | 18,810     |    | 18,810         |
| 643000 | Health Services            |    | 637     |      | 1,345   |     | 725        |    | 725        |    | 725            |
| 645100 | Laundry Services           |    | 1,582   |      | 1,564   |     | 2,000      |    | 2,000      |    | 1,560          |
| 650100 | Insurance                  |    | 6,229   |      | -       |     | 25,349     |    | 25,349     |    | 25,349         |
| 659900 | Other Contracts/Obligation |    | 445     |      | 370     |     | -          |    | -          |    | -              |
| 680401 | Machinery & Equipment      |    | 22,147  |      | -       |     | -          |    | -          |    | -              |
| 680403 | Vehicles                   |    | -       |      | -       |     | 50,000     |    | 2,571,395  |    | 50,000         |
|        | Total Expense              | \$ | 792,807 | \$   | 882,024 | \$  | 865,736    | \$ | 3,387,131  | \$ | <u>915,701</u> |

# DETAILED SUMMARY OF 2023 PROPOSED EXPENDITURES > \$15,000

| Shop Supplies Janitorial supplies Liquid gases Shop supplies (grease, tools)  | \$<br>   | 12,450<br>4,000<br>27,000<br>43,450   | Software Support  GFI Maintenance agreement \$ 14,000 StarTran - Fleet Maintenance 2,110 Noregon, SOI, Transp Ref 2,700 \$ 18,810 |
|---|----------|---|---|
| Vehicle & Equipment Parts  Misc parts (doors, windows, etc.) Brake system parts Electrical system parts Wheelchair ramp parts Heating/cooling system parts Transmission parts Engine parts PM's and oil changes | \$       | 15,000<br>25,000<br>8,000<br>4,000<br>20,000<br>20,000<br>20,000<br>27,000<br>139,000 |   |
| Vehicles Operations support vehicle - replacement   | \$<br>\$ | 50,000<br>50,000  |   |

## **Facilities Maintenance**

Business Unit 58073000

#### PROGRAM MISSION

We will provide a clean and safe working environment by purchasing, cleaning, maintaining and repairing the Operations and Maintenance facility, the Transit Center and the passenger shelters located throughout the Fox Cities that benefit our passengers, employees, and the general public.

#### PROGRAM NARRATIVE

#### Link to City Goals:

Implements Key Strategies #1: "Responsibly deliver excellent services", #4: "Continually assess trends affecting the community and proactively respond", and #6: "Create opportunities and learn from success and failures".

#### Objectives:

Provide clean, safe shelters for passengers waiting to board the bus

Provide a clean, safe working environment for employees

Maintain facilities that enhance the beauty of the community

## Major changes in Revenue, Expenditures, or Programs:

The Administration/Maintenance building capital project for 2022 includes a facility-wide renovation of the Whitman Avenue facility in accordance with all Federal Transit Administration Guidelines and the Valley Transit Whitman Avenue Master Plan. The project follows the fully adopted facility master plan that was completed in 2020. The renovation includes a building addition, implementing ADA compliance, HVAC upgrades, electrical upgrades, plumbing upgrades, office expansion, and all related site work. This facility was built in 1983 and is in need of significant repair and remodeling. Capital funding has been budgeted in the Administration budget in 2022 to cover 100% of the cost. The project will be completed in 2023.

# Facilities Maintenance

Business Unit 58073000

# **PROGRAM BUDGET SUMMARY**

|                                   | <br>Act       | tual |          | Budget |              |    |            |      |            |
|-----------------------------------|---------------|------|----------|--------|--------------|----|------------|------|------------|
| Description                       | 2020          |      | 2021     |        | Adopted 2022 |    | ended 2022 | 2023 |            |
| Revenues                          |               |      |          |        |              |    |            |      |            |
| 501500 Rental of City Property    | \$<br>6,000   | \$   | 6,000    | \$     | 6,000        | \$ | 6,000      | \$   | 6,000      |
| Total Revenue                     | \$<br>6,000   | \$   | 6,000    | \$     | 6,000        | \$ | 6,000      | \$   | 6,000      |
| Expenses                          |               |      |          |        |              |    |            |      |            |
| 630899 Other Landscape Supplies   | \$<br>798     | \$   | 711      | \$     | 1,500        | \$ | 1,500      | \$   | 1,500      |
| 632508 Ice Control Materials      | 8,127         |      | 8,532    |        | 9,000        |    | 9,000      |      | 9,000      |
| 632700 Miscellaneous Equipment    | -             |      | -        |        | 1,000        |    | 1,000      |      | -          |
| 640700 Waste/Recycling Pickup     | 3,467         |      | 3,817    |        | 5,060        |    | 5,060      |      | 5,430      |
| 641600 Building Repairs & Maint.  | 7,550         |      | 1,200    |        | -            |    | -          |      | -          |
| 642000 Facilities Charges         | 113,067       |      | 123,668  |        | 124,258      |    | 124,258    |      | 124,258    |
| 644000 Snow Removal Services      | 11,613        |      | 11,975   |        | 22,992       |    | 22,992     |      | 22,992     |
| 645100 Laundry Services           | 8,623         |      | 10,818   |        | 8,000        |    | 8,000      |      | 13,780     |
| 645400 Grounds Repair & Maint.    | 2,140         |      | 1,668    |        | · -          |    | ,<br>-     |      | <i>,</i> - |
| 650100 Insurance                  | ´ <u>-</u>    |      | · -      |        | 14,590       |    | 14,590     |      | 14,590     |
| 659900 Other Contracts/Obligation | 17,702        |      | 10,780   |        | 10,128       |    | 10,128     |      | 10,440     |
| 680300 Buildings                  | 7,482         |      | (27,826) |        | 8,500,000    |    | 8,640,397  |      | · <u>-</u> |
| 680402 Furniture & Fixtures       | , -           |      | -        |        | , -,         |    | 25,000     |      | -          |
| Total Expense                     | \$<br>180,569 | \$   | 145,343  | \$     | 8,696,528    | \$ | 8,861,925  | \$   | 201,990    |

# DETAILED SUMMARY OF 2023 PROPOSED EXPENDITURES > \$15,000

Snow Removal Services

Snow removal contractor \$ 22,992 \$ 22,992

**Operations** 

Business Unit 58074000

# PROGRAM MISSION

Valley Transit provides safe, customer-focused transportation options that connect our communities to enhance the quality of life.

## PROGRAM NARRATIVE

## Link to City Goals:

Implements Key Strategies #2: "Encourage active community participation and involvement", #3: "Recognize and grow everyone's talents", #4: "Continually assess trends affecting the community and proactively respond", #6: "Create opportunities and learn from successes and failures", and #7: "Communicate our success through stories and testimonials."

#### **Objectives:**

Excellence in customer service is a central value of Valley Transit, so the organization will continuously monitor and exceed customer expectations

To have transit services in the Fox Cities direct, on-time and easy to use

To have the transportation infrastructure in the Fox Cities improve communities and offer seamless connections for all people traveling to, from, or within the region

To have transit needs in the Fox Cities met efficiently and in a manner that is consistent with our mission

## Major changes in Revenue, Expenditures, or Programs:

Overtime expense has been relatively high in recent years due to the need to cover drivers' shifts for vacant positions caused by retirements, absences due to illness and FMLA leave, and driver shortages. Valley Transit's table of organization allows hiring of additional drivers with various scheduling options to control overtime expense.

The increase in fuel reflects the significant increase per gallon realized during 2022.

The increase in contractor fees reflects an increase in the number of hours that security services are provided at the Transit Center. Prior to COVID-19 and the Presidential Executive Order for Mask Mandates, security was provided 40 hours per week. Security services are currently provided during all hours of operation which is 93 hours per week.

Operations Business Unit 58074000

# PROGRAM BUDGET SUMMARY

| Expenses 610100 Regular Salaries 610500 Overtime Wages 610500 Fringes 767,071 896,865 1,097,023 1,097,023 1,117,020 620100 Training/Conferences 630100 Office Supplies 37 - 630300 Memberships & Licenses 630901 Shop Supplies & Tools 631603 Other Misc. Supplies 632002 Outside Printing 632101 Uniforms 22,497 7,696 9,060 9,060 9,070 632200 Gas Purchases   |                              |           | Ac        | tual |           |          |                  |    | Budget     |    |           |
|--|------------------------------|-----------|-----------|------|-----------|----------|------------------|----|------------|----|-----------|
| 480100 Federal Grants       \$ 308,813       \$ 29,171       \$ 300,000       \$ 191,098       \$ 487500 Farebox Revenue         487600 Special Transit Revenues       523,381       530,063       820,000       820,000       820,000         487600 Special Transit Revenues       25,957       38,103       38,843       38,843       38,843         508500 Cash Short or Over Total Revenue       411       201       -       -       -         Expenses         610100 Regular Salaries       \$ 2,125,337       \$ 2,061,069       \$ 2,525,788       \$ 2,525,788       \$ 2,550,569         610500 Overtime Wages       198,566       356,614       68,116       68,116       67,757         615000 Fringes       767,071       896,865       1,097,023       1,097,023       1,117,020         620100 Training/Conferences       2,505       255       -       -         630300 Memberships & Licenses       2,159       1,538       -       -         630901 Shop Supplies & Tools       220       -       -       -         631603 Other Misc. Supplies       5,104       -       -       -       -         632000 Outside Printing       486       40       -       -       -         632200 G   | Description                  |           | 2020      |      | 2021      | Ac       | dopted 2022      | Am | ended 2022 |    | 2023      |
| 480100 Federal Grants       \$ 308,813       \$ 29,171       \$ 300,000       \$ 191,098       \$ 487500 Farebox Revenue         487600 Special Transit Revenues       523,381       530,063       820,000       820,000       820,000         487600 Special Transit Revenues       25,957       38,103       38,843       38,843       38,843         508500 Cash Short or Over Total Revenue       411       201       -       -       -         Expenses         610100 Regular Salaries       \$ 2,125,337       \$ 2,061,069       \$ 2,525,788       \$ 2,525,788       \$ 2,550,569         610500 Overtime Wages       198,566       356,614       68,116       68,116       67,757         615000 Fringes       767,071       896,865       1,097,023       1,097,023       1,117,020         620100 Training/Conferences       2,505       255       -       -         630300 Memberships & Licenses       2,159       1,538       -       -         630901 Shop Supplies & Tools       220       -       -       -         631603 Other Misc. Supplies       5,104       -       -       -       -         632000 Outside Printing       486       40       -       -       -         632200 G   | Davianua                     |           |           |      |           |          |                  |    |            |    |           |
| 487500 Farebox Revenue         523,381         530,063         820,000         820,000         820,000           487600 Special Transit Revenues         25,957         38,103         38,843         38,843         38,843           508500 Cash Short or Over Total Revenue         411         201         -         -         -           Expenses           610100 Regular Salaries         \$ 2,125,337         \$ 2,061,069         \$ 2,525,788         \$ 2,525,788         \$ 2,550,569           610500 Overtime Wages         198,566         356,614         68,116         68,116         67,757           615000 Fringes         767,071         896,865         1,097,023         1,097,023         1,117,020           620100 Training/Conferences         2,505         255         -         -         -           630300 Memberships & Licenses         2,159         1,538         -         -         -           630901 Shop Supplies & Tools         220         -         -         -         -           631603 Other Misc. Supplies         5,104         -         -         -         -           632101 Uniforms         22,497         7,696         9,060         9,060         9,070           632200 Gas Purchases   |                              | •         | 000 010   | •    | 00.474    | •        | 000 000          | •  | 404.000    | _  |           |
| 487600 Special Transit Revenues         25,957         38,103         38,843         38,843         38,843           508500 Cash Short or Over Total Revenue         411         201         -         -         -           Expenses           610100 Regular Salaries         \$ 2,125,337         \$ 2,061,069         \$ 2,525,788         \$ 2,525,788         \$ 2,550,569           610500 Overtime Wages         198,566         356,614         68,116         68,116         67,757           615000 Fringes         767,071         896,865         1,097,023         1,097,023         1,117,020           620100 Training/Conferences         2,505         255         -         -         -           630300 Memberships & Licenses         2,159         1,538         -         -         -           630901 Shop Supplies & Tools         220         -         -         -         -           631603 Other Misc. Supplies         5,104         -         -         -         -           632002 Outside Printing         486         40         -         -         -           632101 Uniforms         22,497         7,696         9,060         9,060         9,070           632200 Gas Purchases         231,387   | TOO TOO T GUIDIGHT GIGHTING  | \$        |           | \$   | - ,       | <b>Þ</b> | ,                | \$ |            | Ъ  | -         |
| Expenses         \$ 2,125,337         \$ 2,061,069         \$ 2,525,788         \$ 2,525,788         \$ 2,550,569           610500 Overtime Wages         198,566         356,614         68,116         68,116         67,757           615000 Fringes         767,071         896,865         1,097,023         1,097,023         1,117,020           620100 Training/Conferences         2,505         255         -         -         -           630300 Memberships & Licenses         2,159         1,538         -         -         -           631603 Other Misc. Supplies         5,104         -         -         -         -         -         -           632002 Outside Printing         486         40         - <td< td=""><td></td><td></td><td></td><td></td><td>,</td><td></td><td>,</td><td></td><td></td><td></td><td>•</td></td<> |                              |           |           |      | ,         |          | ,                |    |            |    | •         |
| Expenses         \$ 2,125,337         \$ 2,061,069         \$ 2,525,788         \$ 2,525,788         \$ 2,550,569           610500 Overtime Wages         198,566         356,614         68,116         68,116         67,757           615000 Fringes         767,071         896,865         1,097,023         1,097,023         1,117,020           620100 Training/Conferences         2,505         255         -         -         -           630100 Office Supplies         37         -         -         -         -           630300 Memberships & Licenses         2,159         1,538         -         -         -           631603 Other Misc. Supplies         5,104         -         -         -         -           632002 Outside Printing         486         40         -         -         -           632101 Uniforms         22,497         7,696         9,060         9,060         9,070           632200 Gas Purchases         231,387         349,137         567,500         587,625         1,039,500   | •                            | es:       | - ,       |      | ,         |          | 38,843           |    | 38,843     |    | 38,843    |
| Expenses 610100 Regular Salaries \$ 2,125,337 \$ 2,061,069 \$ 2,525,788 \$ 2,525,788 \$ 2,550,566 610500 Overtime Wages 198,566 356,614 68,116 68,116 67,757 615000 Fringes 767,071 896,865 1,097,023 1,097,023 1,117,020 620100 Training/Conferences 2,505 255 630100 Office Supplies 37  |                              |           |           |      |           |          | -                |    | -          |    |           |
| 610100 Regular Salaries \$ 2,125,337 \$ 2,061,069 \$ 2,525,788 \$ 2,525,788 \$ 2,550,569 \$ 610500 Overtime Wages  | Total Revenue                | <u>\$</u> | 858,562   | \$   | 597,538   | \$       | <u>1,158,843</u> | \$ | 1,049,941  | \$ | 858,843   |
| 610500 Overtime Wages 198,566 356,614 68,116 68,116 67,757 615000 Fringes 767,071 896,865 1,097,023 1,097,023 1,117,020 620100 Training/Conferences 2,505 255 630100 Office Supplies 37 630300 Memberships & Licenses 2,159 1,538 630901 Shop Supplies & Tools 220 631603 Other Misc. Supplies 5,104 191,098 632002 Outside Printing 486 40 632101 Uniforms 22,497 7,696 9,060 9,060 9,070 632200 Gas Purchases 231,387 349,137 567,500 587,625 1,039,500  | Expenses                     |           |           |      |           |          |                  |    |            |    |           |
| 610500 Overtime Wages 198,566 356,614 68,116 68,116 67,757 615000 Fringes 767,071 896,865 1,097,023 1,097,023 1,117,020 620100 Training/Conferences 2,505 255 630100 Office Supplies 37 630300 Memberships & Licenses 2,159 1,538 630901 Shop Supplies & Tools 220 631603 Other Misc. Supplies 5,104 191,098 632002 Outside Printing 486 40 632101 Uniforms 22,497 7,696 9,060 9,060 9,070 632200 Gas Purchases 231,387 349,137 567,500 587,625 1,039,500  | 610100 Regular Salaries      | \$        | 2,125,337 | \$   | 2,061,069 | \$       | 2,525,788        | \$ | 2,525,788  | \$ | 2,550,569 |
| 615000 Fringes 767,071 896,865 1,097,023 1,097,023 1,117,020 620100 Training/Conferences 2,505 255 630100 Office Supplies 37 630300 Memberships & Licenses 2,159 1,538 630901 Shop Supplies & Tools 220 631603 Other Misc. Supplies 5,104 191,098 632002 Outside Printing 486 40 632101 Uniforms 22,497 7,696 9,060 9,060 9,070 632200 Gas Purchases 231,387 349,137 567,500 587,625 1,039,500   |                              |           | 198,566   |      | 356,614   |          | 68,116           |    | 68,116     |    | 67,757    |
| 630100 Office Supplies       37       -       -       -         630300 Memberships & Licenses       2,159       1,538       -       -         630901 Shop Supplies & Tools       220       -       -       -         631603 Other Misc. Supplies       5,104       -       -       191,098         632002 Outside Printing       486       40       -       -         632101 Uniforms       22,497       7,696       9,060       9,060       9,070         632200 Gas Purchases       231,387       349,137       567,500       587,625       1,039,500  |                              |           | 767,071   |      | 896,865   |          | 1,097,023        |    | 1,097,023  |    | 1,117,020 |
| 630100 Office Supplies       37       -       -       -         630300 Memberships & Licenses       2,159       1,538       -       -         630901 Shop Supplies & Tools       220       -       -       -         631603 Other Misc. Supplies       5,104       -       -       191,098         632002 Outside Printing       486       40       -       -         632101 Uniforms       22,497       7,696       9,060       9,060       9,070         632200 Gas Purchases       231,387       349,137       567,500       587,625       1,039,500  | 620100 Training/Conferences  |           | 2,505     |      | 255       |          | -                |    | -          |    | -         |
| 630901 Shop Supplies & Tools       220       -       -       -       -         631603 Other Misc. Supplies       5,104       -       -       191,098         632002 Outside Printing       486       40       -       -         632101 Uniforms       22,497       7,696       9,060       9,060       9,070         632200 Gas Purchases       231,387       349,137       567,500       587,625       1,039,500  |                              |           |           |      | _         |          | _                |    | _          |    | _         |
| 631603 Other Misc. Supplies       5,104       -       -       191,098         632002 Outside Printing       486       40       -       -         632101 Uniforms       22,497       7,696       9,060       9,060       9,070         632200 Gas Purchases       231,387       349,137       567,500       587,625       1,039,500   | 630300 Memberships & License | s         | 2,159     |      | 1,538     |          | -                |    | -          |    | _         |
| 631603 Other Misc. Supplies       5,104       -       -       191,098         632002 Outside Printing       486       40       -       -         632101 Uniforms       22,497       7,696       9,060       9,060       9,070         632200 Gas Purchases       231,387       349,137       567,500       587,625       1,039,500   | 630901 Shop Supplies & Tools |           | 220       |      | -         |          | _                |    | _          |    | _         |
| 632002 Outside Printing       486       40       -       -         632101 Uniforms       22,497       7,696       9,060       9,060       9,070         632200 Gas Purchases       231,387       349,137       567,500       587,625       1,039,500   |                              |           | 5,104     |      | _         |          | _                |    | 191,098    |    | _         |
| 632200 Gas Purchases 231,387 349,137 567,500 587,625 1,039,500   |                              |           | 486       |      | 40        |          | _                |    | ´ -        |    | _         |
|  | 632101 Uniforms              |           | 22,497    |      | 7,696     |          | 9,060            |    | 9,060      |    | 9,070     |
|  | 632200 Gas Purchases         |           | 231,387   |      | 349,137   |          | 567,500          |    | 587,625    |    | 1,039,500 |
|  | 632300 Safety Supplies       |           | 176,615   |      | 7.742     |          | -                |    | -          |    | -         |
| , , ,  | , ,,                         |           | ,         |      | 40.358    |          | 41.500           |    | 45.426     |    | 41,500    |
|  | 632603 Lubricants            |           | 3.651     |      |           |          | 25,000           |    | 25,000     |    | 25,000    |
|  | 632700 Miscellaneous Equipme | nt        | 1.184     |      | 1.394     |          | 6.900            |    | 6.900      |    | 8,400     |
|  | • •                          |           | ,         |      |           |          | - ,              |    | ,          |    | 2,000     |
|  | 5                            |           | ,         |      |           |          | ,                |    | ,          |    | 127,200   |
|  | 643000 Health Services       |           | •         |      | ,         |          | ,                |    | ,          |    | 6,460     |
| ,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,,   |                              |           | - ,       |      | -,_50     |          | -,               |    | -,         |    | 46,587    |
| ,  |                              | on        | 11,157    |      | 14,355    |          | ,                |    | ,          |    | 600       |
|  | •                            | \$        |           | \$   |           | \$       | 4,482,734        | \$ | 4,697,883  | \$ | 5,041,663 |

# DETAILED SUMMARY OF 2023 PROPOSED EXPENDITURES > \$15,000

| Gas Purchases *                          |                 | Lubricants                   |              |
|--|-----------------|------------------------------|--------------|
| Non-diesel fuel 11,000 gal. @ \$5.50/gal | \$<br>60,500    | Diesel Exhaust Fluid         | \$<br>8,500  |
| Diesel fuel 178,000 gal. @ \$5.50/gal    | 979,000         | Oil                          | 13,000       |
|  | \$<br>1,039,500 | Gear Lube                    | 1,400        |
|  | <br>            | Automatic Transmission Fluid | 2,100        |
| <u>Tires</u>                             |                 |                              | \$<br>25,000 |
| Tire leasing program                     | \$<br>36,000    | -                            | <br>         |
| Support vehicle tires                    | 5,500           |                              |              |
|  | \$<br>41,500    |                              |              |
|  |                 |                              |              |
| Contractor Fees                          |                 |                              |              |
| Transit Center security                  | \$<br>96,000    |                              |              |
| Bus cleaning/sanitizing                  | 31,200          |                              |              |
|  | \$<br>127.200   |                              |              |

<sup>\*</sup> Valley Transit does not pay federal or State fuel taxes and attains bulk purchasing rates.

ADA Paratransit Business Unit 58075000

## PROGRAM MISSION

We will provide specialized curb-to-curb advance reservation demand response transportation for people with disabilities who are unable to use the fixed route bus system.

#### PROGRAM NARRATIVE

## Link to City Goals:

Implements Key Strategies #2: "Encourage active community participation and involvement", #4: "Continually assess trends affecting the community and proactively respond", #6: "Create opportunities and learn from successes and failures", and #7: "Communicate our success through stories and testimonials".

#### **Objectives:**

Comply with the requirements of the Americans with Disabilities Act (ADA)

Provide safe, reliable, convenient, and friendly specialized transportation

Meet the needs of the transit dependent population, including outreach efforts to agencies and companies that provide services to seniors and people with disabilities

## Major changes in Revenue, Expenditures, or Programs:

During 2020 and 2021, the national pandemic kept ADA riders home and only using the system for essential trips. While Valley Transit will see a reduction in the contractor fees expense in 2022 due to the decreased ridership resulting from the COVID-19 pandemic, typical annual ridership and expense is being budgeted for 2023.

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ADA Paratransit Business Unit 58075000

# **PROGRAM BUDGET SUMMARY**

|                                    |    | Ac        | tual |           |    |             |    | Budget     |    |           |
|------------------------------------|----|-----------|------|-----------|----|-------------|----|------------|----|-----------|
| Description                        |    | 2020      |      | 2021      | Ac | dopted 2022 | Am | ended 2022 |    | 2023      |
|                                    |    |           |      |           |    |             |    |            |    |           |
| Revenues                           | Φ. | 440.474   | Φ.   | 400 500   | Φ  | 700 570     | Φ. | 700 570    | Φ  | 070.040   |
| 423000 Misc Local Govt Aids        | \$ | 418,174   | \$   | 482,596   | \$ | 792,579     | \$ | 792,579    | \$ | 978,840   |
| 487500 Farebox Revenue             | _  | 218,220   | _    | 279,896   |    | 460,000     |    | 460,000    |    | 460,000   |
| Total Revenue                      | \$ | 636,394   | \$   | 762,492   | \$ | 1,252,579   | \$ | 1,252,579  | \$ | 1,438,840 |
| Expenses                           |    |           |      |           |    |             |    |            |    |           |
| 610100 Regular Salaries            | \$ | 76.283    | \$   | 78.747    | \$ | 133,994     | \$ | 133,994    | \$ | 186,152   |
| 615000 Fringes                     | *  | 25,146    | *    | 31,172    | •  | 38,815      | •  | 38,815     | *  | 70,533    |
| 620100 Training/Conferences        |    | 1,143     |      | 593       |    | 4,672       |    | 4,672      |    | 5,840     |
| 630100 Office Supplies             |    | 444       |      | 704       |    | 1,261       |    | 1,261      |    | 1,037     |
| 630300 Memberships & Licenses      |    | 1,590     |      | 2,220     |    | 4,676       |    | 4,676      |    | 3,518     |
| 630400 Postage/Freight             |    | 184       |      | 492       |    | 864         |    | 864        |    | 710       |
| 630899 Other Landscape Supplies    |    | 118       |      | 123       |    | -           |    | _          |    | -         |
| 631603 Other Misc. Supplies        |    | 15        |      | -         |    | 375         |    | 375        |    | 375       |
| 632001 City Copy Charges           |    | 485       |      | 732       |    | 841         |    | 841        |    | 853       |
| 632002 Outside Printing            |    | 3,265     |      | 5,305     |    | 5,483       |    | 5,483      |    | 4,507     |
| 632200 Gas Purchases               |    | 333       |      | 675       |    | · -         |    | · -        |    | · -       |
| 640100 Accounting/Audit Fees       |    | 1,300     |      | 1,854     |    | 2,038       |    | 2,038      |    | 1,920     |
| 640800 Contractor Fees             |    | 973,807   |      | 1,249,161 |    | 2,052,750   |    | 2,052,750  |    | 2,052,750 |
| 641200 Advertising                 |    | 2,147     |      | 3,998     |    | 8,309       |    | 8,309      |    | 8,309     |
| 641300 Utilities                   |    | 19,843    |      | 22,632    |    | 28,856      |    | 28,856     |    | 28,271    |
| 641800 Equipment Repairs & Maint   |    | -         |      | -         |    | 70          |    | 70         |    | 58        |
| 642000 Facilities Charges          |    | 9,687     |      | 9,734     |    | 18,245      |    | 18,245     |    | 18,245    |
| 642400 Software Support            |    | -         |      | -         |    | 7,500       |    | 7,500      |    | 7,500     |
| 644000 Snow Removal Services       |    | 1,727     |      | 2,080     |    | 7,008       |    | 7,008      |    | 7,008     |
| 645400 Grounds Repair & Maint.     |    | 318       |      | 290       |    | -           |    | -          |    | -         |
| 650100 Insurance                   |    | -         |      | _         |    | 949         |    | 949        |    | 949       |
| 659900 Other Contracts/Obligations | 3  | -         |      | 2,720     |    | -           |    | -          |    | -         |
| 680401 Machinery & Equipment       |    |           |      | (2,593)   |    | -           |    | -          |    |           |
| Total Expense                      | \$ | 1,117,835 | \$   | 1,410,639 | \$ | 2,316,706   | \$ | 2,316,706  | \$ | 2,398,535 |

# **DETAILED SUMMARY OF 2023 PROPOSED EXPENDITURES > \$15,000**

Contractor Fees

Purchased transportation: Valley Transit II - Disabled, 115,000 trips

\$ 2,052,750 \$ 2,052,750

# **Ancillary Paratransit**

Business Unit 58076000

## PROGRAM MISSION

We will coordinate a broad range of contracted specialized services that maximizes transportation funding and benefits older adults, people with disabilities and participating local governments.

#### PROGRAM NARRATIVE

#### Link to City Goals:

Implements Key Strategies #2: "Encourage active community participation and involvement", #4: "Continually assess trends affecting the community and proactively respond", #6: "Create opportunities and learn from successes and failures", and #7: "Communicate our success through stories and testimonials."

#### Objectives:

Provide a transportation alternative to older adults for whom fixed route bus service is difficult

Provide employment transportation and limited Sunday service to people with disabilities

Coordinate transportation services to maximize the effectiveness of each local dollar spent

Provide employment transportation for 2nd and 3rd shift workers and those who need to travel to jobs outside the fixed route service area

## Major changes in Revenue, Expenditures, or Programs:

The local share of all ancillary paratransit services other than the Connector and Trolley is paid by the three counties in which Valley Transit operates (Outagamie, Winnebago and Calumet), the cities of Neenah and Menasha, the Village of Fox Crossing, and the Family Care providers. The organizations that are paying for the local share determine what the fare and operating rules will be for each of the services. The local share for the Connector is currently being paid for by donations from and through the Fox Cities United Way and by support from the local municipalities that participate in the fixed route system. The local share for the Trolley is partially paid for by a donation from Appleton Downtown, Inc., an organization funded by local businesses located on and around College Avenue in downtown Appleton.

The 2023 Budget continues to show an expense in Other Contracts/Obligations and a revenue in Federal Grant revenue for administration of the FTA Section 5310 grant funds. The Section 5310 program is a discretionary program designed to improve transportation for seniors and customers with disabilities. Valley Transit is the direct recipient of the funds and uses 45% of the total to support Valley Transit's services. The remaining 55% is awarded to a non-profit organization(s) through an application process conducted in partnership with East Central Wisconsin Regional Planning Commission.

# **Ancillary Paratransit**

Business Unit 58076000

# **PROGRAM BUDGET SUMMARY**

|   | Actual |                          |    |                     | Budget       |                             |              |                             |                             |
|---|--------|--------------------------|----|---------------------|--------------|-----------------------------|--------------|-----------------------------|-----------------------------|
| Description   |        | 2020                     |    | 2021                | Adopted 2022 |                             | Amended 2022 |                             | 2023                        |
| Revenues<br>421000 Federal Grants   | \$     | 42,857                   | \$ | _                   | \$           | 89,750                      | \$           | 89,750                      | \$<br>89,750                |
| 422400 Miscellaneous State Aids<br>423000 Misc. Local Govt Aids                             |        | 332,813                  |    | 133,738<br>340,189  |              | 113,000<br>713,124          |              | 113,000<br>713,124          | 97,159<br>382,799           |
| 487500 Farebox Revenue<br>502000 Donations & Memorials<br>592100 Transfer In - General Fund |        | 160,546<br>51,353<br>571 |    | 181,269<br>50,000   |              | 242,530<br>63,386<br>16,690 |              | 242,530<br>63,386<br>16,690 | 244,430<br>63,136<br>15,471 |
| Total Revenue   | \$     | 588,140                  | \$ | 705,196             | \$           | 1,238,480                   | \$           | 1,238,480                   | \$<br>892,745               |
| Expenses  |        |                          |    |                     |              |                             |              |                             |                             |
| 640800 Contractor Fees<br>659900 Other Contracts/Obligation                                 | \$     | 1,134,725<br>42,857      | \$ | 1,219,680<br>71,348 | \$           | 1,786,865<br>89,750         | \$           | 1,786,865<br>89,750         | \$<br>1,188,757<br>89,750   |
| Total Expense   | \$     | 1,177,582                | \$ | 1,291,028           | \$           | 1,876,615                   | \$           | 1,876,615                   | \$<br>1,278,507             |

# DETAILED SUMMARY OF 2023 PROPOSED EXPENDITURES > \$15,000

| Contractor Fees | Cor | tractor | Fees |
|-----------------|-----|---------|------|
|-----------------|-----|---------|------|

| Contractor Fees   |                 |
|---|-----------------|
| Purchased transportation:                                       |                 |
| Valley Transit II - elderly purchased transportation - optional | \$<br>80,330    |
| Outagamie County - demand response - rural                      | 289,125         |
| Outagamie County - children & family transportation             | 11,900          |
| Village of Fox Crossing - Dial-A-Ride                           | 35,700          |
| Neenah - Dial-A-Ride  | 142,800         |
| Heritage  | 13,923          |
| Calumet County - rural service                                  | 28,800          |
| Connector late evening service                                  | 412,000         |
| Connector service beyond current fixed route service boundaries | 141,625         |
| Trolley service - downtown                                      | 32,554          |
|   | \$<br>1,188,757 |
| Other Contracts/Obligations                                     |                 |
| FTA Section 5310 sub-recipient                                  | \$<br>89,750    |
|   | \$<br>89.750    |
|   | <br>            |

|  | 2020<br>ACTUAL        | 2021<br>ACTUAL        | 2022<br>YTD ACTUAL     | 2022<br>ORIG BUD      | 2022<br>REVISED BUD   | 2023<br>BUDGET        |
|--|-----------------------|-----------------------|------------------------|-----------------------|-----------------------|-----------------------|
| Program Revenues   |                       |                       |                        |                       |                       |                       |
| 421000 Federal Grants  | 2,290,397             | 2,471,737             | _                      | 11,873,310            | 12,279,805            | 3,560,391             |
| 422400 Miscellaneous State Aids                                | 5,270,298             | 5,573,843             | 2,471,395              | 2,959,167             | 2,959,167             | 3,082,885             |
| 423000 Miscellaneous Local Govt Aids                           | 1,180,775             | 1,241,042             | 1,615,518              | 2,014,910             | 2,014,910             | 1,899,499             |
| 471000 Interest on Investments                                 | 72,072                | (26,010)              | -                      | 12,500                | 12,500                | 12,500                |
| 487500 Farebox Revenue<br>487600 Special Transit Revenues      | 902,147<br>25,957     | 991,231<br>38,103     | 325,882<br>24,839      | 1,522,530<br>38,843   | 1,522,530<br>38,843   | 1,524,430<br>38,843   |
| 487700 Advertising/Promotional Fees                            | 43,415                | 80,871                | 40,570                 | 65,000                | 65,000                | 65,000                |
| 500100 Fees & Commissions                                      | 4,139                 | 1,513                 | 1,193                  | 8,000                 | 8,000                 | 8,000                 |
| 500400 Sale of City Property                                   | -                     | 1,498                 | 1,679                  | -                     | -                     | -                     |
| 500600 Gain (Loss) on Asset Disposal                           | (13,411)              | 3,470                 | -                      | -                     | -                     | -                     |
| 501000 Miscellaneous Revenue<br>501500 Rental of City Property | 1<br>6,000            | 6,000                 | 500                    | 6,000                 | 6,000                 | 6,000                 |
| 502000 Donations & Memorials                                   | 51,353                | 50,500                | 16,815                 | 63,386                | 63,386                | 63,136                |
| 503000 Damage to City Property                                 | 18,578                | 47,981                | 20,089                 | -                     | -                     | , -                   |
| 503500 Other Reimbursements                                    | 7,624                 | 6,354                 | 379                    | -                     | -                     | -                     |
| 508500 Cash Short or Over<br>592100 Transfer In - General Fund | 411<br>591 400        | 202                   | (105)                  | 725 762               | -<br>725 762          | -<br>724 910          |
| TOTAL PROGRAM REVENUES   | 581,409<br>10,441,165 | 563,537<br>11,051,873 | 1,376,150<br>5,894,904 | 725,763<br>19,289,409 | 725,763<br>19,695,904 | 724,810<br>10,985,494 |
| TOTAL PROGRAM REVENUES   | 10,441,105            | 11,051,673            | 5,094,904              | 19,209,409            | 19,695,904            | 10,965,494            |
| Personnel  |                       |                       |                        |                       |                       |                       |
| 610100 Regular Salaries  | 2,408,972             | 2,326,809             | 814,166                | 3,075,211             | 3,075,211             | 3,199,445             |
| 610200 Labor Pool Allocations                                  | 76,728                | 68,339                | 21,265                 | 213,610               | 213,610               | 220,078               |
| 610500 Overtime Wages<br>610900 Incentive Pay                  | 213,218<br>2,090      | 365,606<br>1,830      | 103,456                | 76,153<br>1,335       | 76,153<br>1,335       | 76,131<br>1,335       |
| 611000 Other Compensation                                      | 1,650                 | 2,415                 | 1,925                  | 1,000                 | -                     | 1,000                 |
| 611400 Sick Pay  | 15,386                | 96,095                | 62,110                 | -                     | -                     | -                     |
| 611500 Vacation Pay  | 252,169               | 250,048               | 63,962                 | -                     | -                     | -                     |
| 611600 Holiday Pay   | 30,652                | 27,973                | -                      | 4 005 400             | 4 005 400             | 4 005 007             |
| 615000 Fringes<br>615500 Unemployment Compensation             | 957,783<br>3,724      | 1,086,959<br>32,463   | 370,903<br>165         | 1,335,129             | 1,335,129             | 1,395,237             |
| 617000 Pension Expense   | 22,586                | (322,168)             | -                      | _                     | -                     | _                     |
| 617100 OPEB Expense  | 11,754                | 20,170                | <u>-</u> _             |                       | <u>-</u>              |                       |
| TOTAL PERSONNEL  | 3,996,712             | 3,956,539             | 1,437,952              | 4,701,438             | 4,701,438             | 4,892,226             |
| Training~Travel  |                       |                       |                        |                       |                       |                       |
| 620100 Training/Conferences                                    | 10,253                | 5,233                 | 1,015                  | 25,000                | 25,000                | 25,000                |
| 620400 Tuition Reimbursement                                   | 2,702                 | 4,429                 | 833                    | 2,200                 | 2,200                 | 2,200                 |
| 620500 Employee Recruitment                                    | 3,757                 | 13,461                | 7,507                  | 4,200                 | 4,200                 | 7,280                 |
| 620600 Parking Permits   | 46.740                |                       |                        | - 24 400              | - 24 400              | 24 400                |
| TOTAL TRAINING / TRAVEL  | 16,712                | 23,123                | 9,355                  | 31,400                | 31,400                | 34,480                |
| Supplies   |                       |                       |                        |                       |                       |                       |
| 630100 Office Supplies   | 3,470                 | 4,756                 | 1,211                  | 5,400                 | 5,400                 | 5,400                 |
| 630200 Subscriptions<br>630300 Memberships & Licenses          | 2,149<br>14,435       | 1,614<br>16,543       | 318<br>8,975           | 3,925<br>20,016       | 3,925<br>20,016       | 1,020<br>18,320       |
| 630400 Postage/Freight   | 1,421                 | 3,325                 | 273                    | 3,700                 | 3,700                 | 3,700                 |
| 630500 Awards & Recognition                                    | 450                   | 2,405                 | 759                    | 930                   | 930                   | 930                   |
| 630700 Food & Provisions                                       | 1,467                 | 893                   | 160                    | 1,240                 | 1,240                 | 1,240                 |
| 630899 Other Landscape Supplies                                | 916                   | 834                   | 928                    | 1,500                 | 1,500                 | 1,500                 |
| 630901 Shop Supplies<br>630902 Tools & Instruments             | 46,901<br>79,504      | 40,858<br>8,332       | 11,593<br>4,996        | 43,450<br>10,000      | 43,450<br>10,000      | 43,450<br>10,000      |
| 631603 Other Misc. Supplies                                    | 6,196                 | 784                   | 1,091                  | 2,000                 | 193,098               | 2,000                 |
| 632001 City Copy Charges                                       | 3,743                 | 4,944                 | 1,042                  | 3,600                 | 3,600                 | 4,440                 |
| 632002 Outside Printing  | 18,261                | 11,425                | 1,334                  | 23,470                | 23,470                | 23,470                |
| 632101 Uniforms  | 22,878                | 7,696                 | 190                    | 9,280                 | 9,280                 | 9,290                 |
| 632200 Gas Purchases<br>632300 Safety Supplies                 | 233,961<br>176,770    | 353,699<br>8,086      | 187,952<br>2,170       | 572,500<br>500        | 592,625<br>500        | 1,050,500<br>500      |
| 632508 Ice Control Materials                                   | 8,127                 | 8,532                 | 1,247                  | 9,000                 | 9,000                 | 9,000                 |
| 632601 Repair Parts  | 78,469                | 242,775               | 77,398                 | 139,000               | 139,000               | 139,000               |
| 632602 Tires   | 40,379                | 40,358                | 43,538                 | 41,500                | 45,426                | 41,500                |
| 632603 Lubricants  | 3,651                 | 18,432                | 5,825                  | 25,000                | 25,000                | 25,000                |
| 632700 Miscellaneous Equipment 632800 Signs                    | 47,471<br>16,474      | 8,476<br>39,717       | 809<br>2,770           | 25,100<br>12,000      | 25,100<br>12,000      | 25,100<br>12,000      |
| TOTAL SUPPLIES   | 807,093               | 824,484               | 354,579                | 953,111               | 1,168,260             | 1,427,360             |
| · · · · · · · · · · · · · · · · · · ·                          | ,000                  | ,                     |                        | 200,                  | .,.00,200             | .,,,000               |

|                                     | 2020      | 2021      | 2022       | 2022       | 2022        | 2023       |
|-------------------------------------|-----------|-----------|------------|------------|-------------|------------|
|                                     | ACTUAL    | ACTUAL    | YTD ACTUAL | ORIG BUD   | REVISED BUD | BUDGET     |
|                                     |           |           |            |            |             |            |
| Purchased Services                  |           |           |            |            |             |            |
| 640100 Accounting/Audit Fees        | 10,038    | 12,532    | -          | 9,930      | 9,930       | 10,000     |
| 640300 Bank Service Fees            | 3,948     | 4,260     | 1,017      | 6,500      | 6,500       | 6,680      |
| 640400 Consulting Services          | 4,404     | 2,503     | 18,214     | -          | -           | -          |
| 640700 Solid Waste/Recycling Pickup | 3,467     | 3,817     | 1,522      | 5,060      | 5,060       | 5,430      |
| 640800 Contractor Fees              | 2,318,772 | 2,668,319 | 709,479    | 3,977,037  | 3,977,037   | 3,471,907  |
| 641100 Temporary Help               | -         | -         | -          | -          | -           | -          |
| 641200 Advertising                  | 16,583    | 27,023    | 5,276      | 50,309     | 50,309      | 50,309     |
| 641301 Electric                     | 51,466    | 50,833    | 20,419     | 51,481     | 51,481      | 55,620     |
| 641302 Gas                          | 13,021    | 17,177    | 16,844     | 17,500     | 17,500      | 23,000     |
| 641303 Water                        | 8,066     | 7,199     | 1,837      | 7,850      | 7,850       | 7,850      |
| 641304 Sewer                        | 3,042     | 3,297     | 889        | 3,200      | 3,200       | 4,160      |
| 641306 Stormwater                   | 10,513    | 10,571    | 2,655      | 9,401      | 9,401       | 10,000     |
| 641307 Telephone                    | 5,699     | 3,556     | 1,072      | 5,600      | 5,600       | 5,600      |
| 641308 Cellular Phones              | 9,047     | 12,270    | 3,708      | 12,100     | 12,100      | 12,100     |
| 641600 Building Repairs & Maint.    | 7,550     | 1,200     | 400        | -          | -           | -          |
| 641700 Vehicle Repairs & Maint.     | 21,129    | 14,362    | 9,972      | 10,050     | 10,050      | 10,050     |
| 641800 Equipment Repairs & Maint.   | 6,722     | 7,536     | 1,660      | 13,675     | 13,675      | 9,650      |
| 642000 Facilities Charges           | 122,754   | 133,402   | 23,944     | 142,503    | 142,503     | 142,503    |
| 642400 Software Support             | 24,215    | 93,424    | 84,295     | 122,690    | 122,690     | 120,097    |
| 642501 CEA Operations/Maint.        | ,<br>-    | · -       | · -        | ,          | , <u>-</u>  | · -        |
| 643000 Health Services              | 8,999     | 11,562    | 3,941      | 9,200      | 9,200       | 9,200      |
| 644000 Snow Removal Services        | 13,340    | 14,055    | 8.705      | 30,000     | 30,000      | 30,000     |
| 645100 Laundry Services             | 10,205    | 12,382    | 2,481      | 10,000     | 10,000      | 15,340     |
| 645400 Grounds Repair & Maintenance | 2,458     | 1,958     | 36         | ,          | , <u>-</u>  | · -        |
| 650100 Insurance                    | 191,643   | 200,398   | 159,343    | 222,790    | 222,790     | 222,790    |
| 659900 Other Contracts/Obligation   | 72,591    | 100,474   | 12,148     | 100,478    | 100,478     | 100,790    |
| TOTAL PURCHASED SVCS                | 2,939,672 | 3,414,110 | 1,089,857  | 4,817,354  | 4,817,354   | 4,323,076  |
| 1017121 011011/1025 0100            | 2,000,012 | 0,111,110 | 1,000,007  | 1,011,001  | 1,017,001   | 1,020,010  |
| Miscellaneous Expense               |           |           |            |            |             |            |
| 660100 Depreciation Expense         | 821,340   | 1,008,462 | 512,722    | 1,230,534  | 1,230,534   | 1,291,758  |
| TOTAL MISCELLANEOUS EXP             | 821,340   | 1.008.462 | 512,722    | 1,230,534  | 1,230,534   | 1,291,758  |
| TOTAL MISCELLANEOUS EXP             | 021,340   | 1,000,402 | 312,722    | 1,230,334  | 1,230,334   | 1,291,730  |
| Capital Outlay                      |           |           |            |            |             |            |
| 680300 Buildings                    | 7,482     | (27,826)  | 45,842     | 8,500,000  | 8,640,397   |            |
| 680401 Machinery & Equipment        | 22,147    | (2,593)   | 76,671     | 0,300,000  | 38,056      | -          |
| 680402 Furniture & Fixtures         | 22, 147   | (2,593)   | 70,071     | -          | 25,000      | -          |
| 680403 Vehicles                     | -         | -         | 2,500,509  | 50,000     | 2,571,395   | 50,000     |
|                                     |           | (00.410)  |            |            |             |            |
| TOTAL CAPITAL OUTLAY                | 29,629    | (30,419)  | 2,623,022  | 8,550,000  | 11,274,848  | 50,000     |
| TOTAL EXPENSE                       | 8,611,158 | 9,196,299 | 6,027,487  | 20,283,837 | 23,223,834  | 12,018,900 |

# STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS

| Revenues   | 2020<br>Actual                    | 2021<br>Actual                       | 2022<br>Budget                        | 2022<br>Projected   | 2023<br>Budget   |  |  |  |  |  |
|--|-----------------------------------|--------------------------------------|---------------------------------------|---|--|--|--|--|--|--|
| Charges for Services<br>Miscellaneous<br>Total Revenues  | \$ 928,104<br>83,877<br>1,011,981 | \$ 1,029,333<br>144,920<br>1,174,253 | \$ 1,634,373<br>69,386<br>1,703,759   | \$ 1,634,373<br>69,386<br>1,703,759   | \$ 1,636,273<br>69,136<br>1,705,409                                      |  |  |  |  |  |
| Expenses   |                                   |                                      |                                       |   |  |  |  |  |  |  |
| Operating Expenses<br>Depreciation<br>Total Expenses   | 7,789,554<br>817,979<br>8,607,533 | 8,187,838<br>1,008,462<br>9,196,300  | 10,503,303<br>1,230,534<br>11,733,837 | 10,503,303<br>1,230,534<br>11,733,837                                       | 10,677,142<br>1,291,758<br>11,968,900                                    |  |  |  |  |  |
| Revenues over (under)<br>Expenses  | (7,595,552)                       | (8,022,047)                          | (10,030,078)                          | (10,030,078)  | (10,263,491)   |  |  |  |  |  |
| Non-Operating Revenues (Expenses)  |                                   |                                      |                                       |   |  |  |  |  |  |  |
| Investment Income<br>Gain (Loss) on Sale of Capital Assets   | 72,072<br>(17,119)                | (25,996)<br>3,470                    | 12,500                                | 12,500  | 12,500   |  |  |  |  |  |
| Operating Subsidies Total Non-Operating  | 6,247,001<br>6,301,954            | 6,553,151<br>6,530,625               | 8,307,387<br>8,319,887                | 8,307,387<br>8,319,887  | 8,502,775<br>8,515,275   |  |  |  |  |  |
| Income (Loss) Before Contributions and Transfers   | (1,293,598)                       | (1,491,422)                          | (1,710,191)                           | (1,710,191)   | (1,748,216)  |  |  |  |  |  |
| Contributions and<br>Transfers In (Out)  |                                   |                                      |                                       |   |  |  |  |  |  |  |
| Transfer In - General Fund<br>Capital Contributions  | 581,409<br>2,545,822              | 563,537<br>2,783,471                 | 725,763<br>8,540,000                  | 725,763<br>8,540,000  | 724,810<br>40,000  |  |  |  |  |  |
| Change in Net Assets   | 1,833,633                         | 1,855,586                            | 7,555,572                             | 7,555,572   | (983,406)  |  |  |  |  |  |
| Total Net Assets - Beginning   | 8,493,758                         | 10,327,391                           | 12,182,977                            | 12,182,977  | 19,738,549   |  |  |  |  |  |
| Total Net Assets - Ending  | \$ 10,327,391                     | \$ 12,182,977                        | \$ 19,738,549                         | \$ 19,738,549   | \$ 18,755,143  |  |  |  |  |  |
| SCHEDULE OF CASH FLOWS   |                                   |                                      |                                       |   |  |  |  |  |  |  |
| Working Cash - Beginning + Change in Net Assets + Depreciation - Fixed Assets + F/A Funded by Restricted Cash Working Cash - End of Year |                                   |                                      |                                       | \$ 381,160<br>7,555,572<br>1,230,534<br>(8,550,000)<br>10,000<br>\$ 627,266 | \$ 627,266<br>(983,406)<br>1,291,758<br>(50,000)<br>10,000<br>\$ 895,618 |  |  |  |  |  |