CITY OF APPLETON 2023 BUDGET

LEGAL SERVICES

City Attorney: Christopher R. Behrens

Deputy City Attorney: Amanda K. Abshire

City Clerk: Kami L. Lynch

MISSION STATEMENT

The Legal Services Department is committed to being a resource; providing information to external customers and information, legal advice and guidance to internal customers.

DISCUSSION OF SIGNIFICANT 2022 EVENTS

City Attorney's Office:

- * As of April 29, represented the City in traffic and ordinance related matters in 2022 including 1,875 scheduled initial court appearances, 59 scheduled jury and court trials and 767 scheduled pre-trials/jury trial conferences or motion hearings
- * Operated the Granicus system and provided ongoing technical support to facilitate committee meetings.
- * Provided guidance and training to the newly-seated Council and completed a significant revision to the Alderperson Handbook.
- * Actively engaged in litigation including defense of a variety of lawsuits including, but not limited to, employment matters, land use, property damage, foreclosures, and small claims.
- * Provided defense litigation as well as worked with outside counsel on pending state and federal matters involving Appleton police officers.
- * Worked with the Department of Public Works on two eminent domain processes to acquire the necessary land for future roadway and a second raw water line Permanent Limited Easement (PLE).
- * Provided ongoing assistance in various roles in support of the Library building project.
- * Assisted the Community and Economic Development Department with the preparation and finalization of multiple sales/property transactions in the first quarter of 2022.
- * Drafted or assisted in amending or creating a number of ordinances, including redistricting, parking, a stormwater ordinance rewrite and changes to the solid waste ordinances in Chapter 15.
- * Legal Services represented the Complainant and separately advised the Safety and Licensing Committee in the revocation of a tavern's alcohol license.
- * In the first six months of 2022, the Attorney's Office has processed over 250 new agreements/contracts. Processing a contract includes the preparation of the contract document, circulation for signatures, tracking, and distribution.
- * This office also responded to or provided guidance for numerous open records requests received by various departments.
- * Worked on an agreement for a second BIRD Scooter pilot program.
- * Provided comprehensive updates to Appleton Fire Department's record request form as well as provided ongoing support and guidance regarding record responses.

City Clerk's Office:

- * Maintained use of electronic poll books and implemented 2 software updates.
- * Performed an operational analysis of electronic poll book equipment to detect necessary hardware upgrades/repairs.
- * Streamlined end of night and election reconciliation procedures.
- * Responded to a considerable number of extensive records requests related to elections.
- * Restructured the filing system in the vault to make files more identifiable and accessible.
- * Digitized files to increase accessibility of records and documents.
- * Drafted and mailed letters to all properties affected by redistricting.
- * Worked with the counties and State to make Ward and Aldermanic boundary adjustments to accommodate new legislative district changes as a result of a court ruling modifying the previously adopted districts.
- * Implemented all redistricting changes through election plan modifications in WisVote.
- * Revised the alcohol license demerit point tracking and notification process.
- * Fairly and effectively administered four elections, including a high-turnout November General Election.

MAJOR 2023 OBJECTIVES

- * Work with the Department of Public Works, and/or outside consultants, to ensure that all necessary acquisitions and paperwork for upcoming Public Works projects are completed.
- * Continue to assist, guide and advise City staff, as well as elected officials, on legal matters in a timely fashion.
- * Continue to work with other departments to ensure that City tasks are completed timely, projects are not delayed and items such as land acquisitions and negotiated agreements are completed pursuant to the department's requested deadline, whenever possible.
- * Continue working cooperatively with the Finance Department in collection efforts.
- * Represent and defend the City in future lawsuits brought against it or its employees or officials except when particular expertise of outside counsel is required or mandated by the insurance carrier.
- * Continue to prosecute City citations with a yearly average of over 2,000 initial appearances, 150 scheduled jury and court trials and an average of 3,200 pretrials/jury conferences and motion hearings.
- * Work with the Parks, Recreation and Facilities Management Department (PRFMD) on projects as they arise.
- * Continue to work with City staff and Council on the drafting and amending of ordinances.
- * Continue to work with City staff on the preparation, processing, routing and distribution of contracts and agreements.
- * Continue working with City staff to bring developments throughout the City to fruition.
- * Continue to develop and implement new filing systems for City records and documents.
- * Update and enhance contingency plans for elections and related materials.
- * Continue to work with various departments on large mailings and copy jobs to enhance accuracy and efficiency.
- * Actively explore opportunities for process improvement and streamlining of procedures.
- * Continue training for electronic poll books and to develop additional procedures to assist with operation and set-up of the devices.
- * Successfully administer elections, with minimal issues and maximum efficiency.

DEPARTMENT BUDGET SUMMARY													
	Programs	Act	tual			Budget							
Unit	Title	2020 2021 A			Add	opted 2022	Amended 2022		2023	Change *			
Pi	rogram Revenues	\$ 271,953	\$	204,416	\$	196,700	\$ 196,700	\$	239,700	21.86%			
Program Expenses													
14510	Administration	348,671		364,823		374,357	374,357		392,480	4.84%			
14521	Litigation	178,243		188,395		178,901	178,901		187,504	4.81%			
14530	Recordkeeping	102,763		87,738		90,381	90,381		112,207	24.15%			
14540	Licensing	66,153		67,817		69,546	69,546		73,366	5.49%			
14550	Elections	234,971		117,031		224,166	224,166		157,929	-29.55%			
14560	Mail/Copy Center	176,782		161,986		188,916	188,916		173,129	-8.36%			
	TOTAL	\$ 1,107,583	\$	987,790	\$	1,126,267	\$ 1,126,267	\$	1,096,615	-2.63%			
Expens	es Comprised Of:												
Personn	el	856,641		797,733		875,872	875,872		879,820	0.45%			
Training	& Travel	8,904		15,309		17,880	17,880		15,000	-16.11%			
Supplies	s & Materials	130,708		97,322		127,200	127,200		103,225	-18.85%			
Purchas	ed Services	111,330		77,426		105,315	105,315		98,570	-6.40%			
Full Tin	ne Equivalent Staff:			•		•							
Personn	el allocated to programs	8.67		8.67		8.67	8.67		8.67				

Administration Business Unit 14510

PROGRAM MISSION

We will provide legal services to City staff and Alderpersons in an efficient manner to assist them in making fully informed decisions. We will provide guidance, training and development of our department's employees, keeping them well informed while increasing their potential and job satisfaction.

PROGRAM NARRATIVE

Link to City Goals:

Implements Key Strategies #1: "Responsibly deliver excellent services", #3: "Recognize and grow everyone's talents", #4: "Continually assess trends affecting the community and proactively respond", #6: "Create opportunities and learn from successes and failures" and #7: "Communicate our success through stories and testimonials."

Objectives:

- * Prepare contracts and legal opinions in a timely fashion and provide counsel and legal advice to departments and officials
- * Attend all meetings of the Common Council's committees, boards and commissions and provide legal advice, including parliamentary procedure guidance, as requested by members and respond to requests for information
- * Administer cost effective management of department activities
- * Encourage employees to attend training in personal and professional development
- * Continue to review all department functions and strive for maximum efficiency utilizing current technologies
- * Review all existing policies and processes, develop and implement new procedures when deemed necessary
- * Provide customer service to both internal and external customers at a level of acceptable or higher
- * Continue involvement in the real estate aspect of the City's business to ensure that appropriate steps are taken to protect the City's interest and to ensure that there are no irregularities on the titles of City real estate

Major Changes in Revenue, Expenditures or Programs:
No major changes.

Administration Business Unit 14510

PROGRAM BUDGET SUMMARY

	Actual			Budget						
Description	2020			2021	Adopted 2022		Amended 2022		2023	
Revenues	_		_		_		_		_	
480100 General Charges for Service	\$	260	\$	168	\$	300	\$	300	\$	100
Total Revenue	\$	260	\$	<u>168</u>	\$	300	\$	300	\$	100
Expenses										
610100 Regular Salaries	\$	260,319	\$	264,155	\$	266,696	\$	266,696	\$	283,583
615000 Fringes		65,511		71,112		73,381		73,381		76,877
620100 Training/Conferences		2,336		9,705		13,600		13,600		10,600
620400 Tuition Fees		2,506		1,705		-		_		_
620600 Parking Permits		3,780		3,780		3,780		3,780		4,320
630100 Office Supplies		454		941		800		800		800
630200 Subscriptions		9,239		8,749		10,500		10,500		10,500
630300 Memberships & Licenses		2,305		2,340		3,000		3,000		3,200
632001 City Copy Charges		1,328		1,308		1,500		1,500		1,500
641307 Telephone		772		772		900		900		900
641800 Equipment Repairs & Maint.		121		256		200		200		200
Total Expense	\$	348,671	\$	364,823	\$	374,357	\$	374,357	\$	392,480

DETAILED SUMMARY OF 2023 PROPOSED EXPENDITURES > \$15,000

None

Litigation Business Unit 14521

PROGRAM MISSION

We will continue to advise and represent the City of Appleton and its employees in potential claims, filed claims, and pending litigation.

PROGRAM NARRATIVE

Link to City Goals:

Implements Key Strategies #1: "Responsibly deliver excellent services", #4: "Continually assess trends affecting the community and proactively respond" and #6: "Create opportunities and learn from successes and failures."

Objectives:

The City of Appleton, by its very nature, is involved in a multitude of circumstances which could result in litigation. We are engaged in the continuous process of employment activity and providing various services to the public including public works, police and fire protection. This office has maintained an active and aggressive stance in representing the interests of the City, whether a matter is handled by office staff or in cooperation with outside counsel.

Major Changes in Revenue, Expenditures or Programs:

We have decreased our recording/filing fees budget to reflect expectations based on activity in prior years.

Litigation Business Unit 14521

PROGRAM BUDGET SUMMARY

	Actual			Budget						
Description		2020		2021	Ac	lopted 2022	Am	nended 2022		2023
Revenues 503500 Other Reimbursements	\$	_	\$	182	\$	_	\$	_	\$	_
Total Revenue	\$		\$	182	\$	<u> </u>	\$	-	\$	<u>-</u>
Expenses										
610100 Regular Salaries 615000 Fringes	\$	129,718 34,890	\$	140,827 38,711	\$	127,023 37,878	\$	127,023 37,878	\$	136,846 40,158
640202 Recording/Filing Fees		1,470		3,159		7,000		7,000		3,500
640400 Consulting Services		4,275		5,040		7,000		7,000		7,000
662500 Disability Payments		7,890		658		-		-		
Total Expense	\$	178,243	\$	188,395	\$	178,901	\$	178,901	\$	187,504

DETAILED SUMMARY OF 2023 PROPOSED EXPENDITURES > \$15,000

None

Recordkeeping Business Unit 14530

PROGRAM MISSION

In order to meet legal requirements and to provide a history of the City to the Common Council, City departments and the public, we will provide timely filing, maintenance and retrieval of all official City documents and provide support services.

PROGRAM NARRATIVE

Link to City Goals:

Implements Key Strategies #1: "Responsibly deliver excellent services", #4: "Continually assess trends affecting the community and proactively respond", #6: "Create opportunities and learn from successes and failures" and #7: "Communicate our success through stories and testimonials."

Objectives:

- * Effectively respond to all document requests and public inquiries
- * Timely organize City meeting information for City officials, staff and public
- * Appropriately organize and retain City records as required by State law
- * Continue to prepare for transition to an electronic records management system
- * Organize vault files in a logical and accessible manner
- * Continue to move records to offsite storage facility

Major Changes in Revenue	e, Expenditures	or Programs:
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No major changes.

Business Unit 14530 Recordkeeping

PROGRAM BUDGET SUMMARY

	Actual					Budget						
Description		2020		2021	Α	dopted 2022	Amended 2022		2023			
Expenses												
610100 Regular Salaries	\$	46,907	\$	45,180	\$	47,840	47,840	\$	50,997			
610500 Overtime Wages		2,547		668		242	242		257			
615000 Fringes		21,337		7,320		7,099	7,099		26,178			
630100 Office Supplies		171		363		500	500		350			
630300 Memberships & Licenses		70		-		-	-		-			
631603 Other Misc. Supplies		30		26		100	100		75			
632002 Outside Printing		-		-		250	250		150			
640202 Recording/Filing Fees		120		210		200	200		200			
640800 Contractor Fees		-		-		150	150		-			
641200 Advertising		31,581		33,971		34,000	34,000		34,000			
Total Expense	\$	102,763	\$	87,738	\$	90,381	\$ 90,381	\$	112,207			

DETAILED SUMMARY OF 2023 PROPOSED EXPENDITURES > \$15,000

Advertising Required legal publications 34,000

Licensing Business Unit 14540

PROGRAM MISSION

In order to ensure a safe, healthy and accepting environment for our community, we will assist applicants in the application process, provide information on requirements and procedures, and we will process all applications and issue all approved licenses and permits in a timely manner to individuals and organizations.

PROGRAM NARRATIVE

Link to City Goals:

Implements Key Strategies #1: "Responsibly deliver excellent services", #4: "Continually assess trends affecting the community and proactively respond" and #6: "Create opportunities and learn from successes and failures".

Objectives:

- * Efficiently service license inquiries, issues and applicants
- * Continue to provide prompt turnaround time from initial application
- * Accurately maintain data files
- * Work with other departments to ensure timely processing of licenses
- * Assist applicants/organizations for special events through the permitting process
- * Attend training and monitor procedures to keep current with State licensing requirements

Major Changes in Revenue, Expenditures or Programs:

A slight increase is anticipated for alcohol license revenue as we now allow gas stations to get "Class A" Liquor licenses. There could also be more Reserve Liquor Licenses issued, which, by statute, cost \$10,000.

The increase in operator licensing revenue relates to the timing of issuing two-year licenses. Odd years have approximately double the number of licenses up for renewal.

The increase in special events license revenue reflects the expectation that events will continue to be scheduled as they were prior to the pandemic. In addition, credits that were issued for cancelled events will no longer be carried forward to 2023.

Licensing Business Unit 14540

PROGRAM BUDGET SUMMARY

	Actual				Budget							
Description		2020		2021	Ad	opted 2022	Am	ended 2022		2023		
Revenues												
430100 Amusements License	\$	8,230	\$	8,110	\$	7,700	\$	7,700	\$	8,000		
430300 Cigarette License		5,800		5,900		5,300		5,300		5,400		
430600 Alcohol License		113,909		100,473		110,000		110,000		125,000		
430700 Operators License		37,125		58,230		38,000		38,000		60,000		
430900 Sundry License		3,220		3,033		3,500		3,500		3,000		
431300 Special Events License		13,365		12,135		18,000		18,000		23,000		
431600 Second Hand/Pawnbroker		1,980		2,115		1,800		1,800		1,800		
431700 Commercial Solicitation		5,145		4,505		2,500		2,500		4,000		
431800 Christmas Tree License		405		315		400		400		350		
432000 Taxi Cab/Limousine License	:	810		750		800		800		750		
432100 Taxi Driver License		1,950		1,250		1,500		1,500		1,250		
432200 Special Class "B" License		200		620		800		800		700		
441100 Sundry Permits		660		555		600		600		600		
501000 Miscellaneous Revenue		15,590		5,820		5,000		5,000		5,500		
Total Revenue	\$	208,389	\$	203,811	\$	195,900	\$	195,900	\$	239,350		
Expenses												
610100 Regular Salaries	\$	41.227	\$	41.869	\$	41,717	\$	41.717	\$	44,475		
610500 Overtime Wages	Ψ	2.119	Ψ	427	Ψ	120	Ψ	120	Ψ	128		
615000 Fringes		21,895		24,354		25,799		25,799		26,753		
630100 Office Supplies		460		953		750		750		800		
631603 Other Misc. Supplies		29		-		-		-		-		
632002 Outside Printing				_		100		100		150		
642900 Interfund Allocations		423		214		60		60		60		
659900 Other Contracts/Obligation		-				1,000		1,000		1,000		
Total Expense	\$	66,153	\$	67,817	\$	69,546	\$	69,546	\$	73,366		

DETAILED SUMMARY OF 2023 PROPOSED EXPENDITURES > \$15,000

None

Elections Business Unit 14550

PROGRAM MISSION

For the benefit of the community, in order to ensure effective democratic decision-making, to maintain all election data and to respond to information requests, we will administer elections as required.

PROGRAM NARRATIVE

Link to City Goals:

Implements Key Strategies #1: "Responsibly deliver excellent services", #2: "Encourage active community participation and involvement", #3: "Recognize and grow everyone's talents", #4: "Continually assess trends affecting the community and proactively respond", #6: "Create opportunities and learn from successes and failures" and #7: "Communicate our success through stories and testimonials".

Objectives:

- * Educate voters of the online voter registration system and capabilities through the State MyVote website
- * Utilize the City's website for voter outreach and education
- * Provide effective training for all election inspectors
- * Streamline polling place procedures and materials
- * Effectively assist local candidates and maintain campaign finance reports
- * Enhance processes that are more efficient in election administration

Major Changes in Revenue, Expenditures or Programs:

The budget for this program fluctuates from year to year based on the number of elections to be held. 2022 was a fourelection year and 2023 is a two-election year. The accounts affected by these fluctuations include: Part Time Wages, Office Supplies, Outside Printing, Equipment Repairs & Maintenance, and Facility Rent.

Elections Business Unit 14550

PROGRAM BUDGET SUMMARY

	Actual			Budget						
Description		2020		2021	Ad	opted 2022	Am	ended 2022		2023
Revenues										
422400 Misc. State Aids	\$	44,974	\$	_	\$	_	\$	_	\$	_
490800 Misc Intergov. Charges	Ψ	44,574	Ψ	255	Ψ	500	Ψ	500	Ψ	250
502000 Donations & Memorials		18,330		200		-		-		200
Total Revenue	\$	63,304	\$	255	\$	500	\$	500	\$	250
		,								
Expenses										
610100 Regular Salaries	\$	67,149	\$	50,209	\$	49,397	\$	49,397	\$	48,311
610500 Overtime Wages		16,193		351		3,069		3,069		1,851
610800 Part-Time		53,594		22,210		99,593		99,593		44,011
615000 Fringes		30,181		26,222		28,307		28,307		27,966
620200 Mileage Reimbursement		221		89		300		300		80
620600 Parking Permits		61		30		200		200		-
630100 Office Supplies		4,352		13		1,500		1,500		800
631603 Other Misc. Supplies		1,784		463		500		500		500
632002 Outside Printing		14,468		1,966		6,500		6,500		2,700
641200 Advertising		3,501		1,841		2,500		2,500		1,500
641800 Equipment Repairs & Maint.		35,287		8,475		25,000		25,000		10,000
650301 Facility Rent		3,990		2,025		3,800		3,800		2,025
659900 Other Contracts/Obligation		4,190		3,137		3,500		3,500		18,185
Total Expense	\$	234,971	\$	117,031	\$	224,166	\$	224,166	\$	157,929

DETAILED SUMMARY OF 2023 PROPOSED EXPENDITURES > \$15,000

Modus Election Software	\$ 15,185
Equipment programming	 3,000
	\$ 18,185

Mail/Copy Services Business Unit 14560

PROGRAM MISSION

In order to ensure mail, photocopy and package handling services to all City departments in the most timely and cost effective manner, we will provide prompt service and education to all users of our services.

PROGRAM NARRATIVE

Link to City Goals:

Implements Key Strategies #1: "Responsibly deliver excellent services", #4: "Continually assess trends affecting the community and proactively respond", #6: "Create opportunities and learn from successes and failures" and #7: "Communicate our success through stories and testimonials".

Objectives:

- * Timely processing of photocopy requests and sorting of mail
- * Continue to collaborate with other departments to reduce mailing costs
- * Maintain log of postage and UPS items
- * Educate City departments on mail/copy service procedures

Major Changes in Revenue, Expenditures or Programs:

The decrease in postage/freight expense in 2023 is due to the reduced number of elections from four in 2022 to two in 2023.

Mail/Copy Services Business Unit 14560

PROGRAM BUDGET SUMMARY

	Actual				Budget						
Description		2020		2021	1	Adopted 2022	Am	ended 2022		2023	
Expenses											
610100 Regular Salaries	\$	39,731	\$	39,340	9	41,781	\$	41,781	\$	44,538	
610500 Overtime Wages	•	1,341	•	528		121	•	121	•	128	
615000 Fringes		21,982		24,245		25,809		25,809		26,763	
630100 Office Supplies		3,342		3,816		1,700		1,700		2,000	
630400 Postage/Freight		89,938		71,080		92,000		92,000		75,000	
631603 Other Misc. Supplies		2,291		3,896		6,500		6,500		3,500	
632002 Outside Printing		446		1,409		1,000		1,000		1,200	
641800 Equipment Repairs & Maint.		493		-		1,500		1,500		800	
641800 Interfund Allocations		-		(775)		-		-		-	
650302 Equipment Rent		17,218		18,447		18,505		18,505		19,200	
Total Expense	\$	176,782	\$	161,986	(188,916	\$	188,916	\$	173,129	

DETAILED SUMMARY OF 2023 PROPOSED EXPENDITURES > \$15,000

Postage/Freight United Mailing Service UPS US Postal Service	\$ 8,000 500 66,500 75,000
Equipment Rent Color copier rental Office copier rental Large copier rental Postage machine rental Folder/inserter machine rental Additional copies Charges to departments	\$ 1,800 1,500 7,000 7,000 1,500 1,200 (800)

	2020 ACTUAL	2021 ACTUAL	2022 YTD ACTUAL	2022 ORIG BUD	2022 REVISED BUD	2023 BUDGET
Program Revenues						
422400 Miscellaneous State Aids	44,974	_	_	_	-	_
430100 Amusements License	8,230	8,110	7,515	7,700	7,700	8,000
430300 Cigarette License	5,800	5,900	5,300	5,300	5,300	5,400
430600 Liquor License	113,909	100,474	124,586	110,000	110,000	125,000
430700 Operators License	37,125	58,230	13,905	38,000	38,000	60,000
430900 Sundry License	3,220	3,033	2,885	3,500	3,500	3,000
431300 Special Events License	13,365	12,135	13,055	18,000	18,000	23,000
431600 Second Hand License 431700 Commercial Solicitation License	1,980	2,115	90	1,800	1,800	1,800
431800 Christmas Tree License	5,145 405	4,505 315	2,050	2,500 400	2,500 400	4,000 350
432000 Taxi Cab/Limousine License	810	750	30	800	800	750
432100 Taxi Driver License	1,950	1,250	450	1,500	1,500	1,250
432200 Special Class "B" Beer License	200	620	220	800	800	700
441100 Sundry Permits	660	555	430	600	600	600
480100 General Charges for Service	260	169	32	300	300	350
490800 Misc Intergovernmental Charges	-	256	559	500	500	-
501000 Miscellaneous Revenue	15,590	5,820	4,747	5,000	5,000	5,500
502000 Donations & Memorials	18,330	-	-	-	-	-
503500 Other Reimbursements	-	179	-	-	-	-
508500 Cash Short or Over		-				
TOTAL PROGRAM REVENUES	271,953	204,416	175,854	196,700	196,700	239,700
Personnel			004.000			
610100 Regular Salaries	530,751	538,580	221,639	574,454	574,454	608,750
610500 Overtime Wages	22,201	1,975	1,356	3,552	3,552	2,364 44,011
610800 Part-Time Wages 611000 Other Compensation	53,594	22,310	29,450	99,593	99,593	44,011
611400 Sick Pay	3,825	1,814	_	_	_	_
611500 Vacation Pay	50,476	41,094	11,829	-	_	_
615000 Fringes	195,794	191,960	77,815	198,273	198,273	224,695
TOTAL PERSONNEL	856,641	797,733	342,089	875,872	875,872	879,820
Training						
Training~Travel 620100 Training/Conferences	2,336	9,705	1,910	13,600	13,600	10,600
620200 Mileage Reimbursement	2,330	89	1,510	300	300	80
620400 Tuition Fees	2,506	1,705	815	-	-	-
620600 Parking Permits	3,841	3,810	3,780	3,980	3,980	4,320
TOTAL TRAINING/TRAVEL	8,904	15,309	6,505	17,880	17,880	15,000
Supplies						
Supplies 630100 Office Supplies	8,780	6,085	2,019	5,250	5,250	4,750
630200 Subscriptions	9,239	8,749	3,089	10,500	10.500	10,500
630300 Memberships & Licenses	2,375	2,340	5,005	3,000	3,000	3,200
630400 Postage/Freight	89,938	71,080	61,160	92,000	92,000	75,000
631603 Other Misc. Supplies	4,134	4,385	1,772	7,100	7,100	4,075
632001 City Copy Charges	1,328	1,308	343	1,500	1,500	1,500
632002 Outside Printing	14,914	3,375	8,561	7,850	7,850	4,200
TOTAL SUPPLIES	130,708	97,322	76,944	127,200	127,200	103,225
Purchased Services						
640202 Recording/Filing Fees	1,590	3,369	1,260	7,200	7,200	3,700
640400 Consulting Services	4,275	5,040	-	7,000	7,000	7,000
640800 Contractor Fees			-	150	150	-
641200 Advertising	35,082	35,812	11,329	36,500	36,500	35,500
641307 Telephone	772	772	328	900	900	900
641800 Equipment Repairs & Maint.	35,900	8,731	124	26,700	26,700	11,000
642900 Interfund Allocations 650301 Facility Rent	423 3,990	(562) 2,022	1,890	60 3,800	60 3,800	60 2,025
650302 Equipment Rent	3,990 17,218	18,447	5,173	18,505	18,505	19,200
659900 Other Contracts/Obligation	4,190	3,137	-	4,500	4,500	19,185
662500 Disability Payments	7,890	658	-	,550	-,,,,,,	-
TOTAL PURCHASED SVCS	111,330	77,426	20,104	105,315	105,315	98,570
TOTAL EXPENSE	1,107,583	987,790	445,642	1,126,267	1,126,267	1,096,615